STRATEGY FOR SUSTAINABLE DEVELOPMENT
2006–2011
MUNICIPALITY OF BEROOVO

Berovo, June 2006
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# Municipality of Berovo

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Berovo is one of the three municipalities selected to participate in the UNDP pilot program “Local Governance for Sustainable Human and Economic Development.” The program is, financially and technically, supported with a donation from the Government of Finland and its goal is to create conditions for sustainable development of the municipalities through transfer of positive experiences from Finland. Part of the activities of the program are focused on preparation of Strategy for Local Sustainable Development (SLSD), as a strategic document of the municipality that would give the direction for acting in order to achieve improvement of the overall living conditions.

The focus is on strengthening the capacities of the local authorities for providing efficient services and development planning, creating a positive environment for economic revival, and facilitating of the communication among municipal staff and other public agencies and the public in general. It also promotes civil society participation in decision-making processes in the municipalities as guarantee of the transparency and accountability of government. As part of the program, valuable contacts have been established with three partner municipalities from Finland in partnership with the local authorities, citizenship, and the private sector and also with the new Local Development Agencies established with the assistance of the UNDP. The main goal is to support development in the Republic of Macedonia by strengthening of inclusive and effective management in these municipalities and to improve the living.

Local sustainable development has long been recognized by the international community, and its importance is reflected in various international development documents. Agenda 21, the guide to sustainable development adopted by the UN Conference on Environment and Development in Rio de Janeiro in 1992, emphasizes the role of local authorities and initiatives in supporting sustainable development. The private sector’s role in capacity building, technology transfer, and providing finance for local development received strong attention at the World Summit on Sustainable Development in Johannesburg in 2002. Partnerships between governments, civil society, and the private sector are now recognized as crucial to sustainable local development.

Additionally, the Millennium Development Goals represent a global partnership that has grown from the commitments and targets established at the world summits of the 1990s. Responding to the main development challenges and to civil society needs, the MDGs promote poverty reduction, education, maternal health, gender equality, and aim at prevention of child mortality, AIDS and other diseases. Set for the year 2015, the MDGs are a contracted set of goals that can be achieved only if all actors work together and do their part. The Government signed the Millennium Declaration in 2000, thereby offering Macedonia an opportunity to find a path towards long-term development as it pledged to reach the MDGs. This SLSD program is an example of UNDP working to strengthen partnerships among municipalities and promote participatory processes for elaboration of the local development strategies established by the MDGs.

This document includes three strategic components (here referred to as the Strategy), all of which are linked and coordinated with each other:

a. **Local Situation Assessment**

b. **SWOT Analysis** – in three sections: Infrastructure, Sustainable Economic Development, and Quality of Life

c. **Strategic Plans** – including Vision, Strategic Goals, Development Goals and an outline of the programs and Projects

The Strategy has identified priority areas and strategic decisions, and has set out a wide framework for economic, social and cultural development of Municipality of Berovo for the period 2006-2011. However, the further elaboration should be in the form of preparation of Implementation Plans, which should contain details of programs and projects, participants and mediators, financial plans, expectations and risks, development indicators and time estimations. As Macedonia moves towards EU integration, the improved capacity of local stakeholders should be used to integrate and synchronize this strategy with emerging European, National and Regional policies.

The preparation of the strategy began in July 2005. Its realization is due to efforts of local stakeholders in Be-
rovo municipality, who were actively involved in Working Groups that with representatives of local government, the private business and the civil sector, and coordinated by the Local Development Agency-Berovo. The process was devised and supported by a professional team, consisting of the program manager, two local consultants, and one international consultant.

The strategy preparation process

The development of the Strategy required an extensive participating process. After the confirmation of political support of the process by the Mayor and Municipal Council, there was an introductory First Workshop on local sustainable development and strategic planning that was held in September 2005. In the period September-December 2005 there were intensive preparations i.e. mobilization and training of stakeholders. Questionnaires to survey the business sector were prepared, and they were distributed by the LDA Berovo in cooperation with the municipal administration. Nine Working Groups were established in Berovo, with representatives from the civil sector, from the business community and the municipality, who work on a voluntary (unpaid) basis. They were chosen from a wide range of activities depending on the area that the Working Group covers:

1. Urban Planning, Environment and Rural Development
2. Health, Community Care and Civil Defense
3. Culture, Education, Youth, Sport and Recreation
4. Tourism
5. Agriculture and livestock-breeding
6. Forestry and Woodwork industry
7. Textile Industry
8. MSMEs (Micro, Small and Medium Enterprises)
9. Other Economic Activities

Each Working Group had a leader who became a representative in the Leader’s Group (or “LSD Team”) which was improving the access and the connection with the process facilitators. The Working Groups made their own schedule and an additional expert training was conducted in the next two workshops and additionally through constant contact and support. The teams for development held numerous meetings, especially in the period January-April 2006, preparing the municipal profile, analyzing the strengths and weaknesses, opportunities and threats (SWOT), preparing the vision, the strategic and development goals, and a review of the programs and the projects. The first draft of the Strategy was reviewed and edited by a professional expert team and the Municipality delivered it to the public through consulting and a wide public discussion, during a three weeks’ period, June-July 2006. As part of this process we received suggestions and proposals that were included in the final document. The whole document was again reviewed, and then submitted to the Municipal Council for discussion and approval on 28th July, 2006.

Organization of the local self-government in Berovo

The municipality is a unit of the local self-government in the Republic of Macedonia. The municipal government/bodies are elected in free and democratic elections with a four-year mandate. Municipal bodies are the Council of the Municipality, as an organ that represents the citizens, and the Mayor.

The Municipal administration is established in order to carry out the responsibilities that are in the competence of the municipal bodies. The present organizational hierarchy of the municipal administration is shown in the following chart.

To realize its competence, the Municipality has established public services in compliance with the law that determines this, but it has not delegated certain activities of public interest and of local character to other legal entities or individuals, the other proposed legal form for realization of one’s competences.
Budget of the Municipality of Berovo

The budget is the annual financing plan for the competences of the municipality that consists of annual assessment of the incomes in regard of sources and the expenditures in regard of purpose.

The consolidated income and expenditure balance of the Municipality of Berovo for 2006 is represented in the following chart:
Budget of the Municipality of Berovo 2006:

<table>
<thead>
<tr>
<th>Budget</th>
<th>Million MKD</th>
<th>In %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total incomes</td>
<td>158.837.000.00</td>
<td>100</td>
</tr>
<tr>
<td>Current-operational incomes</td>
<td>13.403.000.00</td>
<td>8.4</td>
</tr>
<tr>
<td>Allocation grants</td>
<td>14.436.559.00</td>
<td>9.1</td>
</tr>
<tr>
<td>Transfers</td>
<td>27.402.000.00</td>
<td>17.3</td>
</tr>
<tr>
<td>Grants</td>
<td>103.596.000.00</td>
<td>65.2</td>
</tr>
<tr>
<td>Total expenditure</td>
<td>158.837.000.00</td>
<td>100</td>
</tr>
<tr>
<td>Current-operational expenditure</td>
<td>37.535.559.00</td>
<td>23.6</td>
</tr>
<tr>
<td>Capital expenditure</td>
<td>121.302.000.00</td>
<td>76.4</td>
</tr>
</tbody>
</table>

Classification of expenditure by functions:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>In %</th>
</tr>
</thead>
<tbody>
<tr>
<td>General public services</td>
<td>14.902.000.00</td>
<td>9.4</td>
</tr>
<tr>
<td>Public order and peace</td>
<td>5.126.330.00</td>
<td>3.2</td>
</tr>
<tr>
<td>Economic matters</td>
<td>7.221.000.00</td>
<td>4.5</td>
</tr>
<tr>
<td>Protection of environment</td>
<td>111.830.000.00</td>
<td>70.4</td>
</tr>
<tr>
<td>Residence and community development</td>
<td>6.500.000.00</td>
<td>4</td>
</tr>
<tr>
<td>Recreation, culture and religion</td>
<td>690.485.00</td>
<td>0.7</td>
</tr>
<tr>
<td>Education</td>
<td>8.528.965.00</td>
<td>5.3</td>
</tr>
<tr>
<td>Welfare</td>
<td>4.038.779.00</td>
<td>2.5</td>
</tr>
<tr>
<td>Total</td>
<td>158.837.000.00</td>
<td>100</td>
</tr>
</tbody>
</table>
1. Profile of the Municipality of Berovo
1.1. General data

1.1.1. Geographic location and relief

The Berovo Lowland is located in the utmost eastern part of the Republic of Macedonia, between 41° 06’ latitude and 23° 12’ and 22° 37’ longitude. The municipality of Berovo in the south borders with the municipality of Novo Selo, Bosilovo and Vasiljevo, in the west with the municipalities Radovis and Vinica, in the north with Delcevo and Pehcevo and in the east with the state border with Bulgaria.

The total area of the municipality is 595 km², and it is at around 800 m above sea level.

The relief is mainly hilly-mountainous, with lowland terrains only along the river bed of the River Bregalnica.

The Males Mountains have a central position in the municipality, their lowland slopes are quite dissected by the spring river valleys of the River Bregalnica. The natural unity Males, where the town Berovo is located, lays on an absolute elevation of 800-900 m above sea level; with the mountain branches of Vlaima Mountain, Obozna, and Bejaz Tepe to separate it from the Pijanec region. The south frame of the municipal territory is the Mountain Ograzden.

The most prominent peaks are Dzami Tepe with 1,801 m above sea level (a.s.l.) and Chengino Kale with 1,748 m a.s.l. The highest peak is Kadiica, with 1,932 m a.s.l.

The municipality has a peripheral position regarding the main communication corridors along the valleys of the rivers Vardar, Bregalnica and Strumica. The most important communication of regional significance is the one that connects the Males-Pijanec region with the Strumica Lowland via which the municipality communicates with the inner parts of the Republic.

This disadvantageous position could improve a lot after the opening of the border crossing Klepalo on the Macedonian-Bulgarian border, which is expected to be opened in the course of 2007. Thus, this region could become a transit point, from passive to transform into a dynamic and to take advantage of all the positive influences and impulses in the exchange, in the technical progress and in the cultural communications.

1.1.2. Climate

The Berovo municipality, which is part of the Males Lowland, has a moderate-continental climate with modification of the climate in the higher mountain and lowland parts.

The Berovo locality has a significantly lower average annual temperature of the air compared to the areas on the same elevation in the wider parts of this lowland. On the elevation of 800 m, the average annual temperature is 11,1 °C, and in Berovo 8, 7 °C. The coldest month is January with an average temperature of –10°, and the hottest is July with an average of +18, 2°. The average annual minimum temperature is 2, 8°; the average annual maximum temperature is 15, 3°.

The highest amount of rainfall is in the months of May and June, as well as November, and the driest months are August and September. The average annual rainfall is 672mm/m³. The prime maximum is in May, with average 76, 8 mm/m³, and the secondary is in November - 64, 3 mm/m³. Prime minimum is in August, with average 36,7 mm/m³, and the secondary is in February. The number of rainy days per year is 118. The annual amount of snowfalls is about 15% and it happens from October to May. Annually, on average, there are 42 days under snow.

The relative air humidity decline from January to August, and then from December it increases, and the average humidity of the air is 76 %. The average amount of sunlight is 2.347 hours per year or 6.4 hours per day, with a maximum of 10.2 hours per day in July and minimum of 3 hours per day in December. The fog is rare phenomena in the Berovo Lowland, there are only 8, 4 foggy days per year. The occurrence of hail is rare, there are 2, 9 days with hail per year. The hoar-frost has lower frequency and it occurs 70 days per year from September to May. In the Berovo Lowland there are winds blowing from all eight sides of the world, but the prevailing wind is the northern, with a frequency of 147% and speed of 2, 4 m/sec, and it is most present in January, February and in March.
1.1.3. Natural resources

Flora and fauna

Oak and beech forests predominate in the municipality. The beech zone is found in the mountain and lower mountain areas. The mountain beech forests are better preserved, and they are of great significance for the forest economy. The meadows are less present, mainly in the proximity of the River Bregalnica. Due to a repression of the forests, the hill pastures stretch over large areas, opposite of mountain pastures that are less present.

The forests and the forest land in Males totals 29,102 ha, 27,970 ha of which are forests and 3,870 ha are forest land.

72% of the total area under forests is state owned, and 28%, 0% of the forests are private property. The total annual cut timber is 60,300 m³ gross timber, or about 48%, 0% of the annual growth, or 0, 85% of the total timber of the arranged forests.

Generally we could say that sort structure of the cut timber is satisfying because the logs and the technical timber with small dimensions make up 35, 1% of the total cut timber.

As for the rest of the vegetation, the region is known for the presence of mountain medicinal herbs, forest fruits: mushrooms, raspberries, blackberries, forest strawberries etc.

The fauna includes a wide range of amphibians, mammals, reptiles, birds and locusts. The furry game is abundant and includes rabbit, deer, wolf, wild boar, fox, wild cat, marten, badger, otter and weasel. The feathery game includes partridge, pheasant, dove, turtle dove, coturnix, wild duck, hawk, tetrastes bonasia, magpie, raven, crow, eagle and more. From the line of birds the partridge (alectoris fraeca graeca meisner) is an endangered species, from the big game the deer and the roe are endangered and protected and from the small game the rabbit.

Hydrography

The most important hydrographic object in Males is the River Bregalnica, which is also one of the biggest tributaries of the River Vardar. Tributaries of the River Bregalnica include Ratevska River 24km long, the River Pehcevska, the River Umlenska, the River Kamenica and the River Dzavoli, which gravitate towards the Males-Pijanec Lowland. From the Strumica river basin the bigger rivers are Cronska and Bezgastanska that gravitate towards the Strumica Lowland.

A significant hydrographic object in the municipality is also the Berovo Lake. It is a man-made lake with a concrete dam 53 m high, and it represents a hydrographic tourist object. It is located at 986m above sea level. It is built in 1970 on the River Ratevska, at the locality known s Laki, and it is 7 km from the town. It is 2.5 km long and the medium width is 0.5 km. The total area of the Lake is 0.57 km².

The level of the underground waters along the river bed is 3-5, 0 m, and in the alluvial lowland 8-14 m. There has been no other research on the kind of the underground waters in the region.

On the territory of the municipality there are more than 120 springs that produce more than with 140 l/sec in total. Bigger springs are registered higher than 1.000 m above sea level.

Minerals and ores

The minerals and the ores are especially significant for the development opportunities of the municipality. The research conducted in the past showed that their exploitation is economically justified. Such are the cases with the kaolin clays, good for production of ceramic and fire proof products, the quartz that is absolutely suitable for preparation of fire proof material, the coal, the iron, and other ore occurrences that are partially active, while the major part still represents only potentially attractive resources for further research and activating.
1.1.4. Population and migration

According to the data from the census in 2002, Berovo has had 13,941 citizens. This places Berovo among the smaller municipalities in the R. of Macedonia. As one can see from the Chart about the number of the population per settlement according to the censuses 1921-2002, the inhabitants has continuously been increasing from 1921 to 1991 and then it has been declining with an average annual rate of 0.4%. In relation to the previous census from 1994 their number has decreased for 238 people, or 1.7%, and the average annual rate of growth -0.21%, compared to the Macedonian average annual rate of growth which for this period is 0.48%.

Number of population per settlement according to the censuses from 1921 to 2002

At the same time, it is distinctive that only in the town Berovo, in the period between the censuses, the number of the population has increased for 250 people, or 3.6%, which is mainly due to the migration village-town, and in the other settlements there is decrease, the greatest fall being noted in v. Vladimirovo, from 22, 5% from 1991 to 2002. In 2004 in Berovo 68 people have immigrated (mainly because of getting married and/or family reasons), 94 people have emigrated (mainly because of getting married) and the migration balance is -26 people.

The settlements in the municipality are of compact type, 3-15 km distant from the municipal center, with the exception of the village Dvoriste, which is near the Macedonian-Bulgarian border and is 21 km away from Berovo.

In 2004 there were 130 people born alive (9.3% per 1000 inhabitants) and 155 people who died (11.1 per 1000 inhabitants).

As a result from these numbers, the natural growth in 2004 has a negative tendency and it is -2.6%, compared to the Macedonian average of 2.7%.

With 23.4 inhabitants per kilometer, the municipality is ranked among the least densely populated municipalities in R. of Macedonia.

According to the number of new marriages of 4.4% per 1000 inhabitants and according to the number of divorces of 0.3%, the municipality is below the national average (6.9% and 0.8% respectively.)

The average age of the population, according to the 2002 census, is 36.3 years, the participation of the young population to the age of 20 is 28.6%, at the age of 20 to 30 there are 1,956 people, i.e. 14.03%, from 30 to 40 years there are 1,912 people or 13.7% and 15.3% of the population is at the age of 40 to 50, while the population at the age of 50 to 60 is 12.2%. The rest with 60 and over 60 years old participates with 19.2%. With a coefficient of demographic old age of 0.636, our municipality has rank 5, and is thus included among the municipalities with demographic old age.

The gender structure of the population in municipality of Berovo is 50, 4% are men and 49, 6 are women. The
municipality of Berovo has 4,706 households with an average number of 3.1 members per household.

<table>
<thead>
<tr>
<th>Settlement</th>
<th>Number of inhabitants in the census years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Males</td>
<td>13939</td>
</tr>
<tr>
<td>Municipality of Berovo</td>
<td>10045</td>
</tr>
<tr>
<td>Berovo</td>
<td>2,507</td>
</tr>
<tr>
<td>Budinarci</td>
<td>538</td>
</tr>
<tr>
<td>Vladimirino</td>
<td>1,300</td>
</tr>
<tr>
<td>Dvoriste</td>
<td>487</td>
</tr>
<tr>
<td>Macevo</td>
<td>178</td>
</tr>
<tr>
<td>Mitrasinci</td>
<td>886</td>
</tr>
<tr>
<td>Ratevo</td>
<td>893</td>
</tr>
<tr>
<td>Rusinovo</td>
<td>1,307</td>
</tr>
<tr>
<td>Smojmirovo</td>
<td>533</td>
</tr>
</tbody>
</table>

In regard to the nationality, as the chart below shows, the Macedonians are dominant with 96%, 3% are Roma and 1% others.

In the villages the people dispose the waste by themselves in various ways which results in the occurrence of illegal dumps. The annual amount of solid waste in the town is 19.283 m³, or 2,86 m³ per inhabitant. The rest of the waste is construction refuse and waste that consists of household appliances that are also disposed at the existing dump. But yet there are citizens who, even though have the responsibility to dispose this kind of waste at the existing dump they still use the illegal dumps.

1.1.5. Protection of the environment

The Local Environmental Action Plan (LEAP) for the Berovo Municipality was adopted in 2004 and its goal is to deal not only with the environmental problems but also with the issues concerning the sustainable exploitation of the resources, as well as with the social and economic issues.

The preparation and implementation of LEAP is a sign that the Local Self-Government is assuming the duty and the care for the environment, it is creating a long-term sustainable use of the natural resources within the boundaries of the municipality and it is solving the local priorities for preservation of the environment.

So far, in compliance with the priorities in the implementation process there have been some actions for solving the issues with the drinking water and the waste waters, as well as actions for part of the planned activities for improvement of the situation with the solid waste, forest protection and education of citizens for rising of the public awareness.

Solid waste management

In Berovo town the solid communal waste collection is organized and performed by the Public Enterprise for Communal Works “Usluga”, with the vehicles it possesses. The waste amounts to about 16.435 m³ per year. In the villages the people dispose the waste by themselves in various ways which results in the occurrence of illegal dumps. The annual amount of solid waste in the town is 19.283 m³, or 2,86 m³ per inhabitant. The rest of the waste is construction refuse and waste that consists of household appliances that are also disposed at the existing dump. But yet there are citizens who, even though have the responsibility to dispose this kind of waste at the existing dump they still use the illegal dumps.
The municipality does not have a dump for deceased animals, nor a dump for medical refuse so those are disposed at the same location with the rest of the waste. The town has a temporary dump “Iljadin valog” which is located at the locality Uvin Vlog, in the immediate vicinity of the town, i.e. about 3 km from it.

The temporary dump does not satisfy the minimum sanitary standards and regulations. There is no infrastructure (water, electricity), nothing for disinfection, no pit for dead animals etc. The waste is only piled without any kind of treatment (it is only leveled and covered with soil and sand). The industrial refuse is disposed at the same location (Uvin Valog and at illegal dumps).

1.2. Economy

The local economy has a rich history.

From relatively small, underdeveloped and peripheral area, in the 1960s and 1970s the Berovo municipality experienced intensive growth with rates of the national product of over 20% (higher than the national average) higher growth of the employment compared to the national average and with significant structural changes. Thus there was a significant shift from agriculture to industry, and a considerable progress in construction and traffic was also achieved. The typical change in the industry is its diversification, which means that (according to the participation in the national product) there are four dominant branches: the textile, with 33, 9%; the woodwork, with 25, 5%; the non-metallic industry, with 18% and the food and tobacco industry, with 13, 2%.

The general evaluation for this period is that the agriculture potentials were not completely activate, that the industrial development should continue with new qualities and that the tertiary activities should be developed, tourism above all, as well as the services and the craftsmanship.

At the beginning of the 1990s (the beginning of the transition period), according to the data about the national product in 1995, the industry and the mining participated with 43%, agriculture and fishing with 21%, forestry with 6,7%, the construction with 7%, the transport and communications with 7,4%, the trade with 10%, catering industry and tourism with 1,5%, and craftsmanship and personal services 1,6% and all the rest with 1,8%.

Today, in lack of local economy statistics, it is possible to give rough estimations based only on comparisons of the basic economic indicators in relation to the national economy and the region the municipality belongs to. Thus, the average rate of growth of the GNP (gross national product) for the period 1998-2002 for the Republic is 5,2%, and for the for the region where the municipality belongs to (the eastern region) the growth is only 1,9%. GNP per inhabitant, for the region, is US$ 5.104 (according to the purchasing power), and as such, it is lower than the average in the country for 25%. And, what I especially important, the average annual rate of added value from the non-financial sector in the period 1998-2002 is negative and is -2.4%.

More exact analysis on the local economy could only be performed if based on the data about the number of business subjects according to the kind and the sectors of work and according to the data about the employment in the municipality.

1.2.1. Number and structure of business subjects

The economic structure in Berovo municipality according to the kind and sectors of work is represented in the following two charts:
The chart clearly shows that according to the number of companies the dominant activity is trade (with 40% participation), then transport, storage and communications (with 13%), processing industry (with 12.3%), the other communal, cultural, social and personal services (11%), the hotels and the restaurants (with 7.2%), the agriculture, hunting and forestry (with 7.1%) and the rest (with less than 10%).
1.2.2 Labor force, employment and unemployment

The labor force (the economically active population which includes both employed and unemployed) in the municipality, as evident in the chart below, is about 40%. The employment rate is 30.4%, and the unemployment rate 41.5%.

**Chart: Berovo Municipality population, work force and employment**

<table>
<thead>
<tr>
<th>Municipality</th>
<th>Population</th>
<th>Work force</th>
<th>Employed</th>
<th>Unemployed</th>
<th>Unemployment rate</th>
<th>Employment rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Berovo</td>
<td>13,941</td>
<td>5,589</td>
<td>3,891</td>
<td>1,698</td>
<td>30.4%</td>
<td>41.5%</td>
</tr>
</tbody>
</table>

*Source: State Bureau of Statistics*

The following chart represents the structure of the people employed according the economic sectors.

<table>
<thead>
<tr>
<th>Municipality</th>
<th>Employed</th>
<th>Industry as % of the total</th>
<th>Services as % of the total</th>
<th>Unknown as % of the total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Berovo</td>
<td>3,891</td>
<td>20.0</td>
<td>43.1</td>
<td>0.2</td>
</tr>
</tbody>
</table>

*Source: State Bureau of Statistics*

The conclusion that emerges from the analysis of the employment according the basic economic sectors is that the industry is the dominant sector in the municipality, with 43.1%, the services sector is also very important, with 36.7 and then comes agriculture, as a third sector that engages 20% of the employed population.

The greatest part of the employed people are in the town, having in mind the location of the industry and the public institutions on both central and local level.

The unemployment of the young population (as % of the labor force at the age of 15-24) is 67.3%. The eastern region, where the municipality belongs to, is with the lowest unemployment rate of the young population compared to the other regions in the Republic.

Another feature of the unemployment is the long-term unemployment (longer than a year). This is 83.7% of the total number of unemployed people in the municipality, and, as such, it is higher than the average for the region (which is 75.6%).

1.2.3. Description of the main sectors

**Textile industry**

The textile industry employs the greatest number of people in Berovo municipality. In this sector there are 10 registered firms that employ about 700 people, which is 18% of the total number of employed people. The profile of the employed and their degree of education in the textile industry is 14 people with university, 1 with college, 490 with secondary school and 185 are with primary education. From the previous 4 capacities that used to employ over 1,200 people, only two have successfully finished the privatization process, while the others were closed or liquidated. From the active firms its own production has “Alkaloid”- raw colored and white textile materials, medical materials, working clothes, linen for health care institutions, and other products, as well as “Mateks” dool-blankets and other woolen products and the others work on lon system-textile products: jeans, working clothes, shirts, etc. The products are placed, mainly, on the EU markets and neighboring countries, and a small part (about 20%) on the domestic market. The fall of this sector is, mainly, the result of the strong market competition and the cheap products from China.
Woodwork industry

The management of the state forests (72% of the forest area) is the responsibility of the Public Enterprise Macedonian Forests “Malesevo”, and beside the primary, it has other secondary. The forests that are in private ownership (28%) are managed by the owners themselves. Until the 1990s there was one big wood processing facility that before the privatization used to employ more than 500 workers. Today the number of employees in this company is 172 people and the main activity is product, beech building material and briquettes. There are another 33 smaller firms (11 in Berovo and the rest in the villages) doing primary processing of wood and they employ about 90 workers. Their semi-products are mainly for the national market, a small part is exported to neighboring countries. Additionally, there are other companies that are working in the trade with wood, i.e. wood for heating, with tendency for selling and exploitation of the wooden mass out of the municipality. The number of these companies is variable and there are about 10 in our municipality.

The main problem in this sector is the grey economy and the outflow of raw wood mass out of the municipality.

The development of this branch, considering the potentials and he tradition, is detected as a priority, and the realized cooperation with Finland could prove as extremely helpful in this direction.

Food Industry

At the moment, in the food production sector in Berovo municipality there are seven active food production firms that produce or process milk and dairy products, mushrooms, pig meat, bread and pastry products. There are 92 people working in this sector. The production of the food producing industry is mainly for the local market, and the dairy products are gradually finding their way on the markets in the region and wider in the country, and only a small part for export. Those are mainly relatively new firms and family businesses. In 2005, the Association of sheep-breeders –Berovo established a cooperative whose main goal was organized presentation of the cheese and the lamb from Males on the foreign markets and provision of raw materials for the members for a good price. Males and Berovo represent a green spot in the country and wider, and that means clean, healthy and preserved environment that offers ecological products with special traditional production process and with excellent quality. The peculiarity of the Males cheese, lamb, potato, forest fruits, imposes itself more and more, while the demand for them on the markets in the country distinguishes them as a regional brand with the potential to develop a recognizable image.

The big agro company and the unique big form in this sector from the past system went into receivership. In 2006 the agro company, the receivership procedure, was bought by a mixed Macedonian-Slovenian company with the intention for modernization of the company and putting in function of the department for production of brandy.

The potentials for development of this branch are not enough exploited and they are a significant segment of the future development activities.

Crafts

There are about 50 working as individual crafts people in the municipality of Berovo, and 250 have registered private firms for various activities. The carving craft has
traditionally been passed and kept alive down through the generations until the present day. The engravings are mainly sold in the country, but very often they are sold abroad too. This usually happens through previously arranged orders, with chosen motives and woodcarving styles. The development of livestock breeding has ensured the development of various crafts: for example the teasing, weaving and milling of wool. Unfortunately, in the last couple of years, these practices are slowly disappearing. The craftsmanship, as a specific branch is transferred from generation to generation and through every day training, but still less and less people find their career in this area, which, unfortunately, with the new technologies loses its importance and economic justification as well as the interest of the young generations for work and for studying of the craftsmanship. Traditionally there is production of woolen bed covers, folk clothes, floor carpets with folk motives, etc, that are sold to the tourists in Berovo, in specialized shops in the bigger towns in Macedonia and in the USA, through the program Aid to artisans. Certain households still cherish these crafts.

Several associations for production of handiwork with traditional folk motives give them a modern dimension, adapted to the needs of the market, which at the same time is an opportunity for self-employment and for increase of the family budget.

Services

Trade

In the area of the tertiary sector, the trade is proceeding through 78 shops with a selling space of 1020m² (on average 13m²) which employ 126 people.

After the disintegration of the big state trade firms in the 1990s, initially there occurred a great number of small trade firms. During the period 2000-2005, part of them expanded their business space and the range of their activities, and so today we have three big trade firms with a chain of shops in Berovo municipality and wider.

Transport services

After the transformation of the big transport enterprise ATS Berovo whose work was transport of passengers and goods, one passenger enterprise and several smaller goods transporters emerged. Currently, there are 17 firms, with totally 98 employees in the transport sector. Three firms work with line transport of passengers on the relations Berovo- Skopje and Berovo- Strumica, and during the summer season they also travel on the relation Berovo-Ohrid and if the need arises, they transport passengers to the tourist destinations in the country and abroad. The local transport includes about 30 licensed taxi vehicles for local transport and about ten vans.

Financial and other services

Four of the bigger banks in Macedonia have branches in Berovo: Stopanska Bank, Invest Bank, Macedonian Bank and Uni Bank, with totally 30 employees that provide services for physical and legal entities, and part of them have ATM bank machines.

Macedonian Post has a central post office in Berovo and branches in four bigger villages.

There are registered firms: one for providing computer services and computer training, one private language school and two centers for computer training and language learning for the citizens in the municipality. In one cycle they can train about 50 people for computer work and the same number of people for foreign languages.

Services and advice from the area of agriculture are provided by the Agency for inciting and individual agriculture. On the territory of the municipality there are three active law offices and two notary offices, but there are still no business consulting services.

Agriculture

The total area of the territory of Berovo municipality,
as the chart below represents, is 68,216 ha, 57% of which is agriculture land and 43% is forest land. 67% of the agriculture land is cultivated and 21% of this land is fields and gardens, 2.2% are orchards and 9.5% are meadows and 33% are pastures.

Agriculture is an important part of the municipal economy, employing 20% of the population, and at the same time it is an important source of food and security for the other residents in the municipality.

In the register of the LU of the MPFWS there are 19 registered individual agriculture producers. There is an obvious lack of interest of the young people in this branch and, as a result of that, the people that actively involved in agriculture are mainly senior people, with a low degree of education. It is not possible to analyze the average size of the farms because the estates are divided and this is not a classical form where the estate is concentrated in one place. The largest percent of agricultural and fruit production comes from the private sector. The main problems are the purchase and the placement of these products.

Trends in agriculture production

The leading cultures in the vegetative production are the potato, the cereals, the blue plum and sour cherry. Potato production fluctuates depending on the purchase prices and on the possibilities for selling, so it moves between 3000-4000 tones per year, even though there is a possibility for double more. Because of the high VAT tax (of 18%), the dependence of the state on the import of seed and fertilizers, as well as the high price of the oil, and the import of half frozen potato that satisfy the needs of the big consumers (100 tones are imported monthly), there is a certain stagnation of potato production, even though the region is known for the production of quality potato in Macedonia.

The areas planted in wheat are twofold reduced (about 400 ha, with a production of 1000 tones) due to low market prices and high production costs. The production of rye (900 ha and 2500 tones) barley (240 ha and 700 tones) and oats (235 ha and 300 tones) continues, even though the crops are below the international standards - 3000 kg/ha (for the oats is 1.221 kg/ha).

In the last years the plum has become more popular—there are new plantations, which lately is stimulated by the state. About 67,500 plum trees produce about 1000 tones of plums; 2500 sour cherry trees produce 1.725 tones of sour cherry. The plums and sour cherries are sold fresh, mainly to bigger dealers who place them further on the foreign markets. There are potentials for production of dried fruits and some other processing of fruits.

Livestock breeding

At the moment, on the territory of Berovo municipality, in the private sector particularly, there are about 20,500 sheep and 2,530 cattle. The territorial outspread of the sheep and cattle in the settlements is given in the chart.

According to the data from the LU of the MPFWS, the average flock has 34 sheep, which is a relatively small number with a trend for even bigger decline. The average of cattle is 2 heads per breeder.

If we compare the numbers of 50,000 sheep and 10,000 cattle and the export of 35,000 lambs on the markets of former Yugoslavia, in the European Union and the countries of the Near East that represented the situation at the beginning of the 2000, there is a drastic decline of this branch.
In the village Smojmirovo there is a pig farm with a capacity of 18,000 pigs in one cycle. Today this pig farm is owned by the farm “Zito-Vardar” from Veles. Additionally, in the municipality there are smaller stock-breeding farms that breed pigs, cows, goats and sheep.

The decline of the production in this branch is, above all, due to the bad conditions for livestock breeding and of the low purchase price, as well as to the impossibility of the producers and the manufacturers to strengthen their role on the market and to face the even tougher market conditions. The efforts of the sheep breeders are directed towards selling of Berovo cheese on the national and the foreign markets, as a recognizable brand and with a guarantee of quality and of geographic origin.

A general problem in the agriculture and livestock breeding sector is the lack of organization. The agriculture and stock-breeding are not attractive for young people in the municipality and so mainly senior people are engaged in this branch.

Tourism and hotel industry

Males possesses huge tourist potential that is still not exploited, even though in the last couple of years there is a significant rise in this sector. The guests stay, in Berovo and the other surrounding tourist settlements, mainly for the weekend, especially for the New Year, the Easter and the First-of-May holidays, and during the summer period they usually stay 4-7 days on average. Most of the visitors are domestic tourists, but the number of the foreign tourists is also rising (mainly foreigners on mission in Macedonia). The guests show great interest for the clean air, the peaceful and quiet surroundings and the possibilities for rest and relaxation, including the mountain walks, but there is a significant number of people who come in Berovo for health reasons.

About 20 firms are active in the sector of tourism and restaurant services, with 125 permanent workers and about 100 season workers. This sector has been in expansion in the last years and there is a perspective for future development.

At the moment, Berovo has 506 tourist beds available, 173 of which are in private villas. The Recreational Center “Malesevo”, at Berovo Lake, with 60 beds in bungalows and 240 beds in the children’s resort is part of this tourist capacity of the municipality. The hotel “Macedonia” in the town centre, with capacity of 60 beds, is currently not functioning. The Motel “Juovec”, property of the forest company “Malesevo” has four apartments and is a significant tourist capacity with a tennis court and beautiful terraces. The hotel “Monastery”, with 25 beds, which has been functioning since 2004, is becoming more and more interesting for stay for both the domestic and the foreign tourists.

The complex “Aurora”, which is in its final construction stage and has 120 high category beds, is expected to make a significant contribution to the development of tourism.

The private summer houses around Berovo Lake, at the picnic site “Ablanica” in the immediate vicinity of Berovo, as well as the tourist settlement “Suvi Laki”, 25km from the town are also part of the tourist challenges. In July 2004 a Tourist Info Point began working. It provides information on accommodation and other local attractions, as well as promotes the local traditional products (cheese, honey, natural juices and other products form forest fru-
its) and of the traditional handiworks made of wool, cloth, knitted etc. In order to achieve better promotion of these products there were two organized fairs for traditional products “Maleseva is in Your Hands” and one fair for handiwork “The tradition-vision for the future”.

1.2.4. Infrastructure

Roads

Berovo is in the eastern part of the Republic of Macedonia and it is connected to the national transport system only by the system of road network and to the intercity traffic of passengers.

The municipality of Berovo is connected with two regional road directions towards the interior of the Republic of Macedonia and they are:

- R-527-Kocani-Vinica-Berovo-Klepalo (border crossing)
- R-523-Delcevo-Pechevo-Berovo-Strumica
- R-524-Berovo-Klepalo (border R. Bulgaria)
- the regional road direction R-603-Berovo-Podares-Radovis is in the planning stage.

The maintenance of the regional roads is in the competence of the Public Enterprise “Macedonia Road” and at the moment almost all regional roads need reconstruction. All the villages in the municipality are connected to Berovo town with local asphalt roads. The local roads have a total length of 36 km and 109, 94 ha, 14% of which are not asphalt roads.

The street network in Berovo is 26,5 km long, with 156,500 m², 62,7% of which are asphalt, 8,4% are cobblestones, 1,1% are tampon roads, 11,7% are dirt roads and 16,1% are not paved.

Rail and airport links

The nearest rail station is at 50km from Berovo, in Kocani. The railway transport in the eastern part of the country is in stagnation. Berovo almost has a central position in regard to the surrounding airports: 170 km from Skopje, 162 km from Thessaloniki and 165 from Sofia. The nearest port is Thessaloniki.

Energetics

The supply with electric power in the municipality is from electro energetic system of the Republic of Macedonia. The total length of the municipal electricity network is 327,015 km; 35 KB is 42, 49 km, 10 KB air 135, 89 km and underground 13,635 km, and 0,4KB air 130, 50 km and underground 4, 5 km.

Water supply

The Public Enterprise for Communal Works “Usluga” provides drinking water for six of the nine villages in Berovo municipality, i.e. to 90% of the population. The villages Dvoriste and Ratevo have their own independent water supply systems from local springs. The Public Enterprise also provides drinking water for 14% of the neighboring municipality Pechevo. The source for water supply is the surface water from Berovo Lake.

The water loss is at about 60% of the total amount of treated water. The quality of the drinking water is generally good and safe. The taste of the water is accidentally poor and is due to the old activated carbon used in the filtration process. The limited space of the reservoir also causes unstable drinking water quality. It is planned to provide a donation form the Swiss Government to solve these problems through rehabilitation of the water supply and the construction of a waste water treatment plant. The part of the project that deals with water supply includes reduction of the water losses, replacement of the activated carbon and building of a new drinking water reservoir with more space.
Sewerage

The collection and drainage of the waste waters in the municipality is solved in the bigger part of the town Be rovo and partially in 3 village settlements. The collection is done through a sewerage network and collectors that release the water further in the river, without previous treatment. Basic weakness of the existing sewerage system is the problem with the small profiles at certain places, which causes bottlenecks and blockage. The realization of the project for construction of a regional waste water treatment plant that would include 5 settlements, as well as completion of the sewerage system in the villages is in progress. The sewerage network has a total length of 21 km, and the length of the main collector is 6 km.

The atmospheric sewerage is realized with only 25% of the planned and it represents a serious problem, especially during heavy rainfalls.

According to the LEAP for Berovo municipality it is planned that the construction of the atmospheric sewerage and completion and modernization of the fases sewerage by the 2010.

Housing

Berovo municipality has 6,735 households. 97% of them are connected to the public water supplying system, 68, 2% are connected to public sewerage, only 1, 8% have central heating and 65, 9% have a bathroom with a toilet.

The analysis of the elements of the standard of housing in the municipality (number of apartments, residential area per inhabitant, and average size of the apartments, construction material, equipped with installations) leads to conclusions for a satisfactory housing standard. From the area of space and urban planning, the prepared documentation dates from1990-2000 and it needs to be completed and updated, in order to have some control over construction and thus to protect the part with natural beauties.

1.3 .Social profile

1.3.1. Education

Education is the key component of development. The education structure of the population is as follows:

- 20% of the population has incomplete primary education (these are mainly adults over 65 years old and people that have obtained additional vocational skills)
- 33% has primary education;
- The greatest part, 36% of the population, has secondary education;
- 4% of the population has high school
- 6% has university education.

The care for pre-school education is in the competence of the central Municipal public institution for children the Children Kindergarten “23rd August”, which is the only one in the town. The institution enrolls from 9-month-old to 7-year-old children. In the kindergarten in Berovo there are 180 children and, together with the clones in v. Rusino vo, v. Budinarci and v. Mitrasinci, it encompasses 284 children of all nationalities. The total number of employees in the MPIK “23 August” is 51.

From the children at the age of 7 to 14, 97% go to school. The literacy rate is 98.9%. On the territory of Berovo municipality there are two primary schools and one of those has seven schools in the villages. The number of students in the 2005/06 year was 1,280 in the primary education and there is a tendency for declining. In the two primary schools there are totally 120 teachers (or 1 teacher on 10 students on average) but part of the teachers are not full time engaged.

MSS “Aco Ruskovski”-Berovo is the only secondary school on the territory of both municipalities Berovo and Pehcevo. There are totally 59 employees in the school, 52 of which are engaged in education. In the 2005/06 school year, 826 students were enrolled in the MSS, in 28 classes.
The proportion of the students and the teachers in MSS “Aco Ruskovski”-Berovo is 16 students on one teacher. In the 2005/06 school year, from the total 28 classes, 22 are for classical gymnasium and 6 are for vocational education. There is a small tendency of declining of the number of students. This is due to the demographic features of the municipality, which, together with the Municipality of Pehcevo, comprises 100% of the number of students in MSS “Aco Ruskovski”.

1.3.2. Medical care and welfare

Medical service

The medical services for the citizens are provided by the Health Centre Berovo, 12 private medical practices that originated from the Health Centre and two private medical organizations that have been working for a longer period. There are 5 dental practices working actively in Berovo that are privatized with the reforms for privatization of the dental activity and which separated form the PHO. There are also three private dental practices that have been working for a longer period. On the territory of the Municipality of Berovo there are 4 private pharmacies in Berovo and 1 in the village Rusinovo. At the moment there are state medical practices in six villages and they each employ one nurse and a doctor goes there once a week, while in v. Rusinovo there are 2 nurses and there is a doctor three times a week. But with the new privatization the posts of the nurses in the villages will be eliminated. At the moment there are no medical practitioners interested to provide health services in the villages and they are all concentrated in Berovo.

The Fund for Health Insurance provides realization of the right for obligatory health insurance for 13,941 people.

The nearest hospitals are in Kocani and Strumica – both about 50km from Berovo. For more serious surgery the patients are taken to Stip (90km) and to Skopje (180km). Except for the emergencies, when the transport is provided with a hospital vehicle, the patients are obligated to organize the transport to the necessary destination by themselves.

Welfare

The following chart illustrates the condition in regard of the welfare in the municipality of Berovo. The data show that, opposite of the overall trend in the country, in the period 1998-2002, the number of the people receiving financial help, on almost all grounds, is declining.
The possession of equipment and vehicles answers the needs. A Daily Centre for people with special needs, with professionally trained staff, was opened. It is necessary to establish an SOS organization for taking care of domestic violence victims.

1.3.3. Civil defense and rescue

The protection and the rescue of the citizens, animals, plants and material goods is performed by the Local Unit for Protection and Rescue, the Municipal special units and the Fire Brigade, which provides a wider range of protection such as protection from NCB means, earthquakes, fires, floods, ruins, epidemics, epizootics, epiphytic, landslips, unexploded deadly objects and other disasters.

There are 14 people employed in the Fire Brigade and the municipal special units. The facilities where the Department for protection and rescue and the Fire Brigade are located do not satisfy the criteria for one such unit.

1.3.4. Culture and sport

The House of Culture “Dimitar Berovski” is the only institution of the kind in the Municipality of Berovo, and is the centre and the main moving force of all the cultural and entertainment events in the municipality. In the frames of the House of Culture work a library, a museum and a dilapidated cinema. With the Law on decentralization the House of Culture, including the library, are under the competence of the local authorities. The House of Culture is not rationally exploited and adapted to the needs of the citizens, especially the library that should be in the role of a citizens’ cultural centre. The total book fund is 28,839 books and the modernisation of the library is one of the municipal priorities.

On the territory of the Municipality of Berovo there are more sporting capacities: town football stadium, handball and basketball playgrounds, recreation parks, tennis court, as well as recreation terrains that are relatively preserved, but time is damaging them every year. Organized sport is not very developed on municipal level due to lack of interest and financial support. In order to revive the indoors team sports, beside the gym, it will also be necessary to provide and organize financial support and human resources. There are only two organized clubs. They are Football Club “Males” and Canoeing Club “Jovan Drakalski”.

The old Courthouse (Museum)
1.3.5. Civil sector

On the territory of the municipality of Berovo, according to the data from the Prime Court Berovo, there are totally 65 registered civil associations, but most of them are not active. The civil organizing is present in all sectors: agriculture, environment, tourism, culture and sport, humanitarian and health organizations, technology, handicrafts and civil society. Several international organizations have so far provided training for the NGOs in Berovo municipality.

1.3.6. Media.

In the municipality of Berovo there is one public radio station, which is currently being transformed, and two private commercial stations. The Macedonian Television (national TV) has a local reporter, while the main events are covered by regional reporters of other national stations and newspapers. Information on local events, commercial and social events is not enough present.

Nine working groups with the following representatives participated in the preparation of the strategic document:

**Working group: Forestry and woodwork industry**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scouts unit „Berani“</td>
<td>Dejan Popovski</td>
</tr>
<tr>
<td>AD Ograzden</td>
<td>Darko Vakanski</td>
</tr>
<tr>
<td>Assoc. of private forests</td>
<td>Stojan Armenski</td>
</tr>
<tr>
<td>FE Malesevo</td>
<td>Marjan Sokolchevski</td>
</tr>
<tr>
<td>FE Malesevo</td>
<td>Vlado Klincharsi</td>
</tr>
<tr>
<td>Forest police</td>
<td>Marjan Dzambaski</td>
</tr>
</tbody>
</table>

**Working group: Tourism and hotel industry**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hotel „Monastery“</td>
<td>Vlado Mishovski</td>
</tr>
<tr>
<td>Tourist info point</td>
<td>Aleksandra Karakashova</td>
</tr>
<tr>
<td>Restaurant „Loven Dom“</td>
<td>Dragica Gotovska</td>
</tr>
<tr>
<td>JUDO Malesevo</td>
<td>Venko Bagashovski</td>
</tr>
<tr>
<td>Restaurant MRS</td>
<td>Zoran Peovski</td>
</tr>
<tr>
<td>Tourist info point</td>
<td>Julija Brasnarska</td>
</tr>
<tr>
<td>Counselor of the Mayor</td>
<td>Dejan Kalamadesci</td>
</tr>
<tr>
<td>Owner of cafe Exclusive</td>
<td>Goran Pechinski</td>
</tr>
<tr>
<td>Owner of a villa Aurora</td>
<td>Julija Ajtovska</td>
</tr>
</tbody>
</table>

**Working group: Textile industry**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
</tr>
</thead>
<tbody>
<tr>
<td>AD Alkaloid</td>
<td>Violeta Kozovska</td>
</tr>
<tr>
<td>Beteks</td>
<td>Vlad Metodiev</td>
</tr>
<tr>
<td>Association of handiworks „Serafim“</td>
<td>Ana Pachemks</td>
</tr>
<tr>
<td>MSS „Aco Ruskovski“*</td>
<td>Biljana Murтовska</td>
</tr>
<tr>
<td>Sani-M</td>
<td>Zana Mehandziska</td>
</tr>
<tr>
<td>Velteks</td>
<td>Zoran Velkov</td>
</tr>
<tr>
<td>MSS „Aco Ruskovski“*</td>
<td>Mile Jovinski</td>
</tr>
<tr>
<td>MSS „Aco Ruskovski“*</td>
<td>Slavica Furnadziska</td>
</tr>
</tbody>
</table>

**Working group: Culture, education, young, sport and recreation**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
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<tbody>
<tr>
<td>PS „Dedo Iljo Malesevski“*</td>
<td>Vesna Avramski</td>
</tr>
<tr>
<td>Association for Technical Culture</td>
<td>Jovica Milichinski</td>
</tr>
<tr>
<td>House of Culture</td>
<td>Zvonko Skenderski</td>
</tr>
<tr>
<td>MSS „Aco Ruskovski“*</td>
<td>Stevo Suxukovl</td>
</tr>
<tr>
<td>Sports Club</td>
<td>Dejan Damjanski</td>
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<tr>
<td>Association „Dimitar Berovski“</td>
<td>Vojo Sokolovski</td>
</tr>
<tr>
<td>Vavilon Center</td>
<td>Goce Miloshevsʹki</td>
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<tr>
<td>Parents’ Council</td>
<td>Ljupco Dimitrovski</td>
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**Working group: Small and Medium Enterprises**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
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<tbody>
<tr>
<td>AD Doovel</td>
<td>Tonč Dvojakovski</td>
</tr>
<tr>
<td>Dairy Males</td>
<td>Vasko Karakutovski</td>
</tr>
<tr>
<td>Municipality of Berovo</td>
<td>Mitko Ilievski</td>
</tr>
<tr>
<td>President of the Council</td>
<td>Lidija Dogazanska</td>
</tr>
<tr>
<td>Kokolonski DOOEL</td>
<td>Zoran Kokolanski</td>
</tr>
<tr>
<td>WO „Rose“</td>
<td>Cvetanka Peovska</td>
</tr>
<tr>
<td>AD „Ograzden“*</td>
<td>Vlado Neshovski</td>
</tr>
</tbody>
</table>

**Working group: Urban planning; communal services, environment and rural development**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
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<tbody>
<tr>
<td>Organization</td>
<td>Name and surname</td>
</tr>
<tr>
<td>Sector for urban planning</td>
<td>Miso Dogazanski</td>
</tr>
<tr>
<td>Municipality of Berovo</td>
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</tr>
<tr>
<td>PECW „Usluga“*</td>
<td>Kiro Chichakovski</td>
</tr>
<tr>
<td>Sector for urban planning</td>
<td>Elen Kachulachka</td>
</tr>
<tr>
<td>Municipality of Berovo</td>
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</tr>
<tr>
<td>Counselor of Berovo Municipality</td>
<td>Branka Shishovska</td>
</tr>
<tr>
<td>Environmental Club „Brica“*</td>
<td>Zaklina Redzovska</td>
</tr>
<tr>
<td>Geodesic management Berovo</td>
<td>Slavco Burovske</td>
</tr>
<tr>
<td>Peace Corps</td>
<td>Daglas Urquart</td>
</tr>
</tbody>
</table>
### Working group: Agriculture and livestock-breeding

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
</tr>
</thead>
<tbody>
<tr>
<td>Counselor of Berovo Municipality</td>
<td>Zoran Agoski</td>
</tr>
<tr>
<td>LU Min. for agriculture, forestry and water supply</td>
<td>Jane Galevski</td>
</tr>
<tr>
<td>Association of potato producers, &quot;Agrija&quot;</td>
<td>Branko Lapeski</td>
</tr>
<tr>
<td>Association of sheep breeders</td>
<td>Mitko Krzovski</td>
</tr>
<tr>
<td>Savich Company</td>
<td>Zoran Dudukovski</td>
</tr>
<tr>
<td>Veterinary station</td>
<td>Vasko Mehandziski</td>
</tr>
<tr>
<td>Agency for agriculture support</td>
<td>Daniela Krzovska</td>
</tr>
<tr>
<td>Pig farm</td>
<td>Ljupco Trenovski</td>
</tr>
</tbody>
</table>

### Working group: Economic activities and finances

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
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</thead>
<tbody>
<tr>
<td>Pelagonija Males</td>
<td>Goran Ruzinski</td>
</tr>
<tr>
<td>Financial Department of Berovo Mun.</td>
<td>Zvonko Pekevski</td>
</tr>
<tr>
<td>Financial Department † PECW, &quot;Usluga&quot;</td>
<td>Fimka Biljarska</td>
</tr>
<tr>
<td>Mladost M DOOEL</td>
<td>Metodi Mladenovski</td>
</tr>
<tr>
<td>Association of financial workers</td>
<td>Blagoj Dujovski</td>
</tr>
<tr>
<td>Transport enterprise, Berovo Trans</td>
<td>Jovan Matenicharski</td>
</tr>
<tr>
<td>LU of Ministry for economy</td>
<td>Snezana Pulovska</td>
</tr>
</tbody>
</table>

### Working group: Health and welfare works, protection of the citizens

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office for protection and resources</td>
<td>Orce Goshevski</td>
</tr>
<tr>
<td>Public Health Institution</td>
<td>Vesna Markovska</td>
</tr>
<tr>
<td>Local media</td>
<td>Danica Mladenovska</td>
</tr>
<tr>
<td>Fire Protection Brigade</td>
<td>Strahil Dimitrovski</td>
</tr>
<tr>
<td>Center for welfare works</td>
<td>Violeta Furnadziska</td>
</tr>
<tr>
<td>Health Fund</td>
<td>Liljana Chipakovska</td>
</tr>
<tr>
<td>Public Health Institution</td>
<td>Vlado Shahpaski</td>
</tr>
</tbody>
</table>

### Team for Local Sustainable Development (LSD team): 

<table>
<thead>
<tr>
<th>Organization</th>
<th>Name and surname</th>
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<tbody>
<tr>
<td>FE, &quot;Malesevo&quot;</td>
<td>Marjan Sokolchevski</td>
</tr>
<tr>
<td>Counselor of Berovo Municipality</td>
<td>Zoran Agoski</td>
</tr>
<tr>
<td>Employee in the Mun. of Berovo</td>
<td>Elen Kachulachka</td>
</tr>
<tr>
<td>Scouts Unit, &quot;Berani&quot;</td>
<td>Dejan Popovski</td>
</tr>
<tr>
<td>Berovo Municipality</td>
<td>Miso Dogazanski</td>
</tr>
<tr>
<td>Mayor of Berovo</td>
<td>Venko Pashaliski</td>
</tr>
<tr>
<td>Parents’ Council</td>
<td>Ljupco Dimitrovski</td>
</tr>
<tr>
<td>Manager of the House of Culture</td>
<td>Zvonko Skenderski</td>
</tr>
<tr>
<td>LU Min. for Defense, Berovo</td>
<td>Jordan Goshevski</td>
</tr>
<tr>
<td>PS, &quot;Dedo Iljo Malesevski&quot;</td>
<td>Branka Shishovski</td>
</tr>
<tr>
<td>Berovo Municipality</td>
<td>Mitko Ilieviski</td>
</tr>
<tr>
<td>AD, &quot;Alkaloid&quot;</td>
<td>Violeta Kozovska</td>
</tr>
<tr>
<td>AD, &quot;Pelagonija&quot;</td>
<td>Goran Ruzinski</td>
</tr>
<tr>
<td>Women’s Association, &quot;Rose&quot;– Berovo</td>
<td>Cvetanka Peovska</td>
</tr>
<tr>
<td>AKD</td>
<td>Toni Dvojakovski</td>
</tr>
<tr>
<td>Hotel, &quot;Monastery&quot;</td>
<td>Vlado Mishovski</td>
</tr>
<tr>
<td>Association, &quot;Leski&quot;</td>
<td>Dejan Kalamadevski</td>
</tr>
<tr>
<td>President of the Council</td>
<td>Lidija Dogazanska</td>
</tr>
<tr>
<td>PECW, &quot;Usluga&quot; – Berovo</td>
<td>Kiro Chichakovski</td>
</tr>
<tr>
<td>UNDP-LDA-Berovo</td>
<td>Jasminka Pashaliska-Andonovska</td>
</tr>
<tr>
<td>UNDP-LDA-Berovo</td>
<td>Gorgi Peovski</td>
</tr>
<tr>
<td>UNDP-LDA-Berovo</td>
<td>Darko Shumanski</td>
</tr>
</tbody>
</table>
2. SWOT ANALYSIS
### Infrastructure

#### Strengths
- Well developed road network
- Building for border crossing Klepalo
- Compact settlements (Berovo + 8 villages)
- Berovo + 6 villages connected to regional water system-manmade lake
- Complete electrification
- Complete covering with telephone network
- Covering with urban documentation of the settlement of different level
- Partial covering with waste water system of 5 settlements
- Covering on local and national level with transport
- Solid basic system for canalization of waste water
- Functional irrigation system
- ADSL internet access for Berovo and telephone for the settlements

#### Weaknesses
- Outdated urban documentation
- No sewerage system for 4 villages and no waste water treatment
- No updating of cadastre maps
- Existence of illegal dumps and no standard dump
- Lack of a good system for solid waste management
- Isolation-marginal position in RM
- No village central heating system (the wood as fuel for heating)
- High price of the drinking water

#### Opportunities
- Border Passage-short-term
- Construction of waste water treatment plant-Berovo + 4 villages (middle term 3 years)
- Improvement of the road network on local and regional level
- Access to EU funds with Macedonia's candidate status
- Inclusion of the municipality in the regional system for solid waste
- Access to funds (of the national strategies)
- New regional structures

#### Threats
- Low care for the regional roads
- Seismic risk area
- Low national opportunities and management with the regional infrastructure
- Pollution of drinking water from uncontrolled development
# SUSTAINABLE ECONOMIC DEVELOPMENT

## STRENGTHS
- Good natural resources (land, forests, water, ecological environment, air)
- Industrial base with tradition and inheritance
- Qualified labor force
- Tradition in agriculture and livestock breeding and recognition of the products
- Good image for tourism development
- Optimality of the municipal centre for economic development
- The town Berovo has a satisfactory level for investments

## WEAKNESSES
- Grey economy
- Weakness in the chain of economic values
- No competitiveness of local products in the local market
- Lack of entrepreneurship's tradition
- Lack of local final products
- Remoteness from the markets - increase transport expenses
- Lack of regional brand
- Lack of cooperation and partnership on local level
- Lack of expert-trained staff
- Lack of equipment and technology
- Lack of information for economic indicators
- Inadequate infrastructure in the tourist settlements
- Business center

## OPPORTUNITIES
- Good natural resources
- Good high qualified personnel (unemployed)
- Unexploited financial reserves
- Willingness of the Local self-government for cooperation
- Existence of locations and localities
- Potential in agriculture and forestry
- Added value for basic production - new businesses
- Improvement of the national business environment
- Access to EU funds with Macedonia's candidate status
- Access to the funds for undeveloped - national and EU
- Access to the regional and to the EU markets

## THREATS
- Regional and EU products on the local market
- Inauspicious credit conditions
- Decline of birth rate
- Outward migration of young educated staff
- Lack of stimulating measures and activities for economic development
- Ineffective law enforcement
- Raise of energy costs
- Unfavorable investment climate
## QUALITY OF LIFE, EDUCATION AND TRAINING

<table>
<thead>
<tr>
<th>STRENGTHS</th>
<th>WEAKNESSES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Solid public and private medical care system</td>
<td>Old and insufficient medical equipment</td>
</tr>
<tr>
<td>Filled in with qualified staff</td>
<td>Nursing system for old people</td>
</tr>
<tr>
<td>Solid basic public educational system, infrastructure, personnel</td>
<td>Lack of access for formal and informal education for adults</td>
</tr>
<tr>
<td>NGOs activity in the sphere of training and education</td>
<td>Lack of finances for modernization of education</td>
</tr>
<tr>
<td>Nourishing of the tradition and the cultural heritage-events</td>
<td>Limited secondary education options for young people</td>
</tr>
<tr>
<td>Integration of the communities in the cultural life</td>
<td>Lack of facility conditions for sport, social events and culture</td>
</tr>
<tr>
<td>Good project achievements</td>
<td>Limited supply with medicaments</td>
</tr>
<tr>
<td>Good care for children of pre-school age</td>
<td>Facilities and equipment for the fire brigade</td>
</tr>
<tr>
<td>personal security Low crime</td>
<td>Lack of accommodation capacities for events</td>
</tr>
<tr>
<td>Clean and rich natural environment</td>
<td>Promotion of the handiworks and of the traditional products</td>
</tr>
<tr>
<td>Low level of social problems-alcohol, drugs, juvenile delinquency</td>
<td>Low environmental awareness</td>
</tr>
<tr>
<td></td>
<td>Negligence for traditional architecture</td>
</tr>
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<td></td>
<td>Development of NGO and the civil-social sector</td>
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<td></td>
<td>Insufficient information on potential donors</td>
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<td></td>
<td>Inadequate conditions in the town library</td>
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<tr>
<td></td>
<td>Lack of information and of interest in cultural and social events</td>
</tr>
</tbody>
</table>

## OPPORTUNITIES

- Revitalization plans for the town centre
- Access to EU funds with Macedonia's candidate status
- Cross-border and inter-municipal cooperation
- Congress and seminar tourism
- Civil society engagement within the new decentralized local governance
- Support of donors for development
- Civil cultural and information centre-functional library
- Organization and participation in national and international events (cultural, informative, sports etc)

## THREATS

- Closing down of emergency centre-short term (close future)
- Closing down of medical points in the surrounding settlements
- Privatization of primary medical service
- Ageing of the population-negative birth rate
- Outward migration of young personnel-migration of young people
- Mutual trust among the local population
- Departure of young people in other towns to finish secondary education
VISION

Municipality of Berovo - desired place for the inhabitants, the investors and the tourists, with favorable conditions for fast socio-economic and cultural development, developed urban and rural infrastructure and clean and healthy environment
<table>
<thead>
<tr>
<th><strong>Vision</strong></th>
<th><strong>Strategic Goals</strong></th>
<th><strong>Development Goals</strong></th>
<th><strong>Programs</strong></th>
<th><strong>Projects</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Through improved urban planning and management, Berovo will have an appropriate infrastructure for an ambitious and progressive municipality, capable to support the sustainable development established on broad basis.</td>
<td>S1. A modernized urban planning system that would satisfy the needs of a more sophisticated and progressive community.</td>
<td>D1. An urban planning system (GUP and DUP), based on positive experiences, is instigated; and the human resources potential for improvement of infrastructure and provision of services related to this sphere, is raised.</td>
<td>Pg1. Program for modernization of urban planning.</td>
<td>P1. Project for modernization of urban planning and for development of human resources.</td>
</tr>
<tr>
<td></td>
<td>S2. Improved public and private infrastructure systems and services, in favor of instigation of the economic development and the development in the municipality in general.</td>
<td>D1. More integrated and efficient public and private transport system that would respond to need better and that would enable reallocate resources their more efficient and appropriate use.</td>
<td>Pg1. Revision of the existing transport services and development of more accessible and cheaper services.</td>
<td>P1. Revision of transport services with improvement and reallocation of resources, their implementation.</td>
</tr>
<tr>
<td></td>
<td>D2. Better road standards and linking are provided in the municipality.</td>
<td></td>
<td>Pg1. Program for development of road network.</td>
<td>P1. Plan for defining of priorities for improving of the road network and their implementation.</td>
</tr>
<tr>
<td></td>
<td>D3. The provision, functionality and quality of water supply systems, the waste communal and atmospheric water in the town and in the villages.</td>
<td></td>
<td>Pg1. Water supply program.</td>
<td>P1. Improvement and reconstruction of the water supply system in the urban and rural areas.</td>
</tr>
<tr>
<td></td>
<td>D4. A solid waste management system that includes recycling, reduction of the waste, as well as exploitation of energy from waste materials, and safe, environmentally friendly disposal of unusable waste—minimum 10% of the solid waste is recycled by 2011.</td>
<td></td>
<td>Pg1. Local program for solid waste management.</td>
<td>P1. Revision and assessment of the existing system for solid waste management.</td>
</tr>
<tr>
<td></td>
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<td></td>
<td></td>
<td>P2. Project for recycling and reuse of the waste.</td>
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</table>
## SUSTAINABLE SOCIO-ECONOMIC DEVELOPMENT

<table>
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<th>Projects</th>
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</thead>
<tbody>
<tr>
<td>D1. The municipal administration is able to provide quality business support services to achieve economic growth and employments</td>
<td>Pg 1. Program for business support in the municipal administration</td>
<td>Pr 1. Establishment and functioning of a department for economic development in the frame of the municipal administration</td>
<td></td>
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<tr>
<td>D2. The existing and the potential entrepreneurs cooperate with each other on expansion of economic activities, for their mutual benefit.</td>
<td>Pg 2. Program for establishing of business support network in Berovo (BSNB)</td>
<td>Pr 1. Establishment of tourist union association and raising of the membership capacities to provide better quality of services</td>
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<td>Pg 3. Program for development of textile sector</td>
<td>Pr 2. Development of Sustainable Tourism</td>
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<td></td>
<td>Pg 4. Program for development of agriculture and food production</td>
<td>Pr 1. Preparation and implementation of a plan for development of the textile sector in Berovo municipality</td>
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<td></td>
<td>Pg 5. Program for development of the wood processing</td>
<td>Pr 2. Establishment of textile cluster</td>
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<td>Pr 3. Feasibility study of the potentials and the directions for development of agriculture and livestock breeding</td>
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<tr>
<td></td>
<td></td>
<td>Pr 1. Establishing a cluster for forestry and wood industry</td>
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<td></td>
<td></td>
<td>Pr 2. Development and implementation of a Plan for expansion of the woodwork sector in Berovo</td>
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<td>Pr 3. Introduction of new technologies for energy efficiency</td>
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</tr>
<tr>
<td>S. Berovo is developing its potential to able to participate in international investment programs and to attract foreign direct investment (FDI).</td>
<td>Pg 1. Program for development of cross border cooperation</td>
<td>Pr 1. Building capacities and partnerships for cross-border cooperation</td>
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<td></td>
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<td>Pr 2. Promotion of sustainable exploitation of the natural resources in the border area of Males region</td>
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<td></td>
<td>Pg 2. Program for attracting FDI</td>
<td>Pr 1. Promotion of the municipal potentials before foreign and home investors (FHI)</td>
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<td></td>
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<td>Pr 2. Promotion of the municipality as an attractive place for living</td>
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<td>Pr 3. Strengthening of partnership relations and facilitation of the economic cooperation with Finland</td>
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<tr>
<td></td>
<td>Pg 1. Program for exploitation of alternative kinds of energy</td>
<td>Pr 1. Feasibility study about the potentials of introducing alternative kinds of energy</td>
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<tr>
<td></td>
<td></td>
<td>Pg 2. Pilot-projects for exploitation of alternative kinds of energy</td>
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</table>
### QUALITY OF LIFE, EDUCATION AND TRAINING

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<tbody>
<tr>
<td>The quality of life will improve through better access to improve quality services for all citizens</td>
<td>S. Increased participation of the citizens in the development of the aspects of quality of life in the municipality and in the surroundings</td>
<td>D. Strengthened existing and established new volunteer NGOs and networked in a forum so as to provide a channel for citizens participation in defining and achieving of the development goals</td>
<td>Pg. Program for development and strengthening of the civil society, volunteer groups and network-forum</td>
<td>Pr. Project for capacity building support of the groups that represent the different interests: environment, family and social welfare, sport and recreation, cultural inheritance</td>
</tr>
<tr>
<td></td>
<td></td>
<td>D. The town and the villages in the municipality improve their streets and pavements, the squares, regulation of the rivers, parks and other characteristic locations</td>
<td>Pg. Program for improvement of the architectural and the natural inheritance in the town – ”Beautiful Berovo” and the surrounding villages</td>
<td>Pr. Plans for enhancement of the town and the villages</td>
</tr>
<tr>
<td></td>
<td>S. strengthening of architectural and the natural heritage of the town and the villages to make them attractive locations for both the residents and the visitors.</td>
<td>D. The arts, culture, sports and information capacities in the municipality are improved/renovated and their exploitation is expanded</td>
<td>Pg1. Program for development of culture and art</td>
<td>Pr1. Construction of a multi-functional library</td>
</tr>
<tr>
<td></td>
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<td>Pr2. Promotion of the region through our culture and tradition</td>
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<td></td>
<td>Pr3. Construction of a history and culture museum</td>
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<td></td>
<td>Pr4. Reconstruction and adaptation of multi-purpose hall in Berovo</td>
</tr>
<tr>
<td></td>
<td></td>
<td>D. The arts, culture, sports and information capacities in the municipality are improved/renovated and their exploitation is expanded</td>
<td>Pg2. Program for information</td>
<td>Pr1. Publishing of a local information publication</td>
</tr>
<tr>
<td></td>
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<td>Pr1. Reconstruction and enhancement of walking paths and running tracks</td>
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<td>Pr2. Reconstruction of the Canoeing Club</td>
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<td>Pr3. Finishing of the construction of the sports hall</td>
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<td></td>
<td></td>
<td>Pr4. Reconstruction of the hall “Partizan”</td>
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<td></td>
<td>Pr5. Analysis of the situation with the sport in Municipality of Berovo, with actual support for development and promotion</td>
</tr>
<tr>
<td></td>
<td></td>
<td>D. A reduction of inefficient use of health resources and provision improved services</td>
<td>Pg1. Program for assessment of primary and secondary health protection</td>
<td>Pr1. Analysis of the conditions that resulted from the reforms in the health and from the decentralization on local level, with concrete recommendations</td>
</tr>
</tbody>
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**STRA TEGIC PART**
### QUALITY OF LIFE, EDUCATION AND TRAINING

<table>
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<tbody>
<tr>
<td></td>
<td>S. welfare work and community protection systems that provide the required support to the citizens of Berovo municipality more efficiently and more effectively</td>
<td>D. A reduction of inefficient use of welfare work and community protection resources and provision of improved service</td>
<td>Pg 1. Program for evaluation of the social services</td>
<td>P1. Preparation of strategy for improvement of the welfare work and protection of the citizens</td>
</tr>
<tr>
<td></td>
<td></td>
<td>D. Improved capacities for protection of the citizens from natural and human threats and disasters</td>
<td>Pg 1. Program for development of the services for protection and rescue in time of natural disasters</td>
<td>P2. Revival and expansion of the Daily Center for People with Special Needs</td>
</tr>
<tr>
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<td></td>
<td></td>
<td></td>
<td>P3. Removal of the architectural obstacles for the people with special needs</td>
</tr>
<tr>
<td></td>
<td>S. Education services that are more diverse and flexible and which show better correlation to economic surrounding and employment opportunities in the municipality and the wider region.</td>
<td>D. A greater number of students with finished secondary school find appropriate job, develop businesses or continue to a higher degree of education</td>
<td>Pg 1. Program for improvement of the educational services</td>
<td>P4. Project for canalizing and cleaning of the river beds and the streams in Berovo municipality</td>
</tr>
<tr>
<td></td>
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<td>P5. Project for improvement of the equipment and the infrastructure for Fire Protection and other kinds of protection.</td>
</tr>
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<td>P6. Project for improvement of the equipment and the infrastructure for Fire Protection and other kinds of protection.</td>
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<td>P7. Project for self-protection of the citizens</td>
</tr>
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<td>P8. Analysis of the existing services and capacities for protection and rescue and providing full teams</td>
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<td>P10. Analysis of the available expert capacities involved in the educational institution and coordination of the need with the demand for personnel with the offer of the secondary vocational education.</td>
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<td>P11. Training of employees in the education institution and in the kindergarten</td>
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<td>P12. Preparation of project documentation for multipurpose hall in the PIK “23 August”-Berovo</td>
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<td>P13. Support of students with difficulties in mastering the syllabus and support of talented students</td>
</tr>
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<td>P14. Education of unemployed eight grade students or secondary school students for obtaining certain qualifications</td>
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<td>P15. Modernization of the schools</td>
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<td>P16. Primary education for adults</td>
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</tbody>
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ACTION PLAN OF
THE STRATEGY FOR
SUSTAINABLE DEVELOPMENT 2006–2011
OF THE MUNICIPALITY OF BEROVO

Berovo March 2007
The action plan of the Strategy for Sustainable Development of Municipality of Berovo aims, to set the Strategy in function and operation, by defining the concrete parameters and by detailed analysis of every one of the suggested projects, as well as the time frame for realization of the Strategy.

At the introductory information workshop held on 11.12.2006 in Berovo, the Local Expert Team had a short presentation before the present members of the team for Local Sustainable Development (LSD), about the work that had been done so far on the strategic planning for sustainable development of the community. With that, the process of action planning has actually begun.

Detailed analysis and cost estimation have been done for every project, based on the following:

- The market values of certain segments at the moment of project preparation;
- The existing project documentation;
- The conducted estimation.

Every project is susceptible to certain risk related to the implementation: the legislative, including decisions and regulations on local level, the influence of politics on central and local level over the economic situation in the region and wider as well as the financial and organizational risks.

In the preparation of the Action Plan there was active participation of the relevant sectors in the municipality: the public, the private and the civic, which worked together, according to the defined priority sectors in the Strategy:

- Infrastructure;
- Sustainable economic development;
- Quality of life, education and training.

Each group held about ten meetings for detailed analysis and elaboration of the suggested projects. In order to achieve more precise project evaluation, the groups included representatives of all sectors, and relevant individuals and organizations were additionally consulted. 63 project drafts, with period of implementation from 2007 to 2011, were elaborated. To conduct more proper analysis, part of the projects concerning the quality of life were transferred in the infrastructure part.

Based on the real needs and the present situations, the group for sustainable economic development suggested new programme for exploitation of the alternative energy sources, and there were also suggestions about certain changes on the level of programmes and projects in the frames of the accepted development goals.

As a result of the analysis, the group for quality of life, education, training and sport gave its recommendations in the direction of inclusion of an additional programme in the frames of the Strategy – programme for development and promotion of sport in Berovo municipality as well as changes and suppletion on level of projects from the field of health, education and welfare.

The Strategy for Sustainable Development, together with the Action Plan, as its integral part, are basis for the future development of the municipality, and at the same time they are basis for expansion of cooperation on intermunicipal and regional level and also for deepening of cross-border cooperation in the areas that are defined with existing contracts and memorandums for cooperation, as well as basis for issues requiring cooperation and linking.
The team for LSD worked in 3 groups:

- **Infrastructure**
  - Miso Dogazanski – facilitator
  - Elen Kaculacka – Municipality of Berovo
  - Zoran Handziski – JPKR Usluga
  - Daniela Tacunska – Municipality of Berovo
  - Dragan Trnkovski – Municipality of Berovo
  - Gorgi Peovski – UNDP LAD

- The following were additionally consulted:
  - Slavco Murtovski – Municipality of Berovo
  - Gordana Gotovska – Municipality of Berovo

- **Sustainable economic development:**
  - Jasminka Pashaliska-Andonovska – facilitator
  - Mitko Ilijevski – Municipality of Berovo
  - Zoran Agovski – Council of Municipality of Berovo
  - Lidija Dogazanska – Council of Municipality of Berovo
  - Antonio Dvojakovski – business sector
  - Vlado Mishovski – business sector
  - Cvetanka Peovska – Non-Government sector
  - Julijana Brashnarska – UNDP LDA

The following were additionally consulted:
- Vlado Neshovski – Council of Municipality of Berovo
- Branko Lapevski – “Aleksandra-prokom”
- Zvonko Pekevski – Municipality of Berovo
- Violeta Furnadziska – AD “Alkaloid”
- Marjan Sokolchevski – Council of Municipality of Berovo

- **Quality of living, education, training**
  - Irena Kolovska – facilitator
  - Branka Shishovska-representative of the education and from the Council of Municipality of Berovo
  - Dejan Kalamadevski – representative of LSG
  - Zvonko Skenderski – Home of Culture
  - Jordan Goshevski – Direction for protection and rescue
  - Darko Shumanski – UNDP LDA
  - Jovan Milichinski – Association for Technical Culture
  - Goce Miloshovski – Babilon Center

The following were additionally consulted:
- Ljupcho Dimitrovski – Employment Agency
- Vetka Postolovska – Kindergarten
- Vesna Avramska – manager of MPS „Dedo Iljo Malesevski”
- Eftim Gashteovski – manager of MSS „Aco Ruskovski”
- Violeta Furnadziska – Center for labor and welfare politics
- Marija Reshkovska – Daily Center
- Gorgi Peovski – UNDP LDA.
Description of projects: INFRASTRUCTURE

<table>
<thead>
<tr>
<th>Project 1:</th>
<th>Type of programme</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Project for modernization of urban planning and for development of human resources</strong></td>
<td><strong>Programme for modernization of urban planning</strong></td>
</tr>
</tbody>
</table>

**Short description of the project:**
- Training of administration clerks for using a computer,
- Purchase of corresponding software for urban planning and record– GIS programme,
- Collecting data for existence of underground cadastre,
- Purchase of updated cadastre maps,
- Digitalizing of existing urban plans.

**Expected results:**
- Improvement of services for the users
- Simplifying and shortening of procedure for services

**Target groups:**
- Sector for town planning, communal works and protection of environment, the citizens of municipality of Berovo

**Possible participants:**
- NIGW - DMC Berovo, EVN – ESM Electro distribution, PECW „Usluga“ – Berovo,
- Telecommunications, digitalizers

**Contribution from the realization of the project:**
- Alleviation of providing quick and correct services to the citizens
- Mutual satisfaction from the quick and quality services

**Conditions for realization of the project:**
- Possession of corresponding hardware and software equipment

**Risk factors:**
- Untimely acquisition of quality foundation, lack of cooperation with other organs that possess data, lack of finances

**Calculated costs:**
900,000,00 den./14,760 €

**Implementation Plan**

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Local Self-Government</strong></td>
<td>300,000,00 den./4,920 €</td>
<td>300,000,00 den./4,920 €</td>
<td>210,000,00 / 3,443 €</td>
</tr>
<tr>
<td><strong>Central Government</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Donors:</strong> USAID, European Bank for reconstruction and development</td>
<td>600,000,00 / 9,840 €</td>
<td>600,000,00 / 9,840 €</td>
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</tr>
<tr>
<td><strong>Other sources</strong></td>
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<td></td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td>900,000,00 / 14,760 €</td>
<td></td>
<td>810,000,00 / 13,283 €</td>
</tr>
</tbody>
</table>

**Contact person:** Dogazanski Miso

**Period of implementation:** 2007 год.
Project 2: Type of programme

Project for finalization of urban planning
- General Urban Plan (GUP)
- Detailed Urban Plan (DUP)

Programme for modernization of urban planning

Short description of the project:
- Preparation of change and suppletion of GUP of Berovo, with expansion of the zone for small economy and light industry
- Change of the function of the areas in the GUP in Berovo, for the unrealized localities
- Preparation of change and suppletion of DUP of Berovo, partial change of DUP

Expected results:
- Facilitating easy realization of urban plans and fast acquisition of building permit

Target groups:
- Sector for town planning, communal works and protection of environment, the citizens of municipality of Berovo

Possible participants:
- Possession of corresponding hardware and software equipment and the necessary information about the needs of the citizens

Contribution from the realization of the project:
- Alleviation of providing quick and correct services to the citizens
- Mutual satisfaction from the quick and quality services

Conditions for realization of the project:
- Поседување на соодветна хардверска и софтверска опрема и потребни сознанија за потребите на граѓаните

Risk factors:
- Untimely acquisition of information for the needs of the citizens and non-existence of data base, lack of finances

Calculated costs:
- 7,500,000.00 den. / 122,951 €

Period of implementation:

Contact person: Dogazanski Miso

Expenses (funds/resources) | Financial resources | Projected sum | Provided sum |
--- | --- | --- | --- |
Local Self-Government | 2,000,000.00 / 32.787 € | 750,000.00 / 12.295 € |
Central Government |  |  |  |
Donors: Сопствено учество | 5,500,000.00 / 90.164 € | 1,500,000.00 / 24.590 € |
Other sources |  |  |  |
TOTAL: | 7,500,000.00 / 122.951 € | 2,250,000.00 / 36.885 € |

Municipality of Berovo

ACTION PLAN
### Project 3: Type of programme

| Development of advanced system for monitoring and evaluation of urban planning | Programme for modernization of urban planning |

#### Short description of the project:
- Monitoring and control of the work in urban planning, by the Commission for town planning from the Council of the Municipality,
- Conducting surveys among the beneficiaries of the services,
- Control of urban planning based on the legal competence of the appropriate ministries,
- Control over the realization conducted by the competent inspection services.

#### Expected results:
- Proper and legal development of urban planning
- Municipal control over the realization of the planning

#### Target groups:
- Sector for urban and communal works
- Citizens of Berovo

#### Possible participants:
- Ministry of Transport and Communication,
- Ministry for environment, state inspectorates

#### Contribution from the realization of the project:
- Control over the providing of services for the citizens and over the urban planning

#### Conditions for realization of the project:
- Possession of corresponding hardware and software equipment and expert inspection personnel

#### Risk factors:
- Untimely updating of data from the place itself,
- Untimely intervention of the inspection services

#### Calculated costs:
- 250,000,00 den. / 4,099 €

#### Period of implementation:
- 2007 год.

#### Contact person:
- Dogazanski Miso

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
<td>250,000,00 / 4,099 €</td>
<td>50,000,00 / 820 €</td>
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<td>Central Government</td>
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<tr>
<td>Donors</td>
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<td></td>
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<tr>
<td>Other sources</td>
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<tr>
<td>TOTAL</td>
<td>250,000,00 / 4,099 €</td>
<td>50,000,00 / 820 €</td>
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</tbody>
</table>


**ACTION PLAN**
Project 4:  
**Type of programme**  
Project for reconstruction and enhancement of the center of Berovo (the town square)  
Programme for improvement of the architectural and the natural inheritance in the town – “Beautiful Berovo”

**Short description of the project:**
- Construction of atmospheric sewage in the center, for collection of atmospheric water;
- Replacement of other necessary underground installation in the center of town;
- Illumination of the central pedestrian zone with placement of corresponding candelabras;
- Paving of the center and creating of pedestrian zone (square);
- Construction of the planned town fountains and other urban equipment for relaxation.

**Expected results:**
- Economic and cultural revival of the center
- Revival of the traditional “Berovo promenade”

**Target groups:**
- Sector for town planning and communal works
- Citizens of Berovo

**Possible participants:**
- EVN – ESM Electro distribution, PECW „Uslug a” – Berovo, Telecommunications

**Conditions for realization of the project:**
- Finished replacement of the existing underground installation, (water, sewage), provided material means

**Risk factors:**
- Non-existence of underground cadastre of existing installations
- Lack of finances

**Calculated costs:** 282.000.000,00 den./1.344.262 €

**Period of implementation:** 2007–2010 год.

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
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<td>12.000.000,00 / 196.721 €</td>
<td>750.000,00 / 12.295 €</td>
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<tr>
<td>Central Government</td>
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<td>20.000.000,00 / 327.869 €</td>
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<td>Donors:</td>
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<td>50.000.000,00 / 819.672 €</td>
<td></td>
</tr>
<tr>
<td>Donors:</td>
<td></td>
<td>50.000.000,00 / 819.672 €</td>
<td></td>
</tr>
<tr>
<td>Other sources</td>
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<td></td>
<td></td>
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<tr>
<td>TOTAL:</td>
<td></td>
<td>82.000.000,00 / 1.344.262 €</td>
<td>750.000,00 / 12.295 €</td>
</tr>
</tbody>
</table>

**Contact person:** Dogazanski Miso
**Project 5:**

**Project for supplementary landscaping of public town areas, and the quay of the river Bregalnica**

**Type of programme**

**Programme for improvement of the architectural and the natural inheritance in the town – “Beautiful Berovo”**

**Short description of the project:**
- Replacement and designation of underground infrastructure along the pavements;
- Paving of new pavement areas in the streets where they have not been built;
- Designation and recording of the terrain for canalizing the quay of the river Bregalnica;
- Construction of quay of the river on its part in the town that has not been canalized;
- Revival of the existing quay of the river Bregalnica in the town area;
- Urbanizing of the space for ethno settlements, parks and promenades;
- Construction of sports resorts for holidays and recreation in the town.

**Expected results:**
- Landscaping of pavement areas and areas for sport and recreation;
- Completion of the canalizing of the river quay in part of the town

**Possible participants:**
- PECW “Usluga”-Berovo, Telecommunications, EVN-ESM Electro distribution

**Target groups:**
- Sector for town planning and communal works
- Citizens of Berovo

**Contribution from the realization of the project:**
- Creating free pedestrian communication on the pavements and enjoying in the sport and recreation terrains, and completion of landscaping of the quay of the river Bregalnica

**Risk factors:**
- Non-existence of underground cadastre for existing installations
- Precise assessment of the needs for sport terrains

| Calculated costs: | 248.000.000,00 den./ 4.065.573 € |

**Period of implementation: 2007–2011 год.**

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
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</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
<td>1.000.000,00 / 16.393 €</td>
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<tr>
<td>Central Government</td>
<td>12.000.000,00 / 196.721 €</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donors: Private interested investors</td>
<td>35.000.000,00 / 573.770 €</td>
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<td>TOTAL:</td>
<td>248.000.000,00 / 4.065.573 €</td>
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</tbody>
</table>

**Contact person:** Murtovski Slavco
Project 6: Type of programme

Revision of transport services with improvement and reallocation of resources, their implementation

Programme for revision of the existing transport services and development of more convenient and cheaper services

Short description of the project:
- Analysis of the existing situation and of the needs of possible expansion;
- Improvement of the conditions for safe transport of passengers and goods;
- Appropriate designation of the streets with vertical and horizontal designation;
- Designation of bus stops and parking lots;
- Issuing of working licenses for working in the transporters and limitation of taxi services.

Expected results:
- Improvement of the services for the customers
- Simplification and shortening of the service procedures

Target groups:
- Department for communal works and protection of environment the citizens of Berovo

Possible participants:
- Civil associations for taxi transport, road transport enterprises, transporters, police
- Department for inspection

Contribution from the realization of the project:
- Alleviation of provision of fast and confident services for the citizens, provision of quality services

Conditions for realization of the project:
- Existence of legal regulation for transport and taxi services,
- Enactment of decisions by the Municipal Council for transport

Risk factors:
- Not passing appropriate legal regulation for taxi transport

Calculated costs: 900.000,00 den./14.754 €

Period of implementation: 2007 год.

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
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<td>300.000,00 / 4.918 €</td>
<td>50.000,00 / 820 €</td>
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<td>Central Government</td>
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<td>300.000,00 / 4.918 €</td>
<td></td>
</tr>
<tr>
<td>Donors:</td>
<td></td>
<td>300.000,00 / 4.918 €</td>
<td></td>
</tr>
<tr>
<td>Other sources</td>
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<tr>
<td>TOTAL:</td>
<td></td>
<td>900.000,00 / 14.754 €</td>
<td>50.000,00 / 820 €</td>
</tr>
</tbody>
</table>

Contact person: Municipality of Berovo
### Project 7:

**Type of programme**

- **Plan for defining of priorities for improving of the road network and their implementation**
- **Programme for development of road network**

**Short description of the project:**

- Determination of criteria for priorities;
- Plan for reconstruction, renovation and extension of the existing road network;
- Specifying a plan and realization for construction of road network;
- Completion of projects for carving and realization of new streets.

**Expected results:**

- Plan for maintenance and construction of road network in the municipality with defined priorities

**Target groups:**

- Department for communal works
- Citizens of Berovo

**Possible participants:**

- Macedonia Road, transport enterprises, transporters, police, Department for inspection

**Contribution from the realization of the project:**

- Improvement of the definition of the whole road network in the municipality for fast access to all the settlements

**Conditions for realization of the project:**

- Possession of corresponding hardware and software equipment and necessary data base

**Risk factors:**

- Untimely acquisition of quality cadastre maps
- Lack of cooperation with other relevant organizations

**Calculated costs:**

- 900,000,00 den. / 14,754 €

**Expenses (funds/resources)**

<table>
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<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Local Self-Government</strong></td>
<td>300,000,00 / 4,918 €</td>
<td>50,000,00 / 820 €</td>
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<td><strong>Central Government</strong></td>
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<td><strong>Donors</strong></td>
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</tr>
<tr>
<td><strong>Other sources</strong></td>
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<tr>
<td><strong>TOTAL:</strong></td>
<td>900,000,00 / 14,754 €</td>
<td>50,000,00 / 820 €</td>
</tr>
</tbody>
</table>

**Period of implementation:** 2007 - 2010

**Contact person:** Gjokovik Toni
**Project 8:**

**Type of programme**

Improvement and reconstruction of the water supply system in the urban and rural areas

<table>
<thead>
<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
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<tr>
<td>Central Government</td>
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<tr>
<td>Donors: швајцарската влада</td>
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</tr>
<tr>
<td>Other sources</td>
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<tr>
<td><strong>TOTAL:</strong></td>
<td>75.000.000,00 / 1.229.507 €</td>
<td>35.000.000,00 / 573.770 €</td>
</tr>
</tbody>
</table>

**Expected results:**
- Sufficient reservoir capacity
- Meeting the water quality standards
- Permanent provision with clean water for the customers

**Target groups:**
- PECW „Usluga“ – Berovo
- Citizens of Berovo municipality

**Possible participants:**
- Swiss Government (seco), firms chosen in tenders,
- EVN-Distribution Berovo, Macedonian Telecommunications

**Conditions for realization of the project:**
- Provided enough quantity of water

**Risk factors:**
- Unpredicted defects of the existing network
- Unpredicted pollution of the water treatment

**Calculated costs:** 75.000.000,00 den. / 1.229.507 €

**Period of implementation:** 2007–2011 год.

**Contact person:** Handziski Zoran, machine engineer
Project 9: Type of programme

**Improvement/reconstruction of the system for communal waste waters in the urban and in the rural areas**

Project for collection and treatment of waste water

**Short description of the project:**
- Expansion and renovation of the existing sewage;
- Finish construction of collector system, including villages Rusinovo, Vlaimirovo and Smojmirovo;
- Construction of municipal waste water treatment plant;
- Water treatment plant and collectors in the tourist settlements: Ablanica, Berovo Lake and Suvi Laki.

**Expected results:**
- Collection and treatment of waste waters

**Target groups:**
- PECW "Usluga" – Berovo, Citizens of Berovo municipality

**Possible participants:**
- Swiss Government (seco), Firms chosen in tenders,
- EVN-Distribution Berovo, Macedonian Telecommunications, firms potential polluters (beneficiaries of the system for waste waters)

**Contribution from the realization of the project:**
- Good quality of services, safe collection of the waste waters,
- Clean environment, improved hygienic condition of the river Bregalnica

**Conditions for realization of the project:**
- Not provided conditions for the crossing of the collector through private property

**Risk factors:**
- Not provided conditions for the crossing of the collector through private property

**Calculated costs:**
319.760.000,00 den./ 5.241.966 €

**Period of implementation:** 2007–2011 год.

<table>
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<tr>
<th>Financial resources</th>
<th>Projected sum</th>
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<td>34.600.000,00 / 567.213 €</td>
</tr>
<tr>
<td>Central Government: Swiss Government</td>
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<td>Donors: firms-beneficiaries</td>
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<tr>
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<tr>
<td><strong>TOTAL:</strong></td>
<td>319.760.000,00 / 5.241.966 €</td>
<td>189.760.000,00 / 3.110.819 €</td>
</tr>
</tbody>
</table>

**Contact person:** Handziski Zoran, machine engineer

**Expenses (funds/resources)**
**Project 10:**

**Project for improvement-reconstruction of the system for atmospheric sewage in the urban and rural areas**

**Type of programme**

**Programme for development of atmospheric water treatment system**

**Short description of the project:**
- Construction and covering of the open canals or collection of the atmospheric water in the town area,
- Regulation and maintenance of the river bed of the river Bregalnica,
- Periodical maintenance of the existing opened atmospheric canals, in the peripheral town area and in the villages,
- Construction of new open canals for collection of atmospheric water.

**Expected results:**
- Preventing flooding during rainfalls
- Landscaping and canalizing of the river watercourse

**Target groups:**
- PECW "Usluga" – Berovo
- Citizens of Berovo municipality

**Possible participants:**
- Department for town planning, the company for water economy, Ministry of environment, the Department for communal works

**Contribution from the realization of the project:**
- Landscaping of the open atmospheric canals
- Preserving clean and healthy environment

**Conditions for realization of the project:**
- Clear definition of the atmospheric water collection canals by way of gravitation

**Risk factors:**
- Interruption of atmospheric canal with new unlicensed construction or planning of new construction on top of the same, lack of finances

**Calculated costs:**
15.000.000,00 den./ 245.901 €

**Period of implementation:** 2007–2009 год.

**Expenses (funds/resources)**

<table>
<thead>
<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
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<td>Central Government</td>
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<tr>
<td><strong>TOTAL:</strong></td>
<td></td>
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</tr>
</tbody>
</table>

**Contact person:** Handziski Zoran, machine engineer

**Action Plan**
### Project 11: Type of programme

| Revision and assessment of the existing system for solid waste management | Local programme for solid waste management |

#### Short description of the project:
- Regional approach to the solid waste storage approach,
- Definition of the possibility for concessionary participation in the solid waste collection,
- Additional provision with bins for collection of solid waste, as well as a vehicle for collection and transport of solid waste,
- Improvement of the old waste disposal site and determination of a method for solid waste treatment,
- Definition of the need and determining of new location for the solid waste disposal site.

#### Expected results:
- Improvement of the service efficiency
- Redesign of the location for waste disposal site

#### Target groups:
- PECW "Usluga" Berovo
- Citizens of Berovo municipality

#### Possible participants:
- NIGW - DMC Berovo
- Municipality of Berovo-Department for communal works

#### Contribution from the realization of the project:
- Cleaner and healthy environment
- Mutual satisfaction from the fast and quality services

#### Conditions for realization of the project:
- Finding an appropriate space for the waste disposal site

#### Risk factors:
- There are no means for new equipment and vehicles

#### Calculated costs:
125.000.000,00 den. / 2.049.180 €

#### Expenses (funds/resources)

<table>
<thead>
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<th>Provided sum</th>
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<td>Central Government</td>
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<tr>
<td><strong>TOTAL:</strong></td>
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<td></td>
</tr>
</tbody>
</table>


#### Contact person: Handziski Zoran, machine engineer
**Project 12:**

**Type of programme**

| Project for recycling and reuse of the waste | Local programme for solid waste management |

**Short description of the project:**
- Assessment of the quantities and the structure of the communal waste in the municipality.
- Definition of a method for selection of the communal solid waste.
- Establishment of partnerships with enterprises or establishment of a mixed enterprise for solid waste recycling.
- Plan for a method of reuse and exploitation of the recycled waste.

**Expected results:**
- Better management and reuse of the solid waste

**Target groups:**
- PECW "Usluga" Berovo
- Citizens of Berovo municipality

**Possible participants:**
- Private enterprises for solid waste
- Municipality of Berovo

**Contribution from the realization of the project:**
- Reduction of solid waste quantities
- Reuse of the waste and clean environment

**Conditions for realization of the project:**
- Educated population about the classification of solid waste

**Risk factors:**
- Not finding a corresponding partner for recycling
- Non-existence of corresponding space and equipment

**Calculated costs:**
14,400,000.00 den. / 236,065 €

**Period of implementation:** 2007–2010 год.

**Contact person:** Handziski Zoran, machine engineer

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
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<tbody>
<tr>
<td>Local Self-Government</td>
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<td>1,200,000.00 / 19,672 €</td>
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<td>Central Government</td>
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<td>Donors:</td>
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<td>Other sources:</td>
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<tr>
<td>TOTAL:</td>
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<td>14,400,000.00 / 236,065 €</td>
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</tbody>
</table>
## Project 13:

**Type of programme**

| Public awareness campaign for minimizing of solid waste and its selection | Local programme for solid waste management |

### Short description of the project:

- Education of the population about the selection of solid waste,
- Preparation and printing of brochures, flyers, and promotion material for education about selection,
- Preparation and placement of panels for notice about forbidden disposal of solid waste,
- Initiation and organization of cleaning and solid waste collection actions with non-government organizations and schools.

### Expected results:

- Preservation of healthy and clean environment
- Raising of awareness for preservation of Nature

### Target groups:

- JKIP „Услуга” – Берово
- PECW “Uslugа” Berovo
- Citizens of Berovo municipality

### Possible participants:

- Municipality of Berovo, primary schools, environmental associations

### Contribution from the realization of the project:

- Education and actions for maintaining clean and healthy environment

### Conditions for realization of the project:

- Cooperation with schools and with the non-government sector
- Media participation

### Risk factors:

- Lack of the necessary financial means

### Calculated costs:

1,000,000,00 den./16,390 €

### Expenses (funds/resources)

<table>
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<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
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<td></td>
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<tr>
<td>Central Government</td>
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<td>Donors:</td>
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<tr>
<td>TOTAL:</td>
<td>1,000,000,00 / 16,390 €</td>
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### Period of implementation:


### Contact person:

Handziski Zoran, machine engineer
### Description of projects: SUSTAINABLE ECONOMIC DEVELOPMENT

#### Project 1:
**Type of programme**

<table>
<thead>
<tr>
<th>Establishment and functioning of a department for economic development in the frame of the municipal administration</th>
<th>Programme for business support in the municipal administration</th>
</tr>
</thead>
</table>

#### Short description of the project:
- The aim of the project is to establish functional organizational structure in the frames of the municipal administration that would work in the function of the local economic development, responsible for planning and implementation of strategic plans and projects, in favor of improvement of the climate for economic development in the municipality.
- The activities of the department include:
  - creating a data base and initiating preparation of feasibility studies for analysis of certain economic sectors,
  - training of personnel,
  - planning and providing of services for business development in the municipality,
  - promotion of the investment possibilities in the municipality,
  - initiation of association and cooperation of contractors in branch associations.

#### Expected results:
- established data base
- easier approach to information for the local business sector and potential contractors and investors
- Plans and directions for development of priority sectors

#### Target groups:
- municipal administration
- exiting contractors
- potential contractors
- NGOs from the business sector

#### Possible participants:
- municipal administration

#### Contribution from the realization of the project:

#### Conditions for realization of the project:
- Change and supplementation of the Decision for organization of LS

#### Risk factors:

#### Calculated costs:
1.220.000 den/20.000 €; 305.000 den/5.000 € for the 1st year

#### Expenses (funds/resources) | Financial resources | Projected sum | Provided sum
--- | --- | --- | ---
Local Self-Government | | 100.000,00 / 1.639 € | |
Central Government | | 300.000,00 / 4.917 € | |
Donors: | | 600.000,00 / 9.834 € | |
Other sources: | | | |
TOTAL: | | 1.000.000,00 / 16.390 € | |


#### Contact person: Jasmina P. Andonovska

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ACTION PLAN

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Municipality of Berovo

Page 53
Project 2: Center for local development and business support

**Type of programme**
Programme for business support by the municipal administration

**Short description of the project:**
The aim of the establishment of the Center for local development and business support is to function as a support of the existing and the potential entrepreneurs, as well as to promote the potentials of the municipality. The activities will be focused on:
- Training or entrepreneurship and management;
- Training in foreign languages for unemployed and managers;
- Preparation of business plans and other kind of entrepreneurship support;
- Establishment of Revolving fund for MSP support;
- Start and support of the process for branding of the region and of the local products;
- Other services

**Expected results:**
- Increased number of new entrepreneurs
- Cheaper services for development of the existing and the new businesses
- Encouragement of self-employment with the young unemployed people

**Target groups:**
- Existing entrepreneurs
- Potential new entrepreneurs
- Berovo Municipality

**Possible participants:**
- Berovo Municipality
- Business sector
- Employment agency
- Association of entrepreneurs

**Contribution from the realization of the project:**
- Support of the new and the existing businesses
- Financial participation/cheaper services from the functioning
- Information about credits and other advantages for the business sector

**Conditions for realization of the project:**
- Special, technical and human conditions for realization of the project are provided

**Risk factors:**
- Distrust and insufficiently informed population about the importance of the Center

**Calculated costs:**
24.400.000 den./ 400.000 € (for the 1st year 7.320.000 den./ 120.000 €)

**Period of implementation:** 2007–2011 год.

<table>
<thead>
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</thead>
<tbody>
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<tr>
<td>Central Government: Employment Agency</td>
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<tr>
<td>TOTAL:</td>
<td>24.400.000 den./ 400.000 €</td>
<td></td>
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</tr>
</tbody>
</table>

**Contact person:** Jasminka P. Andonovska
### Project 3: Landscape of the town market and its surroundings

**Type of programme:** Programme for business support by the municipal administration

**Short description of the project:**
Aim of the project is creating conditions for promotion of the local products and their greater availability for the consumers. The project includes redesign of the market with:
- Construction of object for dairy and meat products, according to the health-sanitation standards;
- Preparation and placement of object designed for selling of local products, made of wood;
- Construction of toilets and ground landscaping of the surroundings.

In cooperation with the local associations of producers (agricultural, souvenirs, handiworks) the objects will be used for selling of the products. During the tourist season, the objects will be active every day, not only on holidays.

**Expected results:**
- Proper conditions for selling of dairy and meat products
- Increased consuming of local products
- Encouragement of self-employment with the young unemployed people

**Target groups:**
- Local producers
- Citizens of Berovo Municipality
- Tourists

**Possible participants:**
- Municipality of Berovo
- PECW "Usluga"-Berovo
- Association of agricultural producers
- Other associations and producers

**Contribution from the realization of the project:**
- Support of new and existing businesses
- Financial participation/cheaper services from the functioning
- Information about credits and other advantages for the business sector

**Conditions for realization of the project:**
- Preparation of the project documentation

**Risk factors:**
- Lack of interest of local producers

**Calculated costs:**
2.745,000 den. / 45,000 €

**Period of implementation:** 2007–2008 год.

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<table>
<thead>
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<th>Expenses (funds/resources)</th>
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<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
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<td>427,000 den. / 7,000 €</td>
<td>427,000 den. / 7,000 €</td>
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<tr>
<td>Central Government</td>
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<td></td>
</tr>
<tr>
<td>Donors:</td>
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<td>2,745,000 den. / 45,000 €</td>
<td>1,119,000 den. / 19,500 €</td>
</tr>
</tbody>
</table>

**Contact person:** Miso Dogazanski

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**ACTION PLAN**
**Project 4:**

**Type of programme**

| Business Support Network in Berovo | Programme for establishing of Business Support Network in Berovo (BSNB) |

**Short description of the project:**
The aim of the project is to contribute to the strengthening of the cooperation among the existing entrepreneurs, as well as to initiate new entrepreneurs, in favor of expansion of the economic activities and supplementation of the products and the services on local level. The activities will be oriented towards:

- Establishment of sustainable businesses and public-private partnerships,
- Establishment of branch clusters, in favor of organized presentation of the entrepreneurs,
- Training for planning and promotion of business opportunities,
- Analysis of business opportunities and directions for exploitation of local potentials.

**Expected results:**
- Increased cooperation and confidence among the local entrepreneurs
- Sustainable exploitation of the local potentials
- Starting new businesses

**Target groups:**
- Local entrepreneurs
- unemployed
- public sector
- NGOs- associations of entrepreneurs and producers

**Possible participants:**
- Municipality of Berovo
- Public enterprises
- associations
- entrepreneurs
- employment agency

**Contribution from the realization of the project:**
- Support of new and existing businesses
- Financial participation/cheaper services from the functioning
- Information about credits and other advantages fro the business sector

**Conditions for realization of the project:**
- Support on behalf of the interested subjects

**Risk factors:**
- Mutual distrust of local producers

**Calculated costs:**
2,135,000 den./35,000 €

**Expenses (funds/resources)**

<table>
<thead>
<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
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<tbody>
<tr>
<td>Local Self-Government</td>
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<tr>
<td>Central Government</td>
<td></td>
<td></td>
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<td>1,190,000 ден/ 19.500 €</td>
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</table>

**Period of implementation:** 2008–2009 год.
Project 5: Type of programme

Establishment of tourist union/association and raising of the membership capacities to provide better quality of services

Tourism development programme

Short description of the project:
The aim of the project is to encourage development of tourism, by initiating association and organized presentation of all interested parties. The establishment of the tourist union and the inclusion of all subjects and individuals active in the tourist sector will represent a strategic approach in regard to mutual activities, coordination and organized presentation of all actors at fairs and other promotional events, both before home and foreign institutions. Based on the real needs of the parties included in this sector, a training programme will be prepared and realized. The training and education will contribute to higher quality services for the tourists as well as enriched tourist offer.

Expected results:
- Better quality of tourist services
- Increased number of tourists
- Increased interest about investments in development of new tourist capacities

Target groups:
- Existing associations active in the tourist sector
- Owners of catering capacities
- Owners of boarding capacities

Possible participants:
- TIP
- All owners of catering services: hoteliers, owners of restaurants, cafes, pizza restaurants,
- Individual owners of boarding capacities

Contribution from the realization of the project:
- Increase income from tourism
- New employment in the tourist sector

Risk factors:
- Distrust with the interested parties

Conditions for realization of the project:
- Association of subject

Calculated costs:
1,650,000 den./ 27,000 €


Contact person: Vlado Mishovski, manager of hotel Monastery

Expenses (funds/resources)

<table>
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<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
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<td>Local Self-Government</td>
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<td>183,000 den./ 3,000 €</td>
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<td>Central Government</td>
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<td>610,000 den./ 10,000 €</td>
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<tr>
<td>TOTAL:</td>
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<td>915,000 den./ 15,000 €</td>
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</table>

## Project 6: Development of sustainable tourism in Berovo

### Type of programme

- Tourism development programme

### Short description of the project:

The aim of the project is to support the development of sustainable tourism in Berovo municipality that would focus on complex activities in the direction of improvement of infrastructure conditions, as well as creating new vacancies based on the exploitation of the natural potentials and on the traditional values. The activities focus on: improvement of infrastructure, improvement of communal hygiene in the town and in the tourist localities, preservation of nature and sustainable exploitation of the resources. That would be achieved with new openings, exploitation and promotion of the historic, cultural and traditional inheritance of Males, as well as the initiation if new capacities.

### Expected results:

- Improvement of the conditions for development of sustainable tourism
- Increased income from tourism
- Opening of new working posts

### Target groups:

- Owners of catering and boarding objects
- Beneficiaries of the services
- Citizens of Berovo municipality

### Possible participants:

- Municipality of Berovo
- PECW “Usluga”
- Association for promotion and development of tourism
- Cultivators of the tradition in the municipality

### Contribution from the realization of the project:

- New opportunities for family businesses and opening of new working posts
- Marketing of the local products

### Conditions for realization of the project:

- Interest for participation in the project activities
- Cultivators of the tradition in the municipality

### Risk factors:

- Lack of financial means and distrust

### Calculated costs:

- 61.000.000 den./ 1.000.000 €

### Period of implementation:


<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
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</thead>
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<tr>
<td>Local Self-Government</td>
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<td>6.100.000 den./ 100.000 €</td>
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<tr>
<td>Central Government</td>
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<td>12.200.000 den./ 200.000 €</td>
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<td>Donors:</td>
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<td>Other sources: Owners of capacities</td>
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<td>TOTAL:</td>
<td></td>
<td>61.000.000 den./ 1.000.000 €</td>
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</tbody>
</table>

### Contact person:

Jasminka P. Andonovska
**Project 7:**

**Preparation and implementation of a plan for development of the textile sector in Berovo municipality**

**Type of programme**

Programme for development of textile sector

**Short description of the project:**
The aim of the project is to contribute to the expansion of the textile sector in the municipality. In the first phase there will be a detailed analysis of the situation with the textile sector in Berovo municipality and concrete measures and activities for development of the textile industry will be suggested as integral part of the Plan for development of the textile sector. In the second phase of the realization of the project, the suggested priorities and directions from the Plan for development of the textile sector will be implemented.

**Expected results:**
- Improvement of the conditions for development of the textile sector
- Increased cooperation among the representatives of the textile sector
- Opening new working posts by creating attractive products

**Target groups:**
- Owners of textile capacities
- MSS „Aco Ruskovski”
- unemployed
- Municipality of Berovo

**Target groups:**
- Owners of textile capacities
- Professors in MSS „Aco Ruskovski”
- Municipality of Berovo

**Possible participants:**
- Owners of textile capacities
- Professors in MSS „Aco Ruskovski”
- Municipality of Berovo

**Contribution from the realization of the project:**
- New opportunities for family businesses and opening of new working posts
- Marketing of the local products

**Risk factors:**
- External competition in the textile sector

**Calculated costs:**
- 4,270,000 den. / 70,000 €

**Period of implementation:** 2009–2010 год.

**Expenses (funds/resources)**  
**Financial resources**  
**Projected sum**  
**Provided sum**

<table>
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<tr>
<th>Source</th>
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<td>Central Government</td>
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<td>Donors:</td>
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<td>1,220,000 den. / 20,000 €</td>
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</tr>
<tr>
<td>TOTAL:</td>
<td>4,270,000 den. / 70,000 €</td>
<td></td>
</tr>
</tbody>
</table>

**Contact person:** Jasminka P. Andonovska

**ACTION PLAN**
Project 8: Type of programme

Establishing of a textile cluster

Programme for development of the textile sector

Short description of the project:
The aim of the project is to achieve greater competitiveness of the textile, through organized presentation and cooperation of the involved parties in the textile sector in the municipality, as well as through rising of the capacities involved in this sector. The training for development of the capacities of all involved parties in the textile sector will enable strategic planning and development of competitive products. The services provided by the cluster are in favor of long term support of the textile sector.

Expected results:
- Improvement of the conditions for development of the textile sector
- Increased cooperation among the representatives of the textile sector
- Reinforced capacities of the involved parties for strategic development

Target groups:
- Owners of textile capacities
- MSS „Aco Ruskovski
- Municipality of Berovo

Possible participants:
- Owners of textile capacities
- Professors in MSS „Aco Ruskovski
- unemployed
- Municipality of Berovo

Contribution from the realization of the project:
- Increased income from textile
- Creation of competitive products

Conditions for realization of the project:
- Association of subjects

Risk factors:
- Distrust with the involved parties

Calculated costs: 1.220,000 den./ 20,000 €

Expenses (funds/resources) | Financial resources | Projected sum | Provided sum |
--- | --- | --- | --- |
Local Self-Government | | 122.000 den./ 2.000 € | 122.000 den./ 2.000 € |
Central Government | | 610.000 den./ 10.000 € | |
Donors: | | | |
Other sources: Own participation of the firms | | 488.000 den./ 8.000 € | 488.000 den./ 8.000 € |
TOTAL: | | 1.220,000 den./ 20,000 € | 610.000 den./ 10.000 € |

Period of implementation: 2008 год.
Project 9:

Establishing a cluster for agriculture and food

Type of programme

Programme for development of agriculture and food production

Short description of the project:
The aim of the project is to achieve greater competitiveness of the agricultural and stock alimentary products through organized presentation and cooperation of the involved parties in this sector, as well as rising of capacities included in this sector. The training for development of the capacities of all parties involved in the agriculture and stock-breeding sector will enable strategic planning and development of competitive final and semi-final products, providing of quality seed material, as well as advice-giving services for the producers. The services provided by the cluster will be in favor of long term support of the agricultural and alimentary sector.

Expected results:
• Improvement of conditions for development of agriculture and alimentary sector
• Increased cooperation among the representatives of the sector
• Reinforced capacities of the involved parties for strategic development

Target groups:
• Agriculture producers
• Association of agricultural and stock-breeding producers
• Manufacturers and producers of food
• merchants
• unemployed

Possible participants:
• agriculture producers
• associations of agriculture and stock producers
• Manufacturers and producers of food
• merchants
• Municipality of Berovo

Contribution from the realization of the project:
• Increased income from agriculture and stock products
• Creation of competitive products

Conditions for realization of the project:
• Association of subjects

Risk factors:
• Distrust with the involved parties

Calculated costs:
1.220.000 den / 20.000 €

Period of implementation: 2008 год.

Contact person: Jasminka P. Andonovska

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### Project 10: Establishing of agrocenter Programme for Development of Agriculture and Food Production

#### Short description of the project:
The aim of the project is to encourage the development of agriculture and to ease the selling of agricultural products through packing and getting to a final product. The agro center will function as a holding company. The project is going to be realized in two phases. It is going to include:

- 1. phase: calibration and packing of potatoes,
- 2. phase: calibration and packing of fresh fruit (blue plum, raspberry, blackberry,) and drying and packing of blue plum, as well as other agricultural products and other forest fruits.

#### Expected results:
- Increase of potato and fruit production
- Exploitation of forest fruits
- Placement of semi and final products in the market

#### Target groups:
- Agriculture producers
- Agriculture associations
- Forest fruits pickers

#### Possible participants:
- producers
- merchants
- Municipality of Berovo

#### Contribution from the realization of the project:
- Increased income in the Municipality
- Increase of the planted areas

#### Conditions for realization of the project:
- Providing of a location and interest of the subjects

#### Risk factors:

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#### Period of implementation: 2008 - 2010 год.
**Project 11:**

**Type of programme**

Feasibility study of the potentials and the directions for development of agriculture and livestock breeding  
Programme for business support in the municipal administration

**Short description of the project:**
- Data collection
- Detail research of the situation in the agriculture and stock-breeding sector and analysis of the level of exploitation of the resources (cultivable areas, fruit plantations, live-stock fund, manufacturing capacities,
- To suggest concrete measures and directions for expansion of agriculture and stock-breeding,
- To give instructions for the most appropriate type of manufacturing capacities,
- To define directions for branding and protection of the geographic origin of the products.

**Expected results:**
- Concrete directions for development of the sector
- Priority areas for development of agriculture
- Reduction of the areas that are not used in agriculture sector
- Defined most appropriate type of manufacturing capacities

**Target groups:**
- All producers (agriculture, stock-breeding) together with their families
- Associations of agricultural producers and stock-breeders
- Manufacturing capacities, industrial complexes (existing-in function, passive-about to be restarted)

**Possible participants:**
- Associations of agriculture and stock-breeding producers
- Federation of Macedonian farmers
- Agriculture faculties and institutes
- Local experts
- LU of the Ministry of agriculture
- Agency for support of individual farmers

**Contribution from the realization of the project:**
- Increase of production
- Exploitation of potentials for production of organic products
- Increasing of the number of young people involved in the agriculture and stock-breeding sector (young farmers)

**Conditions for realization of the project:**
- Correct data and corresponding expert personnel, interested producers

**Risk factors:**
- Not-matching of the data from different institutions
- No statistic data for sector analysis (areas, live stock number)

**Calculated costs:**
610.000 den./ 10.000 €

**Period of implementation:** 2007–2008 год.

**Contact person:**

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**Project 12:** Establishing a cluster for forestry and wood industry

**Type of programme**
Programme for development of the wood processing

**Short description of the project:**
The aim of the project is to achieve sustainable exploitation of the forest potential in the municipality, to increase the competitiveness of the woodwork sector and to design final products. The coordination of the activities of all the involved parties in the sector and the training for increasing of the capacities will enable organized presentation on the market, creation of final products, and initiation of energy sustainability. The cluster will also initiate greater autonomy and responsibility on local level in the forest management, as well as suggestion of measures for prevention of disloyal competition and illegal deforestation.

**Expected results:**
- Improvement of the conditions for development of the forest and the woodwork sector
- Increased cooperation among the involved parties
- Reinforced capacities of the involved parties for strategic development
- Increased income from the woodwork sector
- Rational exploitation of energy produced from biomass

**Target groups:**
- Owners of woodwork capacities
- Association of private forest owners
- Municipality of Berovo
- PE“Macedonian forests“-LU“Malsevo”

**Possible participants:**
- Owners of woodwork capacities
- Association of private forest owners
- PE“Macedonian forests“-LU“Malsevo”
- Municipality of Berovo

**Contribution from the realization of the project:**
- Increased income from the woodwork industry
- Creation of competitive products
- Sustainable management of the forest resources in the municipality

**Conditions for realization of the project:**
- Association of subjects

**Risk factors:**
- Risk factors

**Calculated costs:**
1.220.000 den./ 20.000 €

**Period of implementation:** 2008 год.

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**Period of implementation:** 2008 год.

**Contact person:**
Project 13: Development and implementation of a Plan for expansion of the woodwork sector in Berovo

**Type of programme**

Programme for development of the wood processing

**Short description of the project:**
The aim of the project is to contribute to the expansion of the wood processing sector in the municipality. In the first phase there will be a detailed analysis of the situation in the forestry and in the woodwork sector in the Municipality of Berovo and a strategy plan, with concrete measures and activities for development of the woodwork industry and for sustainable exploitation of forests, will be suggested as integral part of the Plan for development of the woodwork sector. In the second phase of the realization of the project, the suggested priorities and directions from the Plan for development of the woodwork sector will be implemented.

**Expected results:**
- Improvement of the conditions for development of the forestry and woodwork sector
- Increased income from the woodwork sector
- Sustainable exploitation of the forests

**Target groups:**
- Owners of woodwork capacities
- Private forest owners
- Municipality of Berovo
- PE Macedonian forests LU "Malesevo"

**Possible participants:**
- Owners of woodwork capacities
- Local experts
- National experts and institutions
- Municipality of Berovo
- Association of private forest owners

**Contribution from the realization of the project:**
- Increased income from the woodwork industry
- Creation of final and semi-final products

**Risk factors:**
- No statistic data about the observation of the situation

**Calculated costs:**
1.220.000 den. / 20.000 €

**Period of implementation:**

**Contact person:** Jasminka P. Andonovska

### Expenses (funds/resources)

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**Municipality of Berovo**

**ACTION PLAN**

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**Municipality of Berovo**

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**ACTION PLAN**
Project 14: Type of programme

| Introduction of new technologies for energy efficiency | Programme for development of the wood processing |

**Short description of the project:**
The aim of the project is to increase the energetic efficiency of the wood as a raw material for heating, as well as to contribute to the exploitation of the waste from the biomass. The first phase consists of preparation of a study for the potentials and the directions for introducing new technologies of heating systems that give greater energetic efficiency. In the second phase the implementation of the chosen pilot project will begin, this will modify the heating system that would use a new type of energy material (pellets). In the same time, a public-private partnership for collection of the biomass and for preparation of effective heating material will be established.

**Expected results:**
- Rational exploitation of the wood as a raw material
- Exploitation of the biomass waste
- Increase of the energetic efficiency of the heating systems
- Establishing of public-private partnership

**Expected results:**
- Owners of woodwork capacities
- Private forest owners
- Public institutions
- PE Macedonian forests-LU "Malesevo"
- citizens

**Possible participants:**
- Owners of woodwork capacities
- Local experts
- National experts and institutions
- Municipality of Berovo
- PE Macedonian forests-LU "Malesevo"
- Finish partners

**Possible participants:**
- Increased income from the woodwork industry
- Creation of final and semi-final products

**Conditions for realization of the project:**
- Provided collection of biomass waste and necessary preparation

**Risk factors:**
- Calculated costs:
  - 2,440,000 den./ 40,000 €

**Period of implementation:**
- 2006–2007 год.

**Contact person:** Jasmina P. Andonovska

**Expenses (funds/resources)**

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Project 15: Type of programme

Building capacities and partnerships for cross-border cooperation

Programme for development of cross-border cooperation

Short description of the project:
The aim of the project is to create strategic partnerships with the municipalities from the border area in Bulgaria, as an essential condition for realization of projects in favor of promotion of the regional cross-border development. To alleviate the communication with the neighboring municipalities from Bulgaria and for the citizens of Municipality of Berovo, as a border place, to enable no visa regime and other advantages. Initiation of mutual projects, mutual businesses, cultural and sports cooperation with cross-border partners. The activities will focus on:

- Raising of capacities of the municipal administrations, NGOs, public institutions and business associations on both sides of the border, education on the EU procedures and principles, in order to be competitive in the preparation and the realization of projects.
- Exchange of information and experiences between the partners from both sides and preparation for mutual presentation.
- Selection of priorities for mutual projects in favor of the regional cross-border development.

Expected results:
- Easier communication and increased flow of people
- Experience exchange
- Sustainable partnerships
- Raised capacities for preparation of EU-projects

Target groups:
- Municipal administrations
- The population from the border regions on both sides
- The business community on both sides
- Associations on both sides

Possible participants:
- Municipality of Berovo
- LDA Berovo
- Border municipalities from Bulgaria
- Border municipalities from Macedonia

Contribution from the realization of the project:
- Promotion of the existing contacts and establishing of new
- Faster integration in the EU structures

Risk factors:
- Difficult communication because of visas

Conditions for realization of the project:
- No visa regime and interest on both sides
- Opening of the border crossing Klepalo

Calculated costs: 2.440.000 den./ 40.000€


Contact person: Jasmina P. Andonovska

Municipality of Berovo
Project 16: Type of programme

Promotion and sustainable exploitation of the natural resources in the border area of Males region

Programme for development of cross border cooperation

Short description of the project:
The aim of the project is to create conditions for sustainable regional development, through promotion of the natural resources from the Males region, in favour of development of tourism and opening new working posts. The realization of this project will enable preservation of the natural and cultural treasure of Males region and will promote the potentials on both sides of the border.

Expected results:
- preservation of the natural and cultural treasure of Males region
- sustainable partnerships for mutual promotion of tourist and natural potentials
- increased number of tourists
- new working posts

Target groups:
- Municipal administrations
- The population from the border regions on both sides
- Business community on both sides
- Associations on both sides

Possible participants:
- Municipality of Berovo
- Border municipalities from Bulgaria
- Border municipalities from Macedonia
- LDA Berovo

Contribution from the realization of the project:
- Improvement of the economic development of the border Males region
- Faster integration in the EU-structures
- Stronger partnership relations

Conditions for realization of the project:
- No visa regime and interest on both sides
- Opening of the border crossing Klepalo

Risk factors:
- Difficult communication because of visas

Calculated costs: 20,740,000 den./ 340,000 €

Period of implementation: Contact person: Jasmina P. Andonovska

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</table>
Project 17: Type of programme

Promotion of the municipal potentials before foreign and home investors (FHI) Programme for attracting FHI

Short description of the project:
The aim of the project is to contribute for accelerated local development by attracting foreign and home investors. The activities include:
- Establishing a marketing team in charge of creation and realization of actions for promotion of potentials,
- Creating a website with presentation of the potentials and the advantages the municipality offers for new investments,
- Printing of promotional material,
- Participation in fairs and other promotional events.

Expected results:
- Opening of new capacities
- Economic development of the municipality
- Exploitation of the potentials

Target groups:
- Potential investors

Possible participants:
- Business sector
- Local Self-Government
- LDA Berovo

Contribution from the realization of the project:
- Increasing of investments in the municipality
- Intensifying of economic development

Conditions for realization of the project:
- Passing a plan for industrial zones

Risk factors:
- Peripheral position of the municipality

Calculated costs: 3.050.000 den./ 50.000 €


Expenses (funds/resources) | Financial resources | Projected sum | Provided sum
---|---|---|---
Local Self-Government | | 915.000 den./ 15.000 € | |
Central Government | | | |
Donors: | | 2.135.000 den./ 35.000 € | |
Other sources: | | | |
TOTAL: | | 3.050.000 den./ 50.000 € | |
Project 18: Promotion of the municipality as an attractive place for living

Type of programme: Programme for attracting of FHI

Short description of the project:
The aim of the project is to promote Berovo and the wider region as an attractive place for living, to attract people to invest in real estate: houses, apartments, villas in the town, in the villages and in the tourist settlements. The promotion will be realized through website, e-mail advertising, and preparation of a packet of promotional material, media campaign, and billboards on the highway.

Expected results:
- increased number of temporary and permanent residents
- increased number of newly built objects
- reconstruction of traditional objects

Target groups:
- Potential permanent and seasonal residents of the municipality

Possible participants:
- Municipality of Berovo
- LDA Berovo

Risk factors:
- Financial means, infrastructure, not changed legislative

Contribution from the realization of the project:
- Increased income in the municipality
- Preservation of traditional buildings

Conditions for realization of the project:
- Enacted urban plans; building land owned by the municipality, change of legislative-land in possession of foreigners

Calculated costs:
1.830.000 den./ 30.000 € (610.000 den./ 10.000 € annually)


Expenses (funds/resources) | Financial resources | Projected sum | Provided sum
---|---|---|---
Local Self-Government | | 244.000 den./ 4.000 € |
Central Government | | |
Donors: | | 1.586.000 den./ 26.000 € |
Other sources: Own participation of local subjects | | |
TOTAL: | | 1.830.000 den./ 30.000 € |

Contact person: Jasminka P. Andonovska

Donors:
- 1.586.000 den./ 26.000 €

Other sources:
- Own participation of local subjects

TOTAL: 1.830.000 den./ 30.000 €

Project 19: Strengthening of partnership relations and facilitation of the economic cooperation with Finland

Programme for attracting of FHI

Short description of the project:
The aim of the project is to intensify and deepen the established partnership relations with the Finish municipalities in regard of experience exchange for local and regional economic development, as well as creating mutual projects for transfer of technology, knowledge and mutual partnership investments in Berovo, which will be in favor of the EU integration. Based on the previously probed possibilities and potentials for further cooperation, the areas of further cooperation will be:

- Exploitation of the potentials with medicinal herbs, and forest fruits;
- Mutual investments and modernization of the woodwork industry;
- Introduction of Finish technology in the energetic efficiency;
- Experience exchange in development of tourism.

To present the municipality and its potentials better and to define precisely the mutual projects, the following activities are essential: visit of Finland, promotional presentations and meetings with their local government, representatives of their business centers, as well as with representatives of NGOs and firms interested for cooperation.

Expected results:
- Creates mutual projects for economic development
- Experience exchange
- Realization of pilot-projects for energetic efficiency

Target groups:
- Municipal administrations
- Business community on both sides
- Associations on both sides

Possible participants:
- Municipality of Berovo
- LDA Berovo
- Municipalities from Finland
- Business and development centers from Finland

Contribution from the realization of the project:
- advance of the existing contacts establishing new ones
- faster integration in the EU structures
- presentation t the EU-markets

Conditions for realization of the project:
- interest on both sides

Risk factors:
- difficult communication because of visas

Calculated costs: 3.050.000 den./ 50.000 € (for the first year 610.000 den./ 10.000 €)


Municipality of Berovo

ACTION PLAN

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Contact person: Jasminka P. Andonovska
Project 20: Type of programme

Feasibility study about the potentials of introducing alternative kinds of energy

Programme for exploitation of alternative kinds of energy

Short description of the project:
The aim of the project is to scan the existing situation and to prepare a detail analysis for the potentials of the municipality for alternative kinds of energy: solar, biomass (from vegetative and animal origin), wind, water resources, as well as to give recommendations for the most appropriate potentials for exploitation. Together with the feasibility study, pilot projects for prior implementation will also be suggested.

Expected results:
- defined potentials for alternative kinds of energy
- concrete directions for applying of alternative kinds of energy

Target groups:
- industry
- public institutions
- population
- farms

Possible participants:
- municipality of Berovo
- public enterprises
- state institutions and bureaus
- MoEPP and MPFWS

Contribution from the realization of the project:
- base for attracting investors
- decrease of conventional energy sources
- preservation of environment
- utilization of the biomass

Conditions for realization of the project:
- collection of adequate data

Risk factors:

Calculated costs: 305,000 den./ 5,000 €


Contact person: Jasminka P. Andonovska

Expenses (funds/resources) Financial resources Projected sum Provided sum

Local Self-Government 122,000 den./ 2,000 € 61,000 den./ 1,000 €

Central Government

Donors: 183,000 den./ 3,000 €

Other sources:
- Own participation of local subjects

TOTAL: 305,000 den./ 5,000 € 61,000 den./ 1,000 €
Project 21: Type of programme

Pilot-projects for exploitation of alternative kinds of energy

Programme for exploitation of alternative kinds of energy

Short description of the project:
The aim of the project is, based on the results from the feasibility study, to prepare and implement pilot-projects for concrete use of alternative energy sources.

Expected results:
- acquiring energy, that is economically profitable
- preservation of the environment
- utilization of biomass waste

Target groups:
- industry
- public institutions
- population
- farms

Possible participants:
- Municipality of Berovo
- Public enterprises
- State institutions and bureaus
- MoEPP and MPFWS
- Private sector

Contribution from the realization of the project:
- base for attracting investors
- decrease of conventional energy sources
- preservation of the environment

Conditions for realization of the project:
- Prepared feasibility study

Risk factors:
- Some non-profitable alternative kinds of energy; providing financial means

Calculated costs:
12,200,000 den./ 200,000 € – depending on the suggested solutions


<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
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<td>TOTAL</td>
<td>12,200,000 den./ 200,000 €</td>
<td></td>
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</table>

Contact person: Jasminka P. Andonovska

Municipality of Berovo

ACTION PLAN
Description of the projects: QUALITY OF LIFE, EDUCATION AND TRAINING

Project 1:

<table>
<thead>
<tr>
<th>Type of programme</th>
<th>Project for capacity building support of the groups that represent the different interests: environment, family and social welfare, sport and recreation, cultural inheritance</th>
</tr>
</thead>
</table>

Short description of the project:
The aim of this project is: strengthening of the existing and establishing of new NGOs and volunteer groups that would form a forum to provide a channel for civil participation in the definition and solving of problems. The active citizenship in Berovo is on a very low level. The reason for this is the lack of corresponding material and human resources. The NGO sector is established either by need, because of a certain grant, or the existing one is not very developed and does not cover different spheres of interest: environment, family and social welfare, sport and recreation and cultural inheritance. Promoting the need for active participation of the citizens in the creation of the quality of living in the community, as one democratic process, it will contribute for associating the citizens in different forms in order to achieve organized operating. This would lead to establishing new NGOs and other forms of association whose technical and human capacity would further be upgraded. For that purpose, the existing NGOs, i.e. their available resources, will be included in most of the activities from this project, in partnership with the local self government. The establishment of center for NGO support will be of immense importance for both the NGOs and the various interest groups, forums, committees etc.

Expected results:
- Established two-way communication and cooperation between NGOs, interest groups and local self-government; Established centre for NGO support; Increased number of initiatives from the citizens addressed to the corresponding institutions (council) for overcoming and solving of certain problems; Increased capacity of Roma NGOs

Target groups:
- Mobility of the citizens, raising of awareness about the importance of civil participation in the creation of the quality of living

Possible participants:
- Local Self-Government (LSG); Consulting centers; Education centers; Local Roma and Macedonian NGOs; Info center for the citizens

Contribution from the realization of the project:
- Citizens of Berovo municipality
- Local NGOs (Macedonian and Roma)

Conditions for realization of the project:
- Programme for development of civil society is included in the already approved national strategy; The Roma decade is in progress; The decentralization process which is in progress

Risk factors:
- The bad socio-economic situation in the state affects the citizens of Berovo municipality too

Calculated costs:
2.409.000 den./ 39.500 €


Contact person: Jasminka P. Andonovska

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Central Government</td>
<td></td>
<td></td>
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</tbody>
</table>

Donors:
- 1.840.000/ 30.170 €

Other sources:
- 200.000 / 3.208 €

TOTAL:
- 2.409.000 / 39.500 €

Expenses:
- 569.000/ 9.330 €
Project 2: Type of programme

Reconstruction and enhancement of walking paths and running tracks

Programme for development and promotion of sport and recreation

Short description of the project:
The reconstruction and the enhancement of the walking and running tracks is a process that started in 2006, with the support of the UNDP, mainly of existing mountain roads in the mountains in the east of the town. This project would include additional construction of retreating paths that would be used in case of bad weather or for rest, as well as placing of orientation signs for them, but also for local paths, as part of the tourist content (sheepfolds, weekend houses), landscaping of the natural springs that are in the vicinity of the marked paths and some landscaping of the immediate surroundings with benches and covered resting places. From previous experience, the competent people claim that the solid waste is a problem that will appear with the realization of such a project. For that purpose, this project includes removal of the solid waste, and also partnership working with the Public Communal Enterprise USLUGA from Berovo-this means timely cleaning of the tourist settlements and localities. The promotion of the realized and of the already existing situation, will be organized through printing of maps, placement of educational boards with corresponding content, information on the website of our municipality, and of course, cooperation with the TP in Berovo.

Expected results:
- Increased number of resting places with benches, and where necessary a covered resting place
- Constructed retreating paths that would be used in case of bad weather or for rest
- Placement of orientation signs for the existing springs and localities
- Published maps and brochures

Target groups:
- NGOs
- Interest groups
- LSG
- Owners of weekend houses

Possible participants:
- LSG
- Owners of private weekend houses
- LDA and TP

Contribution from the realization of the project:
- Enriched tourist content for attracting tourists and promotion of the region and thus contribution for LED

Risk factors:

Conditions for realization of the project:
- Mountainous area
- Previous experience

Calculated costs:
850.000 den./ 13.935 €


Contact person: Dejan Kalamadrevski

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
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<td>850.000/ 13.935 €</td>
<td>300.000/ 4.918 €</td>
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</table>
Project 3: Plans for enhancement of the town and the villages

Type of programme
Programme for improvement of the architectural and the natural inheritance in the town – “Beautiful Berovo” and the surrounding villages

Short description of the project:
The clean and well designed surroundings are a sign of a consolidated and organized municipality. In order to prepare, and later realize the plans for enhancement of the surroundings, it is primarily necessary to organize the citizens of a certain community. This project intends to use the help of environmental volunteers to organize the town population, while the villages will be organized by mobilizing the local councils that already exist as a structure. By organizing workshops and working meetings, the public awareness about the importance of beautiful and preserved surroundings will be raised. The same meetings will be used to determine common criteria and motivation methods. For example, organizing competitions for the most beautiful village or for the best designed yard etc. In other words, the Centre for NGO support would take over part of the activities concerning the organization of the citizens. On the other hand, the plans would contain more complex solutions for both the light and the heavy infrastructure, which would contribute to more organized approach to the enhancement of Berovo municipality.

Expected results:
- Mobilizing/activating of existing local councils
- Prepared concrete plans for enhancement of the villages
- Organized annual competitions and events
- Organized workshops in local councils about the importance of preserving and enhancement of the surrounding

Target groups:
- Citizens o Municipality of Berovo
- NGOs
- Local councils

Possible participants:
- Local self-government; Associations of citizens; UNDP; Department ministries

Contribution from the realization of the project:
- Improved quality of living

Conditions for realization of the project:
- Existing offices of the local councils
- There is lawful justification
- Decentralization is in progress

Risk factors:
- Poor human and material capacity
- No tradition for conducting of such kind of interventions

Calculated costs:
500.000 den./ 8.197 €


Expenses (funds/resources) | Financial resources | Projected sum | Provided sum
--- | --- | --- | ---
Local Self-Government | 250.000/ 4.098 € | 250.000/ 4.098 €
Central Government | 140.000/ 2.295 € | 0
Donors: | 0 | 0
Other sources: | 110.000/ 1.803 € | 0
TOTAL: | 500.000/ 8.197 € |
**Project 4:**

**Type of programme**

| Reconstruction of the old medical building | Programme for improvement of the architectural and the natural inheritance in the town – “Beautiful Berovo” and the surrounding villages |

**Short description of the project:**
The old medical building is in a very bad condition and it needs complete reconstruction and readaptation. This project intends to first connect this object to the sewage network, sanitation and renovation of the roof construction, installation of wooden floor, separation of the interior part of the object and its redesigning for office space. The reconstructed building would further be used for center where certain NGOs would have their own offices, but other kinds of organizing are also not excluded.

**Expected results:**
- Provided space for activities of NGOs
- Opened offices
- Improved active civil participation
- Inclusion of Roma NGOs and implementation of the Roma decade

**Target groups:**
- NGOs
- Interest groups

**Possible participants:**
- Local self-government; ministries; NGOs; BS; PECW „Usluga“ – Berovo

**Conditions for realization of the project:**
- There is already a project-draft
- Interested NGOs and solved issues regarding ownership

**Risk factors:**
- Financial means

**Calculated costs:** 7.000.000 den / 114.750 €

**Expense (funds/resources)**

<table>
<thead>
<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Local Self-Government</strong></td>
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<td>600.000/ 9.836 €</td>
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<tr>
<td><strong>Central Government</strong></td>
<td>1.000.000/ 16.393 €</td>
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<tr>
<td><strong>Donors:</strong></td>
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<td><strong>TOTAL:</strong></td>
<td>7.000.000/ 144.750 €</td>
<td>1.600.000/ 26.230 €</td>
</tr>
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</table>

**Period of implementation:** 2007–2009 год.
### Project 5: Type of programme

#### Reconstruction of the Canoeing Club

**Programme for development and promotion of sport and recreation**

#### Short description of the project:
This project focuses on the reconstruction of the existing, but quite ruined Canoeing Club at the Berovo Lake, and receiving of a set of canoeing equipment:

- paddles
- vessels
- life-jackets
- shorts, plastic raincoats, etc.

It is planned the object to contain a hangar, space for servicing of the vessels and an office. There should also be a school for young kayakers and canoeists on quiet waters.

#### Expected results:
- increased interest among young people about the canoeing
- opportunity for promotion out of the country by organizing international competitions

#### Target groups:
- the local community

#### Possible participants:
- Local self-government
- Kindred associations
- Agency for young and sport
- Home and foreign investors (interested parties)

#### Contribution from the realization of the project:
- Revival of the canoeing association
- Enriched tourist contents
- Opportunity to transform the canoeing into a professional sport and to promote sports as an option for healthy life
- Economic validation (preparation of clubs, representations etc.)

#### Conditions for realization of the project:
- There is an old Canoeing club that is in a very bad condition
- Solved property ownership issues

#### Risk factors:
- Material means and donors who would support this

#### Calculated costs:
1.900.000 den. / 31.147 €

#### Expenses (funds/resources)

<table>
<thead>
<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
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<td>380.000/ 6.300 €</td>
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<td><strong>Donors:</strong></td>
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<td><strong>TOTAL:</strong></td>
<td>1.900.000/ 31.147 €</td>
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**Project 6:**

<table>
<thead>
<tr>
<th>Type of programme</th>
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</thead>
<tbody>
<tr>
<td>Finishing of the construction of the sports hall</td>
</tr>
<tr>
<td>Programme for development and promotion of sports and recreation</td>
</tr>
</tbody>
</table>

**Short description of the project:**
This project intends to finish the construction of the started sports hall in the complex of the secondary school in Berovo. The construction of the hall is of immense importance for the complete sports life in Berovo municipality. The hall will be built according to the defined standards and criteria. It will be furnished with heating and stands, so beside the students, it could be used by other interested parties.

**Expected results:**
- Obtaining space that would be used for the needs of the secondary school, but also for other sport events
- Increasedumber of initiatives with the young people for membership in sports clubs

**Target groups:**
- youth
- sports clubs

**Possible participants:**
- local self-government
- AYS
- BS
- Sports clubs

**Contribution from the realization of the project:**
- Development of sport as an option for healthy life

**Risk factors:**
- The weak lobby could slow down and delay the realization of this project

**Conditions for realization of the project:**
- Started construction of sports hall
- There is an initiative on behalf of the Government of RM

**Calculated costs:**
22,000,000/360,655 €

**Period of implementation:**

**Expenses (funds/resources)**

<table>
<thead>
<tr>
<th>Financial resources</th>
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<th>Provided sum</th>
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</thead>
<tbody>
<tr>
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<td>5,000,000/ 81,967 €</td>
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<td>TOTAL:</td>
<td>22,000,000/ 360,655 €</td>
<td>5,000,000/ 81,967 €</td>
</tr>
</tbody>
</table>

**Contact person:**
Misko Dogazanski

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**Municipality of Berovo**

**ACTION PLAN**
Project 7: Type of programme

Reconstruction of the hall “Partizan”  
Programme for development and promotion of sports and recreation

Short description of the project:
The interest for organizing cultural events in Berovo is growing with every passing year, but Berovo lacks an object where these events would take place before a solid number of audiences, i.e. visitors. This project predicts the overcoming of the previous and other problems. With the reconstruction of the hall the town will obtain well lit space, with a stage (podium) that could serve for many different happenings. The project helps create partnership among the business sector, local authority and NGOs from the municipality. It will be realized in two phases: the first phase includes renovation of the façade, the roof and the interior space, and the second phase includes constructive renovation and extension. The realization of the project will improve the working conditions for the cultural clubs that exist on our municipality and it will obtain space for organizing cultural and public events.

Expected results:  
- Functional hall  
- Organized larger number of cultural and public events  
- Organization of guest performances

Expected results:  
- Organized larger number of cultural and public events

Target groups:  
- The local community

Target groups:  
- The local community

Possible participants:  
- Local self-government  
- Ministries  
- Agencies  
- Business sector  
- The Home of Culture, Cultural and Art Association (CAA)

Possible participants:  
- Local self-government  
- Ministries  
- Agencies  
- Business sector  
- The Home of Culture, Cultural and Art Association (CAA)

Contribution from the realization of the project:  
- Improvement of the cultural and entertaining, but also educational life in Berovo

Contribution from the realization of the project:  
- Improvement of the cultural and entertaining, but also educational life in Berovo

Conditions for realization of the project:  
- Existing villages  
- Tradition the hall “Partizan” has in staging and organizing of events  
- Decentralization

Conditions for realization of the project:  
- Existing villages  
- Tradition the hall “Partizan” has in staging and organizing of events  
- Decentralization

Risk factors:  
- The bad condition the hall is in

Risk factors:  
- The bad condition the hall is in

Calculated costs: 7.000.000 den./ 114.754 € (for the first phase 2.500.000/ 40.983 €, and the second phase 4.500.000/ 73.970 €)

Calculated costs: 7.000.000 den./ 114.754 € (for the first phase 2.500.000/ 40.983 €, and the second phase 4.500.000/ 73.970 €)


Expenses (funds/resources)  

<table>
<thead>
<tr>
<th>Financial resources</th>
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<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
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<td>500.000/ 8.196 €</td>
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<tr>
<td>TOTAL:</td>
<td>7.000.000/ 114.754 €</td>
<td>500.000/ 8.196 €</td>
</tr>
</tbody>
</table>

Contact person: Misko Dogazanski
Project 8: Analysis of the situation with the sport in Municipality of Berovo, with actual support for development and promotion

Programme for development and promotion of sport and recreation

Short description of the project:
The aim of this project is promotion of sport on municipal level, through mutual efforts of the involved parties. The analysis of the situation with the sport in the municipality is the main activity in the realization of this project. In order to obtain concrete suggestions for sport support, the analysis should include both the resources (terrains, condition they are in, initiatives, equipment, personnel etc), and the needs for development of sport. To get a more complete analysis and for easier selection of methods and ways for development and promotion of the sport in Berovo municipality, all interested parties should be involved in the realization of this project. Having in mind the previous, this project includes establishing of Civil Committee for development and promotion of sport that would be formed on the initiative of the LSG and it would consist of: representatives of educational institutions, representatives of Min. of Sport, doctor, representatives of BS and of LSG. The main responsibility of this Committee is preparation of a programme that would consist of concrete projects and methods for sport development, of course, according to the needs and results obtained form the analysis.

Expected results:
- promoted sport in Municipality of Berovo
- prepared concrete programme for work of the CC

Target groups:
- citizens of municipality of Berovo

Possible participants:
- LSG
- AYS
- FIFA
- BS
- institutions

Contribution from the realization of the project:
- enrichment of the recreational life
- promotion of sport as an option for healthy life

Risk factors:
- material resources

Conditions for realization of the project:

Calculated costs: 70,000 den./ 1.147 €


Financial resources

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<th>Financial resources</th>
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<td>Other sources:</td>
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<td>TOTAL:</td>
<td>70,000/ 1,147 €</td>
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</tr>
</tbody>
</table>


Contact person: Antonio Dvojakovski
### Project 9: Type of programme

**Construction of a multifunctional library**

**Programme for development of culture and art**

### Short description of the project:
The aim of this project is construction of a new multifunctional open-character library on a new location by the river Bregalnica in Berovo. Modern architectural materials will be used in the construction of the library and there will be a modern treatment of the traditional construction materials—wood and glass.

The object would serve as a multifunctional cultural, social and information center, open for all citizens (of all age and social groups), in order to satisfy their social and cultural needs, and at the same time operating as a center for obtaining all information. The rooms in the object and generally the whole space will be adaptable for various activities and for the needs of the citizens and local authorities (meetings, panel discussions, small plays etc.). It is planned that the library would cover bruto 800m².

### Expected results:
- obtained multifunctional space (civil and IT center)
- increased interest of the citizens for library membership
- improved access to expert literature and daily press
- opening of new working posts

### Target groups:
- citizens of Berovo municipality

### Possible participants:
- local self-government; Ministry of culture and education
- House of Culture-Berovo
- donors
- business sector

### Contribution from the realization of the project:
- the municipality of Berovo will obtain another object from the field of culture that has been lacking for a long time, and which would improve the quality of living.

### Conditions for realization of the project:
- UNDP support for draft preparation
- The foreseen reforms in the field of culture with the decentralization process
- Tradition of having a library

### Risk factors:
- Huge investment that requires immense financial resources

### Calculated costs:
27.400.000 den./ 449.180 €

### Expenses (funds/resources)

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<th>Financial resources</th>
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<td>Central Government</td>
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<td><strong>TOTAL:</strong></td>
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<td>400.000/ 6.557 €</td>
</tr>
</tbody>
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### Contact person:
Zvonko Skenderski
**Project 10:** Promotion of the region through our culture and tradition

<table>
<thead>
<tr>
<th>Type of programme</th>
<th>Programme for culture and art development</th>
</tr>
</thead>
</table>

**Short description of the project:**
This project contains three segments, and they are organizing and maintaining of:
1. cultural and art events,
2. historic events,
3. tourist events.

The main goal of the first segment is preparation of an annual calendar for organizing of Cultural and Art Events (CAE), with expanded last year programme and with organizing of traditional events, support and promotion of current events (Males folk meetings, art colony), which specific for the region (ex. Streloviste, Bamburci).

2. The main goal of the second segment is preservation and publication of the materials that are of historic significance, and great part of which, from certain reasons, have not been appropriately stored in the archives, then location and marking of historic objects, honoring of historic events and anniversaries.

3. The third segment aims to contribute to the enrichment of the tourist contents and their solid promotion.

**Expected results:**
- Increased number of organized and held CAE
- Organized and led tourist tours
- Promoted region in and out of the state

**Target groups:**
- youth
- TP
- TA

**Possible participants:**
- Local self-government; Ministries; House of Culture; TP; UNDP

**Contribution from the realization of the project:**
- Organized cultural and art life and contribution to LED

**Conditions for realization of the project:**
- The region is abundant in natural and historic resources
- There is already some mobility in the field of tourism

**Risk factors:**
- Material resources
- Public awareness about the importance of promotion of the region is on a low level

**Calculated costs:**
1.450,000 den / 23,770 €

**Expenses (funds/resources)**

<table>
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<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
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<td>Other sources:</td>
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**Period of implementation:** Constantly

**Contact person:** Zvonko Skenderski

**EXPENSES**

**Period of implementation:**

**ACTION PLAN**
Project 11: Type of programme

Construction of history and culture museum
Programme for culture and art development

Short description of the project:
The aim of this project is renovation of the old court building in the central town area and its conversion into a history and culture museum. The interior will be organized according to the needs, the tenets and the requisites, but anyway, there will be purchase of cupboards, lighting for them, and arrangement of the already existing museum material. The project also includes landscaping of the yard area and lighting for it. Beside the exhibition part, it is planned to have a place for selling souvenirs. The project also includes deepening of the cooperation with the relevant institutions, in order to start archeological researches on the territory of the Males region, which would be part of the working programme of the museum.

Expected results:
- Complete and furnished town museum
- Increased number of organized exhibitions
- Increased number of visitors
- Commenced talks for archeological researches

Target groups:
- Local community
- Visitors
- The Museum of Macedonia as an institution
- The Ministry of Culture of RM

Possible participants:
- Local self-government; The ministry of Culture of RM; The House of Culture; UNDP
- Museum of Macedonia; Bureau for preservation of cultural monuments; Museum of town Berovo

Contribution from the realization of the project:
- With the realization of this project the central town area will be enhanced, the cultural heritage and the history of Males will be popularized and both the cultural and the tourist offer will be enriched.

Conditions for realization of the project:
- The existing building with soled property ownership issues

Risk factors:
- Lack of experts
- Lack of material resources
- Lack of interest of the local institutions to lobby for this

Calculated costs:
6.150,000 den./ 100,820 €


Contact person: Zvonko Skenderski
**Project 12: Type of programme**

Reconstruction and adaptation of multipurpose hall in Berovo  
Programme for culture and art development

**Short description of the project:**
This project includes reconstruction of the existing cinema hall integrated in the House of Culture in Berovo municipality. The reconstruction would include complete renovation of the cinema hall, change of interior, lighting and installation of hot water heating. This object would have many purposes, such as: a stage for theatre and cinema plays, hall for cultural manifestations and entertaining events of local, national but also international character.

**Expected results:**
- Improvement of the cultural and entertaining life in the municipality

**Target groups:**
- The citizens
- The cultural institutions

**Possible participants:**
- LSG
- The House of Culture
- BS
- UNDP
- Ministry of Culture

**Contribution from the realization of the project:**
- Contribution for the development of culture and art

**Conditions for realization of the project:**
- Location and equipment
- Law

**Risk factors:**
- Material resources

**Calculated costs:**
16.000.000 den. / 262.295 €

**Period of implementation**

**Contact person:** Zvonko Skenderski

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Project 13:  

Analysis of the conditions that resulted from the reforms in the health and from the decentralization on local level, with concrete recommendations

Programme for assessment of primary and secondary health protection

Short description of the project:
This project aims to perform a research and evaluation of the given versus the necessary health protection, in which the councils of the local communities will have an important role. In that way, among the rest, it is possible to obtain data for both, the conducted reforms and their flaws and benefits. This research would include the primary as well as the secondary health protection. The results of this research and evaluation will give the directions for concrete priority problems that need to be solved. In order to perform the research, it is first planned to form, in the frames of the project, a working group for health that would consist of representatives of the LU of the Health Fund, Public Health Institution-Health Home, and Private Health union of private health workers under the auspices of the LSG. This union should coordinate the work, i.e. the services provided by the health workers and, on the other hand, to keep the balance between the health workers themselves, but also between them and the population.

Expected results:
- Acquired results about the condition in health protection
- Established union of health workers on local level
- Definition of concrete models for overcoming of problems
- Acquired results for the material and technical need in the area of health protection

Target groups:
- The local community
- Private Health Institutions
- Public Health Institution-Health Home

Possible participants:
- Local self-government
- Ministry of Health
- NGOs
- Public Health Institution and Private Health Institutions from Berovo

Contribution from the realization of the project:
- Exact location of the problems in the health protection sphere on local level

Conditions for realization of the project:
- laws
- reforms in progress

Risk factors:
- reforms in progress
- absence of any partnership cooperation so far among the LSG, NGO and the Health Home

Calculated costs: 250.000/ 4.099 €

Expenses (funds/resources)          Financial resources

Local Self-Government
Central Government  210.000/ 3.443 €
Donors: 0
Other sources: 40.000/ 656 €
TOTAL: 250.000/ 4.099 €

Provided sum
0
0
40.000/ 656 €
40.000/ 656 €

Period of implementation: 2007–континуирано

Contact person: Jasminka P. Andonovska
**Project 14:**

**Preparation of strategy for improvement of the welfare work and protection of the citizens**

**Type of programme**

**Programme for evaluation of the social services**

**Short description of the project:**

The aim of this project is definition of actual directions for improvement of the welfare work and protection of the citizens, and together with that, improvement of the quality of living. In the first phase there will be a research and evaluation of the existing procurement of welfare work and protection versus the need for them. The obtained results will serve as a base for the second phase when the priorities will be defined and the action plans will be developed. For that purpose, this project, as its first activity, has the establishment of partnership among the local self-government, the center for labor and social protection and the corresponding NGO. This partnership should form a Working Committee for welfare work that would, in cooperation with corresponding commissions and institutions, approach the realization of the project.

**Expected results:**

- Successfully established Working Committee
- Mobilized services
- Processed data from the research
- Prepared action plans

**Target groups:**

- Groups of citizens with social risk (old, weak, homeless, victims of family of other kind of violence, minor delinquents, vulnerable and marginalized individuals etc.)
- Institutions

**Possible participants:**

- Local self-government
- MLSR
- Intemunicipal Center for labor and community care
- Daily center for people with special needs
- MIA
- NGOs

**Contribution from the realization of the project:**

- The realization of this project will give a full picture of the efficiency and effectiveness of the welfare work and protection of the citizens

**Conditions for realization of the project:**

- Risk factors:
  - The complexity of the problems from the welfare sphere

**Calculated costs:**

- 600,000 den. / 9,836 €

** Expenses (funds/resources) **

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<th>Provided sum</th>
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<td><strong>200,000/ 3.279 €</strong></td>
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**Period of implementation:**


**Contact person:** Branka Shishovska

**ACTION PLAN**
Project 15: Revival and expansion of the Daily Center for People with Special Needs Programme for evaluation of welfare services

Short description of the project:
This project has two segments. The first segment includes alteration of two rooms and an entrance hall that are part of the Daily Center for People with Special Needs in Berovo. This would provide conditions for accepting people over 26 years old. For the needs of these people additional personnel will be employed, i.e. two persons. The second segment includes revival of the existing Daily Center. This actually refers to resources necessary for functioning of the Center, i.e. for current expenses. The realization of this project, rounds the contents from the welfare sphere for people with special needs, i.e. the care for them.

Expected results:
- Increased number of users of the Daily Center services

Target groups:
- People with special needs

Possible participants:
- Local self-government
- MLSR
- NGOs
- BS

Contribution from the realization of the project:
- Improved quality of living of the people with special needs in the municipality of Berovo

Conditions for realization of the project:
- There is already a Daily Center
- There is a kitchen and hall that could also be used by the target group over 26 years old

Risk factors:
- Material resources necessary for continual functioning of the Daily Center
- Reforms in the welfare sphere

Calculated costs:
3.750.000 den / 61.475 €

Expenses (funds/resources)

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</tbody>
</table>

Period of implementation: 2007–continually

Contact person: Branka Shishovska
**Project 16:**

**Type of programme**

| Removal of the architectural obstacles for the people with special needs | Programme for evaluation of welfare services |

**Short description of the project:**
The aim of this project is to ease the access of the people with special needs to the institutions of Berovo municipality. This project includes: removal of the obstacles before the entrances of the institutions in the town, removal of the obstacles in the villages in the municipality of Berovo (schools, local communities, post, etc), as well as adaptation of the pavements. All this helps to integrate the people with special needs in everyday life. This project is also part of the working programme of the Intermunicipal center for welfare work for 2007 and of the LSG. According to the analysis for projection of the activities and the sum for this project, there should be around 30 interventions for removal of obstacles.

**Expected results:**
- Adapted access to important institutions for people with special needs

**Target groups:**
- People with special needs (physical disadvantage)

**Possible participants:**
- LSG
- MLSR
- NGOs
- Local institutions
- BS

**Contribution from the realization of the project:**
- Improve communication of the target group with the institutions

**Conditions for realization of the project:**
- laws
- initiatives from NGOs (Message, Daily Center)
- there is action on local level

**Risk factors:**
- material resources

**Calculated costs:**
1.500.000 den. / 24.590 €

**Period of implementation:**

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<th>Financial resources</th>
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**Contact person:** Branka Shishovska

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Municipality of Berovo

ACTION PLAN
Project 17: Type of programme

Analysis of the existing services and capacities for protection and rescue and providing full teams
Programme for development of the services for protection and rescue in time of natural disasters

Short description of the project:
The aim of this project is to obtain actual results, i.e. to procure a report on the situation with the existing capacities for protection and saving, for saving from a fire and from flood. This report is of immense importance for the further functioning because it will result in directions for improvement of the capacities and the necessary means to provide a full civil protection team in Berovo municipality. A working group (WG) will be formed to realize the project and together with the management, it would conduct the analysis. This working group will be formed by the LSG.

Expected results:
- obtained actual information about the situation with the capacities for protection and saving
- priority problems on behalf of the group
- prepared project drafts
- completely furnished CP

Target groups:
- citizens
- institutions
- CP

Possible participants:
- Local self-government
- Ministries
- The managements for protection and saving
- NGOs

Contribution from the realization of the project:
- Activities that move in the direction of safety improvement in the community

Conditions for realization of the project:
- There is a law for realization of this project

Risk factors:
- Material resources

Calculated costs:
900,000 den./14,754 €


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Contact person: Jordan Goshevski

Amount from realization:

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Project 18:

**Type of programme**

- Information Campaign for self-protection of the citizens
- Programme for development of the services for protection and rescue in time of natural disasters

**Short description of the project:**

After getting the results from the analysis, this project plans to start with a campaign for self-protection of the citizens. The information campaign would happen in two phases. The first phase includes printing of information material and panel discussions. The second phase includes forming of volunteer groups for protection and saving and their training. The realization of this project should include all the involved parties, but yet, what is of great importance is the active work of the WG as well as the increased cooperation with the LSG, with the Management and the Fire Brigade Department.

**Expected results:**

- Raised level of awareness with the citizens for the importance of self-protection and saving
- Formed volunteer groups
- Realized mutual initiatives

**Target groups:**

- The citizens
- Institutions

**Possible participants:**

- Local self-government
- FB service
- ministries
- head offices
- NGOs
- Red Cross

**Contribution from the realization of the project:**

- Activities that move in the direction of safety improvement in the community

**Conditions for realization of the project:**

- There are laws

**Risk factors:**

**Calculated costs:**

600,000 den. / 9,836 €

**Period of implementation:**


**Contact person:** Jordan Goshevski

**Expenses (funds/resources)**

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### Project 19:

**Type of programme**

- **Project for improvement of the equipment and the infrastructure for Fire Protection and other kinds of protection**
- **Programme for development of the services for protection and rescue in the community**

### Short description of the project:

This project aims to overcome the problem with the equipment and the infrastructure for Fire Protection (FP), which would improve the safety and the protection of the citizens. Because of the complexity of the problem, the project will be realized in two phases. The first phase includes equipping of the FP service, while the second phase includes construction of FP house and completion of the construction of the hydrant network in Berovo municipality.

### Expected results:

- Prepared list of potential donors
- Improved equipping of the FP service

### Target groups:

- the citizens
- FP service

### Possible participants:

- Local self-government
- FP service
- ministries
- head offices
- BS

### Contribution from the realization of the project:

- Activities that move in the direction of safety improvement in the community

### Conditions for realization of the project:

- There are laws

### Risk factors:

- Material resources

### Calculated costs:

35,000,000 den./ 573,770 € (20,000,000/ 327,869 € needed in the first phase)

### Period of implementation:

2010 год.
Project 20:

Project for canalizing and cleaning of the river beds and the streams in Berovo municipality

Type of programme

Programme for development of the services for protection and rescue in time of natural disasters

Short description of the project:
The first activity of this project is field work, of the team that would be involved in its realization, to locate the canals and the streams that need to be rehabilitated, and which have previously been chosen as priorities. However, there are planned activities in the river bed of the River Bregalnica, which is only half canalized, the River Ratevska, and many other streams in and out of the town. The volunteer groups will help in the realization of this project.

Expected results:
- reduced number of floods and overflowing of the rivers and the streams
- Improved image of the quay of Bregalnica

Target groups:
- institutions
- BS

Possible participants:
- LSG
- Ministry for preservation of the environment and spatial planning
- Head-offices
- Environmental clubs

Contribution from the realization of the project:
- Contribution for the environment

Risk factors:
- Material resources

Conditions for realization of the project:
- Laws

Calculated costs:
8.000.000 den / 131.147 €


Contact person: Jordan Goshevski

Expenses (funds/resources) | Financial resources | Projected sum | Provided sum |
---|---|---|---|
Local Self-Government | | 1.800.000/29.509 € | 0 |
Central Government | | 6.000.000/98.360 € | 0 |
Donors: | | | 0 |
Other sources: | | 200.000/3.278 € | |
TOTAL: | | 8.000.000/131.147 € | 0 |

Project 21:

Type of programme

Analysis of the available expert capacities involved in the educational institution and coordination of the need with the demand for personnel with the offer of the secondary vocational education

Programme for improvement of the educational services

Short description of the project:
The aim of this project is to obtain an accurate picture about the situation with the educational services, i.e. obtain data about: number of people with incomplete primary education and of those who are directly involved in the educational process but with inappropriate education according to the law, involvement of parents in the educational process, as well as involvement of the students in extracurricular activities. Besides the previously mentioned, this project aims to constantly do analysis of the needs of the labor market and to coordinate them with the offer of the vocational secondary education and with the strategic provisions for local economic development. In order to realize this project, a corresponding team consisting of representatives of the LSG, representatives of the formal bodies part of the educational institution, NGOs, representatives of BS and representatives of the Employment agency, should be formed. Training for consulting services in education will also be organized for this team.

Expected results:
- Data about the situation with education on local level
- Enrichment of the offer for vocational secondary education
- Decrease of the number of unemployed people who have only finished secondary education

Target groups:
- students
- education institutions
- parents
- business sector

Possible participants:
- LSG; Ministry of education; The secondary and primary schools; The Bureau for development of education at the Ministry of education and science; Employment agency; The Chamber of Commerce; BS

Contribution from the realization of the project:
- Evaluation of the educational resources, which would lead to priority problems and their promotion in order to be solved

Conditions for realization of the project:
- There is developed cooperation among the LSG, the educational institutions, BS and the NGOs
- laws

Risk factors:
- coordination of the attitudes in the frames of the Municipality Council and in the educational institutions

Calculated costs:
800,000 den./ 13,114 €

Expenses
(funds/resources)

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<td>TOTAL:</td>
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Period of implementation:
Eight months+ if needed continuously

Contact person: Dejan Kalamadevski
Project 22: Type of programme

| Training of employees in the education institutions and in the kindergarten | Programme for improvement of the educational services |

Short description of the project:
The aim of this project is to form and train a team consisting of representatives of the education institutions and of the kindergartens, who will contribute in the development of their organization. The bearer of the project is the LSG, in partnership with the corresponding institutions and NGOs. The trainings planned for the team are the following: situation analysis, priority assessment, preparation of projects, project management, lobbying and representing.

Expected results:
- formed a trained team for preparing and realizing of projects

Target groups:
- employees of schools and in the kindergarten

Possible participants:
- LSG
- Education institutions, NGO, kindergartens
- Ministry of education and science

Contribution from the realization of the project:
- Contribution for development of the capacities of the employees in the institutions, and thus development of the institutions themselves

Conditions for realization of the project:
- Using the inner resources (school space and the kindergarten space, in institutions and NGOs)

Risk factors: 

Calculated costs:
90,000 den./ 1.475 €

Period of implementation: 2007 and constantly

Contact person: Дејан Кламадевски

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Expenses (funds/resources) | Projected sum | Provided sum |
|---------------------------|---------------|--------------|

Municipality of Berovo
**Project 23:**

**Preparation of project documentation for multipurpose hall in the PIK “23 August”-Berovo**

**Type of programme**

Programme for improvement of the educational services

**Short description of the project:**

The kindergarten “23 August” lacks a multipurpose hall, where the beneficiaries and the employees of the institution will realize their programme better. To build this hall it is necessary to prepare an analysis of the situation and of the need and to prepare project documentation, which is the aim of this project.

In the preparation of this project it is planned to involve the team that has been trained with the realization of the project “Training of employees in educational institutions and kindergarten”, with support of the LSG.

**Expected results:**

- Prepared project documentation for building of multipurpose hall in the PIK “23 August” in Berovo

**Target groups:**

- Employees in the schools and in the kindergarten

**Possible participants:**

- LSG
- PIK “23 August”
- Ministry for education and science

**Conditions for realization of the project:**

- Using of inner resources

**Risk factors:**

- Contribution for overcoming of the problems

**Calculations costs:**

80,000 den. / 1,311 €

**Period of implementation:**


**Expenses (funds/resources)**

<table>
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<tr>
<td>Local Self-Government</td>
<td>20,000 / 327 €</td>
<td>0</td>
</tr>
<tr>
<td>Central Government</td>
<td>60,000 / 984 €</td>
<td></td>
</tr>
<tr>
<td>Donors:</td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Other sources:</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td>80,000 / 1,311 €</td>
<td></td>
</tr>
</tbody>
</table>

**Contact person:** Miso Dogazanski
**Project 24:**

**Support of students with difficulties in mastering of the syllabus and support of talented students**

**Type of programme**

Programme for improvement of the educational services

**Short description of the project:**
Preparation of programme for realization of additional classes, after a previous assessment of the students and the possibilities of the teaching personnel who would be involved in these activities. The programme should be prepared by a team consisting of representatives of: the Municipality, he primary and the secondary school, NGO sector and Home of Culture. The aim of this project, on the one hand, is to provide conditions for equal possibilities of the students, using of their potentials and the potentials of the teaching personnel, and on the other hand, to support the talented students in the development of their particular abilities and to improve the working conditions.

The implementation of this project will be by tutoring system, based on evaluation of the individual possibilities of each student separately.

**Expected results:**
- Improvement of the results of the involved students
- Increase of the number of results achieved in competitions
- Increased number of students that have enrolled at faculty, as well as increase f the number of students that have successfully finished the faculty

**Target groups:**
- Students form the secondary and the primary schools
- Educational institutions

**Possible participants:**
- LSG
- Educational institutions, NGO, the Home of Culture
- Ministry of education and science

**Contribution from the realization of the project:**
- Contribution for LED

**Conditions for realization of the project:**
- Using of inner resources (the school space and the teachers with a smaller number of classes in certain subject)

**Risk factors:**

**Calculated costs:**
60,000 den. / 984 €

**Period of implementation:** 2007 and constantly every year

**Contact person:** Dejan Kalamadevski

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Local Self-Government</th>
<th>Central Government</th>
<th>Donors</th>
<th>Other sources</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial resources</td>
<td>60,000/ 984 €</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>60,000/ 984 €</td>
</tr>
</tbody>
</table>

**Expenses**

**Projected sum**

**Provided sum**

| Municipality of Berovo | ACTION PLAN |
Project 25: Type of programme

<table>
<thead>
<tr>
<th>Education of unemployed eight grade students or secondary school students for obtaining certain qualifications</th>
<th>Programme for improvement of the educational services</th>
</tr>
</thead>
</table>

**Short description of the project:**
The aim of this project is organizing training for adults and learning new skills. It is planned that this project is realized by MSS "Aco Ruskovski"-Berovo and the first activity is sending a request to the Ministry of education for performing this duty. Then, consequently, the school, in cooperation with the LSG, will prepare the programme and will form the team that will realize this project. The final aim of the project is to enable the unemployed, who have finished primary or secondary school, to obtain certain qualifications (butcher, carpenter, catering services, cook etc), which would help them to solve the unemployment problem individually.

**Expected results:**
- Prepared concrete programme according to the local and national initiatives
- Reduced number of unemployed
- Increased number of people with additional qualifications

**Target groups:**
- Unemployed with finished primary school
- Unemployed with finished secondary school

**Possible participants:**
- LSG
- MSS "Aco Ruskovski" - Berovo
- Labor University-Stip
- Ministry of education and science
- Bureau for development of education

**Contribution from the realization of the project:**
- Contribution in the overcoming of the unemployment problem and thus in the economic development of the community

**Conditions for realization of the project:**
- Legal frame
- MSS "Aco Ruskovski" has previous experience

**Risk factors:**
- Duration of the procedure for verification and obtaining a license

**Calculated costs:**
- 200,000 den./ 3,279 € (for the first 15 candidates)

**Expenses (funds/resources)**

<table>
<thead>
<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Central Government</td>
<td>50,000/ 820 €</td>
<td>0</td>
</tr>
<tr>
<td>Donors: кандидати</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other sources:</td>
<td>150,000/ 2,458 €</td>
<td></td>
</tr>
<tr>
<td>TOTAL:</td>
<td>200,000/ 3,279 €</td>
<td></td>
</tr>
</tbody>
</table>

**Period of implementation:** 2008 год. -

**Contact person:** Eftim Gashteovski
Project 26:

**Type of programme**

| Modernization of the schools | Programme for improvement of the educational services |

**Short description of the project:**
The problem with the inappropriate working conditions has been present for a longer period of time, both in the primary and the other local schools. This project aims to overcome this problem. The analysis of the current situation is the base for further action. It is planned that the primary schools prepare programmes for improvement of infrastructure and the other working conditions, increase of the safety, saving of energy etc., for the next two years. This will give transparency of the priorities and of the distribution of the resources. The interventions included in this project are the following:

- V. Rusinovo-installation of central heating, replacement of metal carpentry, thermo isolation of the sanitary facilities replacement of the roof construction;
- V. Vladimirovo – fencing of the yard wit metal fence, installation of metal construction for protection of the windows;
- V. Smojmirovo – replacement of floor and of the roof (replacement of the salonite tiles);
- V. Mitrasinci-installation of central heating;
- V. Dvoriste – replacement of the roof construction, replacement of horizontal and vertical gutters, change of interior stairs, replacement of old electricity installation;
- V. Ratevo- replacement of the metal carpentry, replacement of the floor and of the electricity installation in the school hall;
- v. Budinari- replacement of horizontal and vertical gutters;
- v. Macevo – renovation of the roof construction, placement of electricity installation, plastering and spraying of the façade, installation of wooden floor and construction of sanitary facilities

**Expected results:**
- improved working conditions;
- applied to the potential donors;

**Target groups:**
- students
- education institutions

**Possible participants:**
- LSG; Ministry of education and science; Associations; Bureau for development of education

**Contribution from the realization of the project:**
- Improved conditions for realization of the educational process

**Conditions for realization of the project:**
- laws
- decentralization in progress

**Risk factors:**
- lack of material resources

**Calculated costs:**
8.040.000 den / 131.803 €

**Period of implementation:**
2008 - 2010 год.

**Contact person:**
Dejan Kalamadevski

**Expenses (funds/resources) Financial resources**

<table>
<thead>
<tr>
<th></th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
<td>1.600.000/26.229 €</td>
<td>1.600.000/26.229 €</td>
</tr>
<tr>
<td>Central Government</td>
<td>3.000.000/49.180 €</td>
<td>0</td>
</tr>
<tr>
<td>Donors:</td>
<td>3.440.000/56.394 €</td>
<td>0</td>
</tr>
<tr>
<td>Other sources:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL:</td>
<td>8.040.000/131.803 €</td>
<td></td>
</tr>
</tbody>
</table>
Project 27: Primary education for adults
Programme for improvement of the educational services

Short description of the project:
This project aims to provide primary education to those people, who, for some reason, have not finished primary school. After the list of adults, who are interested in this and meet the conditions to follow these classes, is prepared, the Primary school in Berovo "Dedo Iljo Malesevski" should write a request letter for approval to the Ministry of education and science, which has the mandate to verify the school. The realization of this project would contribute for the promotion of education, especially with the Roma population in the municipality of Berovo, among whom the number of people with incomplete primary education is significant.

Expected results:
- Reduce the number of people who have not finished primary school;
- Increased degree of socialization;

Target groups:
- People above the age of 15 from the municipality of Berovo that have incomplete primary education;

Possible partners:
- PS "Dedo Iljo Malesevski" - Berovo;
- Employment agency;
- LSG;
- Ministry of education and science;
- Bureau for development;
- NGOs;
- Donors:
- Candidates;
- Local Self-Government;
- Other sources; (funds/resources);

Contribution from the realization of the project:
Contribution from the Ministry of education and science: 50,000 den./ 820 €
Contribution from the Ministry of employment: 0
Contribution from the local government: 0

Calculated costs:
80,000 den./ 1,311 €

Risk factors:
Criteria that should be met to verify the school:

NGO;
Ministry of education and science;
LSG;
Employment agency;
PS "Dedo Iljo Malesevski" - Berovo;
Donors:
Candidates;
Local Self-Government;
Other sources;

Total:
80,000 den./ 1,311 €

Period of implementation: 2007 and constantly every year

Period of implementation:
80,000 den./ 1,311 €

Contract person: Vesna Avrakska

Expenses:

<table>
<thead>
<tr>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
<td>50,000/ 820 €</td>
<td>50,000/ 820 €</td>
</tr>
<tr>
<td>Central Government</td>
<td>30,000/ 491 €</td>
<td>0</td>
</tr>
<tr>
<td>Donors</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other sources</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

TOTAL: 80,000/ 1,311 €

ACTION PLAN

Primary education
Target groups: people above the age of 15 from the municipality of Berovo that have incomplete primary education;

Expected results:
- Increased degree of socialization;
- Decrease in number of people who have not finished primary school;

Type of programme:
Primary education for adults
Programme for improvement of the educational services

Project 27:
Project 28: Publishing of a local information publication

Type of programme: Program for information

**Short description of the project:**
The aim of this project is to inform the citizens of the ongoing events from all the spheres of everyday life, by publishing of a local newspaper, informer. The informer should be published once a month; it will contain information from the education, culture, life of young people, sports, economy, LSG, civil sector, also advertisements, articles and announcements from a legal entity and physical persons from the municipality as well as the wider region. For the realization of this project it is necessary to form a local partnership among the LSG, the institutions, the economic sector, the civil sector and the interested citizens, always ready to cooperate and expand. The work of this partnership should result in a team for preparation and publishing of the organ.

**Expected results:**
- Better informed citizens of Berovo municipality

**Target groups:**
- The citizens of Berovo municipality

**Possible participants:**
- Interested legal and physical entities (BS, NGOs and interested citizens)
- Local self-government (LSG)
- MS

**Contribution from the realization of the project:**
- Contribution to the citizens in the creation and conducting of the LSG politics
- Contribution for informing the citizens

**Conditions for realization of the project:**
- Initiative of LSG
- Previous experience of secondary school students with the publishing of a school paper
- Citizens with previous experience in editing and publishing a newspaper

**Risk factors:**

**Calculated costs:**
750,000 den./12,295 €

**Period of implementation:**
2007–constantly

**Contact person:** Gorgi Peovski

<table>
<thead>
<tr>
<th>Expenses (funds/resources)</th>
<th>Financial resources</th>
<th>Projected sum</th>
<th>Provided sum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Self-Government</td>
<td></td>
<td>150,000/ 2,459 €</td>
<td></td>
</tr>
<tr>
<td>Central Government</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donors: кандидати</td>
<td></td>
<td>360,000/ 5,902 €</td>
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</tr>
<tr>
<td>Other sources: сопствено учество</td>
<td></td>
<td>240,000/ 3,934 €</td>
<td></td>
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<tr>
<td><strong>TOTAL:</strong></td>
<td></td>
<td>750,000/ 12,295 €</td>
<td></td>
</tr>
</tbody>
</table>
## Implementation matrix: Infrastructure

<table>
<thead>
<tr>
<th>Nr.</th>
<th>Title of project</th>
<th>Total sum</th>
<th>Local self-government</th>
<th>Central government</th>
<th>donors</th>
<th>Other sources</th>
<th>Implementation partners</th>
<th>duration</th>
<th>Start of implementation</th>
<th>Beneficiaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Project for modernization of urban planning and for development of human resources</td>
<td>900,000.00 / 14,760 €</td>
<td>33 %</td>
<td></td>
<td>67 %</td>
<td>NIGW - DMC Berovo, EVN – ESM Electro distribution, PECW “Usluga” – Berovo, Telecommunications, digitalizers</td>
<td>2007</td>
<td>10/2006</td>
<td>2007 10/2006</td>
<td>Sector for town planning, communal works and protection of environment, the citizens of municipality of Berovo</td>
</tr>
<tr>
<td>3</td>
<td>Development of advanced system for monitoring and evaluation of urban planning</td>
<td>250,000.00 / 4,099 €</td>
<td>100 %</td>
<td></td>
<td></td>
<td>Ministry of Transport and Communication, Ministry for environment, state inspectorates</td>
<td>2007</td>
<td>02/2007</td>
<td>2007 02/2007</td>
<td>Sector for town planning, communal works and protection of environment, the citizens of municipality of Berovo</td>
</tr>
<tr>
<td>4</td>
<td>Project for reconstruction and enhancement of the center of Berovo (the town square)</td>
<td>82,000,000.00 / 1,344,262 €</td>
<td>15 %</td>
<td>24 %</td>
<td>61 %</td>
<td>EVN – ESM Electro distribution, PECW “Usluga” – Berovo, Telecommunications</td>
<td>2007–2010</td>
<td>10/2006</td>
<td>2007 10/2006</td>
<td>Sector for town planning, communal works and protection of environment, the citizens of municipality of Berovo</td>
</tr>
<tr>
<td>5</td>
<td>Project for supplementary landscaping of public town areas, and the quay of the river Bregalnica</td>
<td>248,000,000.00 / 4,065,573 €</td>
<td>1 %</td>
<td>5 %</td>
<td>15 %</td>
<td>PECW “Usluga” – Berovo, Telecommunications, EVN-ESM Electro distribution</td>
<td>2007–2011</td>
<td>05/2007</td>
<td>2007 05/2007</td>
<td>Sector for town planning, communal works and protection of environment, the citizens of municipality of Berovo</td>
</tr>
<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Total sum</td>
<td>Funds/resources (%)</td>
<td>Implementation partners</td>
<td>duration</td>
<td>Start of implementation</td>
<td>Beneficiaries</td>
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<tr>
<td>6</td>
<td>Revision of transport services with improvement and reallocation of resources, their implementation</td>
<td>900,000.00 / 14,754 €</td>
<td>33 % 33 % 33 %</td>
<td>Civil associations for taxi transport, road transport enterprises, transporters, police Department for inspection</td>
<td>2007</td>
<td>03/2007</td>
<td>Department for communal works and protection of environment the citizens of Berovo</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>7</td>
<td>Plan for defining of priorities for improving of the road network and their implementation</td>
<td>58,000,000.00 / 950,820 €</td>
<td>10 % 38 % 35 % 17 %</td>
<td>Macedonia Road, transport enterprises, transporters, police, Department for inspection</td>
<td>2007</td>
<td>01/2007</td>
<td>Department for communal works and protection of environment the citizens of Berovo</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>8</td>
<td>Improvement and reconstruction of the water supply system in the urban and rural areas</td>
<td>75,000,000.00 / 1,229,507 €</td>
<td>7 % 13 % 40 % 40 %</td>
<td>Swiss Government (seco), firms chosen in tenders, EVN-Distribution Berovo, Macedonian Telecommunications</td>
<td>2007–2011</td>
<td>05/2007</td>
<td>PECW, “Usluga” – Berovo - Citizens of Berovo municipality</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>9</td>
<td>Improvement reconstruction of the system for communal waste waters in the urban and in the rural areas</td>
<td>319,760,000.00 / 5,241,966 €</td>
<td>11 % 31 % 48 % 10 %</td>
<td>Swiss Government (seco), Firms chosen in tenders, EVN-Distribution Berovo, Macedonian Telecommunications, firms potential polluters (beneficiaries of the system for waste waters</td>
<td>2007–2011</td>
<td>09/2006</td>
<td>JKPR, “Usluga” – Berovo - Citizens of Berovo municipality</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Project for improvement-reconstruction of the system for atmospheric sewage in the urban and rural areas</td>
<td>15,000,000.00 / 245,901 €</td>
<td>13 % 67 % 20 %</td>
<td>Department for town planning, the company for water economy, Ministry of environment, the Department for communal works</td>
<td>2008–2009</td>
<td>11/2006</td>
<td>Department for communal matters and protection of environment PECW “Usluga” – Berovo Citizens of Berovo municipality</td>
<td></td>
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</tr>
<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Total sum</td>
<td>Funds/resources (%)</td>
<td>Implementation partners</td>
<td>duration</td>
<td>Start of implementation</td>
<td>Beneficiaries</td>
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</tr>
<tr>
<td>11</td>
<td>Revision and assessment of the existing system for solid waste management</td>
<td>125.000.000,00</td>
<td>40 %</td>
<td>32 %</td>
<td>28 %</td>
<td>2007–2011</td>
<td>DZGR-OPK Berovo Municipality of Berovo-Municipality of Berovo-Department for communal works</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Project for recycling and reuse of the waste</td>
<td>14.400.000,00</td>
<td>8 %</td>
<td>8 %</td>
<td>84 %</td>
<td>2007–2010</td>
<td>Private enterprises for solid waste Municipality of Berovo</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Public awareness campaign for minimalizing of solid waste and its selection</td>
<td>1,000.000,00</td>
<td>10 %</td>
<td>30 %</td>
<td>60 %</td>
<td>2007–2008</td>
<td>Municipality of Berovo, primary schools, environmental associations</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Sustainable Economic Development

<table>
<thead>
<tr>
<th>Nr.</th>
<th>Title of project</th>
<th>Total sum</th>
<th>Funds/resources (%)</th>
<th>Implementation partners</th>
<th>duration</th>
<th>Start of implementation</th>
<th>Beneficiaries</th>
</tr>
</thead>
</table>
| 1   | Establishment and functioning of a department for economic development in the frames of the municipal administration | 20,000 € 1,220,000 den. | 20 80               | municipal administration                                                                  | 2007–2011 | April 2007               | - municipal administration  
- exiting contractors  
- potential contractors  
- NGOs from the business sector                                            |
| 2   | Center for local development and business support                                | 400,000 € 24,400,000 den. | 5 10 55 30          | -Berovo Municipality  
- Business sector  
- Employment agency  
Potential new entrepreneurs  
Berovo Municipality                                                             |
| 3   | Landscaping of the town market and its surroundings                               | 45,000 € 2,745,000 den.  | 15,5 70 14,5        | - Municipality of Berovo  
- PECW, "Usluga", Berovo  
- Association of agricultural producers  
- Other associations and producers                                              | 2007–2008 | January 2007         | Local producers  
Citizens of Berovo Municipality  
Tourists                                                                      |
| 4   | Business support network in Berovo                                               | 35,000 € 2,135,000 den.  | 20 71,5 8,5         | -Municipality of Berovo  
- Public enterprises  
- Associations of entrepreneurs  
unemployed public sector  
NGOs  
Associations of entrepreneurs and producers                                    |
<table>
<thead>
<tr>
<th>Nr.</th>
<th>Title of project</th>
<th>Total sum</th>
<th>Funds/resources (%)</th>
<th>Implementation partners</th>
<th>duration</th>
<th>Start of implementation</th>
<th>Beneficiaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>Establishment of tourist union/association and raising of the membership capacities to provide better quality of services</td>
<td>27,000 € 1,650,000 den.</td>
<td>11 37 44 8</td>
<td>- TIP - All owners of catering services: hoteliers, owners of restaurants, cafes, pizza restaurants, Individual owners of boarding capacities</td>
<td>2007–2008</td>
<td>May 2007</td>
<td>Existing associations active in the tourist sector Owner of catering capacities Owners of boarding capacities</td>
</tr>
<tr>
<td>6</td>
<td>Development of sustainable tourism in Berovo</td>
<td>1,000,000 € 61,000,000 den.</td>
<td>10 20 60 10</td>
<td>- Municipality of Berovo - PECW &quot;Usluga&quot; - Association for promotion and development of tourism - Cultivators of the tradition in the municipality</td>
<td>2008–2011</td>
<td>April 2008</td>
<td>Owners of catering and boarding objects Beneficiaries of the services Citizens of Berovo municipality</td>
</tr>
<tr>
<td>7</td>
<td>Preparation and implementation of a plan for development of the textile sector in Berovo municipality</td>
<td>70,000 € 4,270,000 den.</td>
<td>10 28,5 33 28,5</td>
<td>- Owners of textile capacities - Professors in MSS &quot;Aco Ruskovski&quot; - Municipality of Berovo</td>
<td>2009–2010</td>
<td>January 2009</td>
<td>Owners of textile capacities MSS „Aco Ruskovski“ unemployed Municipality of Berovo</td>
</tr>
<tr>
<td>8</td>
<td>Establishing of a cluster for textile</td>
<td>20,000 € 1,220,000 den.</td>
<td>10 50 40</td>
<td>- Owners of textile capacities - Professors in MSS &quot;Aco Ruskovski&quot; - unemployed - Municipality of Berovo</td>
<td>2008</td>
<td>May 2008</td>
<td>- Owners of textile capacities - MSS „Aco Ruskovski Municipality of Berovo - unemployed</td>
</tr>
<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Total sum</td>
<td>Funds/resources (%)</td>
<td>Implementation partners</td>
<td>duration</td>
<td>Start of implementation</td>
<td>Beneficiaries</td>
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<td>-----------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>9</td>
<td>Establishing a cluster for agriculture and food</td>
<td>20.000 € 1.220.000 den.</td>
<td>10</td>
<td>- agriculture producers&lt;br&gt;- associations of agriculture and stock producers&lt;br&gt;-Manufacturers and producers of food&lt;br&gt;-merchants Municipality of Berovo</td>
<td>2008</td>
<td>April 2008</td>
<td>Agriculture producers Association of agricultural and stock-breeding producers Manufacturers and producers of food merchants unemployed</td>
</tr>
<tr>
<td>10</td>
<td>Establishing of Agrocenter</td>
<td>300.000 € 18.300.000 den.</td>
<td>10</td>
<td>- producers&lt;br&gt;-merchants Municipality of Berovo</td>
<td>2008–2010</td>
<td>March 2008</td>
<td>Agriculture associations Forest fruits pickers</td>
</tr>
<tr>
<td>11</td>
<td>Feasibility study for the potential and the directions for development of agriculture and stock-breeding</td>
<td>10.000 € 610.000 den.</td>
<td>12</td>
<td>- Associations of agriculture and stock-breeding producers&lt;br&gt;-Federation of Macedonian farmers&lt;br&gt;-Agriculture faculties and institutes&lt;br&gt;-Local experts&lt;br&gt;-LU of the Ministry of agriculture&lt;br&gt;-Agency for support of individual farmers</td>
<td>2007–2008</td>
<td>April 2007</td>
<td>All producers (agricultural, stock-breeding) together with their families Associations of agricultural producers and stock-breeders Manufacturing capacities, industrial complexes (existing-in function, passive-about to be restarted)</td>
</tr>
<tr>
<td>12</td>
<td>Establishing a cluster for forestry and wood industry</td>
<td>20.000 € 1.220.000 den.</td>
<td>10</td>
<td>- Owners of woodwork capacities&lt;br&gt;-Association of private forest owners&lt;br&gt;-PE&quot;Macedonian forests&quot;-LU&quot;Malsevo&lt;br&gt;-Municipality of Berovo</td>
<td>2008</td>
<td>January 2008</td>
<td>Owners of woodwork capacities Association of private forest owners Municipality of Berovo PE&quot;Macedonian forests&quot;-LU&quot;Malesevo&quot;</td>
</tr>
<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Total sum</td>
<td>Funds/resources (%)</td>
<td>Implementation partners</td>
<td>duration</td>
<td>Start of implementation</td>
<td>Beneficiaries</td>
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<tr>
<td>15</td>
<td>Building capacities and partnerships for cross-border cooperation</td>
<td>40,000 € 2,440,000 den.</td>
<td>10</td>
<td>-Municipality of Bravo -LDA Berovo Border municipalities from Bulgaria Border municipalities from Macedonia</td>
<td>2007–2008</td>
<td>November 2007</td>
<td>- Municipal administrations The population from the border regions on both sides The business community on both sides Associations on both sides</td>
</tr>
<tr>
<td>16</td>
<td>Promotion and sustainable exploitation of the natural resources in the border area of Males region</td>
<td>340,000 € 20,740,000 den.</td>
<td>11,7</td>
<td>-Municipality of Berovo -Border municipalities from Bulgaria -Border municipalities from Macedonia -LDA Berovo</td>
<td>2008–2009</td>
<td>May 2008</td>
<td>Municipal administrations The population from the border regions on both sides The business community on both sides Associations on both sides</td>
</tr>
<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Total sum</td>
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<tr>
<td>18</td>
<td>Promotion of the municipality as an attractive place for living</td>
<td>30.000 € 1.830.000 den.</td>
<td>-13-87</td>
<td>-Municipality of Berovo -TIP -LDA Berovo</td>
<td>2008–2010</td>
<td>March 2008</td>
<td>-Potential permanent and seasonal residents of the municipality</td>
</tr>
<tr>
<td>19</td>
<td>Strengthening of partnership relations and facilitation of the economic cooperation with Finland</td>
<td>50.000 € 3.050.000 den.</td>
<td>-10-80-10</td>
<td>-Municipality of Berovo -LDA Berovo -Municipalities from Finland -Business and development centers from Finland</td>
<td>2007–2008</td>
<td>May 2007</td>
<td>-Municipal administrations -Business community on both sides -Associations on both sides</td>
</tr>
<tr>
<td>20</td>
<td>Feasibility study for the potentials of introducing alternative kinds of energy</td>
<td>5.000 € 305.000 den.</td>
<td>-40-60</td>
<td>-municipality of Berovo -public enterprises state institutions and bureaus -MoEPP and MPFWS</td>
<td>2007–2008</td>
<td>March 2007</td>
<td>-industry -public institutions -population</td>
</tr>
</tbody>
</table>
### Quality of life, education and training

<table>
<thead>
<tr>
<th>Nr.</th>
<th>Title of project</th>
<th>Total sum</th>
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<th>Start of implementation</th>
<th>Beneficiaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>1*</td>
<td>Project for capacity building support of the groups that represent the different interests: environment, family and social welfare, sport and recreation, cultural inheritance</td>
<td>2,409,000,00 / 39,500 €</td>
<td>15%</td>
<td>Local Self-Government (LSG) Consulting centers Education centers Local Roma and Macedonian NGOs Info centre for the citizens</td>
<td>2007–2009</td>
<td>2007</td>
<td>The local community, NGOs, BS</td>
</tr>
<tr>
<td>2</td>
<td>Plans for enhancement of the town and the villages</td>
<td>500,000,00 / 8,197 €</td>
<td>72%</td>
<td>*Local self-government *Associations of citizens *UNDP *Department ministries</td>
<td>2008–2009</td>
<td>2008</td>
<td>The local community, visitors,</td>
</tr>
<tr>
<td>3</td>
<td>Reconstruction of the old medical building</td>
<td>7,000,000,00 / 114,750 €</td>
<td>22%</td>
<td>*Local self-government *ministries *NGOs *BS *PECW “Usluga” – Berovo</td>
<td>2007–2009</td>
<td>2007</td>
<td>The local community, NGOs,</td>
</tr>
<tr>
<td>4</td>
<td>Construction of a multifunctional library</td>
<td>27,400,000,00 / 449,180 €</td>
<td>15%</td>
<td>*Local self-government *Ministry of culture and education *House of Culture-Berovo *donors *business sector *Civil associations *UNDP * Ministries</td>
<td>2009–2011</td>
<td>2009</td>
<td>The local community, visitors, NGOs, BS</td>
</tr>
<tr>
<td>Nr.</td>
<td>Title of project</td>
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<tr>
<td>5</td>
<td>Promotion of the region through our culture and tradition</td>
<td>1.450.000.000 € / 23.770 €</td>
<td>65% 35%</td>
<td>*Local self-government  *Ministries  *House of Culture *TIP  *UNDP  *Civil associations  *united associations</td>
<td></td>
<td></td>
<td>The local community, visitors</td>
</tr>
<tr>
<td>6</td>
<td>Construction of history and culture museum</td>
<td>6.150.000.000 € / 100.820 €</td>
<td>30% 20% 45% 5%</td>
<td>*Local self-government  *The ministry of Culture of RM  *The Home of Culture  *UNDP  *Museum of Macedonia  *Bureau for preservation of cultural monuments  *Museum of town Berovo</td>
<td>2007–2008</td>
<td></td>
<td>The local community, visitors</td>
</tr>
<tr>
<td>7</td>
<td>Reconstruction and adaptation of multipurpose hall in Berovo</td>
<td>16.000.000.000 € / 262.295 €</td>
<td>20% 31% 49%</td>
<td>*LSG  *The Home of Culture  *BS  *UNDP  Ministry of Culture</td>
<td>2008–2010</td>
<td>2008</td>
<td>The local community</td>
</tr>
<tr>
<td>8</td>
<td>Publishing of a local information organ</td>
<td>750.000.000 € / 12.295 €</td>
<td>20% 48% 32%</td>
<td>Interested legal and physical entities (BS, NGOs and interested citizens)  Local self-government (LSG) MS</td>
<td>2007–2007</td>
<td></td>
<td>The local community</td>
</tr>
<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Funds/resources (%)</td>
<td>Implementation partners</td>
<td>Start of implementation</td>
<td>Duration</td>
<td>Beneficiaries</td>
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<tr>
<td>9</td>
<td>Reconstruction and enhancement of walking paths and running tracks</td>
<td>850.000,00 / 13.935 €</td>
<td>LSG, PWK, Usluga, owners of private weekend houses, LDA and TIP</td>
<td>2007–2008</td>
<td>2007</td>
<td>The local community, tourists and visitors, private owners of weekend houses and boarding capacities</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Reconstruction of the Canoeing Club</td>
<td>1.900.000,00 / 31.147 €</td>
<td>LSG, PWK, Usluga, personal associations, Agency for Young and Sports (AYS), foreign investors, interested parties, Ministries, Donors</td>
<td>2007–2010</td>
<td>2007</td>
<td>The local community, visitors,</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Finishing of the construction of the sports hall</td>
<td>22.000.000,00 / 360.655 €</td>
<td>LSG, PWK, AYS, BS, Sports clubs, Ministries, Donors</td>
<td>2007–2010</td>
<td>2007</td>
<td>The local community</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Reconstruction of the hall “Partizan”</td>
<td>7.000.000,00 / 114.754 €</td>
<td>LSG, PWK, Ministries, Agencies, Business sector, Home of Culture, Cultural and Art Association (CAA), Donors</td>
<td>2007–2010</td>
<td>2007</td>
<td>The local community</td>
<td></td>
</tr>
</tbody>
</table>

**Strategic Plan for Sustainable Development (2006–2011)**
<table>
<thead>
<tr>
<th>Nr.</th>
<th>Title of project</th>
<th>Total sum</th>
<th>Funds/resources (%)</th>
<th>Implementation partners</th>
<th>duration</th>
<th>Start of implementation</th>
<th>Beneficiaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>13</td>
<td>Analysis of the situation with the sport in Municipality of Berovo, with actual support for development and promotion</td>
<td>70,000.00 / 1,147 €</td>
<td>28% 72%</td>
<td>* LSG  *AYS  *FIFA  *BS  *institutions</td>
<td>2007–2008</td>
<td>2007</td>
<td>The local community</td>
</tr>
<tr>
<td>14</td>
<td>Analysis of the conditions that resulted from the reforms in the health and from the decentralization on local level, with concrete recommendations</td>
<td>250,000.00 / 4,099 €</td>
<td>84% 16%</td>
<td>*Local self-government  *Ministry of Health  *NGOs  *Public Health Institution and Private Health Institutions from Berovo</td>
<td>2007–constantly</td>
<td>2007</td>
<td>The local community</td>
</tr>
<tr>
<td>15</td>
<td>Preparation of strategy for improvement of the welfare work and protection of the citizens</td>
<td>600,000.00 / 9,836 €</td>
<td>33% 42% 25%</td>
<td>*Local self-government  *MLSG  *Intermunicipal Center for labor and community care  *Daily center for people with special needs  *MIA  *NGOs</td>
<td>2008–2009</td>
<td>2008</td>
<td>The local community</td>
</tr>
<tr>
<td>16</td>
<td>Revival and expansion of the Daily Center for People with Special Needs</td>
<td>3,750,000.00 / 61,475 €</td>
<td>12% 88%</td>
<td>*Local self-government  *MLSR  *NGOs  *BS</td>
<td>2007–constantly</td>
<td>2007</td>
<td>People with special needs</td>
</tr>
<tr>
<td>17</td>
<td>Removal of the architectural obstacles for the people with special needs</td>
<td>1,500,000.00 / 24,590 €</td>
<td>13% 40% 33% 14%</td>
<td>*LSG  *MLSR  *NGOs  *Local institutions  *BS</td>
<td>2007–2009</td>
<td>2007</td>
<td>People with special needs</td>
</tr>
<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Total sum</td>
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<td>Implementation partners</td>
<td>duration</td>
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<td>Beneficiaries</td>
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<tr>
<td>18</td>
<td>Analysis of the existing services and capacities for protection and saving and providing full teams</td>
<td>900,000,00 / 14,754 €</td>
<td>55% 45%</td>
<td>*Local self-government&lt;br&gt;*Ministries&lt;br&gt;*The managements for protection and saving&lt;br&gt;*NGOs</td>
<td>2008–2010</td>
<td>2008</td>
<td>The local community</td>
</tr>
<tr>
<td>19</td>
<td>Information Campaign for self-protection of the citizens</td>
<td>600,000,00 / 9,836 €</td>
<td>15% 50% 35%</td>
<td>Local self-government&lt;br&gt; FB service&lt;br&gt; ministries&lt;br&gt; head offices&lt;br&gt; NGOs&lt;br&gt; Red Cross*</td>
<td>2007–2008</td>
<td>2008</td>
<td>The local community</td>
</tr>
<tr>
<td>20</td>
<td>Project for improvement of the equipment and the infrastructure for Fire Protection and other kinds of protection</td>
<td>35,000,000,00 / 573,770 €</td>
<td>7% 44% 49%</td>
<td>Local self-government&lt;br&gt; FP service&lt;br&gt; ministries&lt;br&gt; head offices&lt;br&gt; BS</td>
<td>2010–</td>
<td>2010</td>
<td>The local community</td>
</tr>
<tr>
<td>21</td>
<td>Project for canalizing and cleaning of the river beds and the streams in Berovo municipality</td>
<td>8,000,000,00 / 131,147 €</td>
<td>22% 75% 3%</td>
<td>LSG&lt;br&gt; Ministry for preservation of the environment and spatial planning&lt;br&gt; Head-offices&lt;br&gt; Environmental clubs</td>
<td>2008–2011</td>
<td>2008</td>
<td>The local community</td>
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<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Total sum</td>
<td>Funds/resources (%)</td>
<td>Implementation partners</td>
<td>duration</td>
<td>Start of implementation</td>
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<tr>
<td>22</td>
<td>Analysis of the available expert capacities involved in the educational institution and coordination of the need with the demand for personnel with the offer of the secondary vocational education</td>
<td>800,000,00 / 13,114 €</td>
<td>75% 25%</td>
<td>LSG, Ministry of education, The secondary and primary schools, The Bureau for development of education at the Ministry of education and science, Employment agency, The Chamber of Commerce BS</td>
<td>2007–2007</td>
<td>2007</td>
<td>The local community</td>
</tr>
<tr>
<td>23</td>
<td>Training of employees in the education institutions and in the kindergarten</td>
<td>90,000,00 / 1,475 €</td>
<td>22% 56% 22%</td>
<td>LSG, Education institutions, NGO, Kindergartens, Ministry of education and science</td>
<td>2007–2007</td>
<td>2007</td>
<td>The local community</td>
</tr>
<tr>
<td>24</td>
<td>Preparation of project documentation for multipurpose hall in the PIK ‘23 August’-Berovo</td>
<td>80,000,00 / 1,311 €</td>
<td>22% 56% 22%</td>
<td>LSG, PIK ‘23 August’, Ministry for education and science</td>
<td>2008–2009</td>
<td>2008</td>
<td>The local community</td>
</tr>
<tr>
<td>25</td>
<td>Help for students who have difficulties in mastering of the syllabus and support of talented students</td>
<td>60,000,00 / 984 €</td>
<td>100%</td>
<td>LSG, Educational institutions, NGO, the Home of Culture, Ministry of education and science</td>
<td>2007–constantly</td>
<td>2007</td>
<td>The local community</td>
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<tr>
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<td>Funds/resources (%)</td>
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<td>duration</td>
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<tr>
<td>26</td>
<td>Education of unemployed eight grade students or secondary school students for obtaining certain qualifications</td>
<td>200,000.00 / 3,279 €</td>
<td>Local self-government 25% Central government 75%</td>
<td>LSG, MSS “Aco Ruskovski” - Berovo, Workers’ University - Stip, Ministry of education and science, Bureau for development of education</td>
<td>2008–constantly</td>
<td>2008</td>
<td>The local community</td>
</tr>
<tr>
<td>27</td>
<td>Modernization of the schools</td>
<td>8,040,000.00 / 131,803 €</td>
<td>Local self-government 20% Central government 37% Other sources 43%</td>
<td>* LSG, Ministry of education and science, Associations, Bureau for development of education</td>
<td>2007–2010</td>
<td>2007</td>
<td>The local community</td>
</tr>
<tr>
<td>28</td>
<td>Primary education for adults</td>
<td>80,000.00 / 1,311 €</td>
<td>Local self-government 62% Central government 38%</td>
<td>PS „Dedo Iljo Malesevski” – Berovo Employment agency, LSG, Ministry of education and science, Bureau for development NGO</td>
<td>2008–constantly every year</td>
<td>2008</td>
<td>The local community</td>
</tr>
</tbody>
</table>
## Realization of the projects:

### Infrastructure

<table>
<thead>
<tr>
<th>Nr.</th>
<th>Title of project</th>
<th>Indicators</th>
<th>Source of verification</th>
<th>Person in charge</th>
<th>Realization team</th>
</tr>
</thead>
</table>
| 1.  | Project for modernization of urban planning and for development of human resources | - 5 employed and trained for working with GIS  
- 7 provided computers and software  
- 10 sets of provided updated data | - list of participants in the training  
- record of LSG  
- record of data base of the public enterprises  
- list of digital plans | Dogazanski Miso  
* Miso Dogazanski  
* Daniela Tachunska - municipality of Berovo  
* Zivko Simevski – PECW “Usluga”  
* Vanco Bubevski – EVN-EEM Distrib. - Berovo  
* Angelko Rajkovski - NIGW – DMC - Cadastre Berovo |                                                                                  |
| 2.  | Project for finalization of urban planning  
General Urban Plan (GUP)  
Detailed Urban Plan (DUP)) | - 50 ha of area changes in the GUP  
- 30 ha area changes in DUP | - Plan for the need for preparation of general and detail urban plans (new or revision) | Dogazanski Miso  
* Miso Dogazanski  
* Daniela Tachunska - municipality of Berovo  
* Zivko Simevski – PECW “Usluga”  
* Vanco Bubevski – EVN-EEM Distrib. - Berovo  
* Angelko Rajkovski - NIGW – DMC - Cadastre Berovo |                                                                                  |
| 3.  | Development of advanced system for monitoring and evaluation of urban planning    | - 10 conducted surveys with citizens  
- 1,200 surveyed citizens  
- 120 realized inspection controls annually | - minutes from the situation at the place itself  
- reports from the Council for control and change  
- report from survey of citizens | Dogazanski Miso  
* Miso Dogazanski  
* Daniela Tachunska - municipality of Berovo  
* Elen Kaculacka  
* Gordana Gotovska - Inspection services  
* Zoran Agovski - Commission for urbanism at the Municipal Council in Mun. Berovo |                                                                                  |
| 4.  | Project for reconstruction and enhancement of the center of Berovo (the town square) | - 1,250 м built atmospheric sewage  
- 850 м built underground installation  
- 30 pcs of placed candelabras for lighting  
- 10,000 м² landscaped ground area | - record for participation of owner with self-financing before the objects  
- construction dairies, books  
- surveys of citizens for the content of the urban equipment | Dogazanski Miso  
* Miso Dogazanski  
* Daniela Tachunska  
* Slavco Murtovski  
* Gordana Gotovska - municipality of Berovo  
* Zivko Simevski – PECW “Usluga”  
* Vanco Bubevski – EVN-EEM Distrib. - Berovo |                                                                                  |
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</tr>
</thead>
</table>
| 5.  | Project for supplementary landscaping of public town areas, and the quay of the river Bregalnica | - 4 streets with built pavements and public areas  
- 370 м landscaped river bed  
- 4 sport complexes and holiday ad recreation complexes  
- 3 planned and realized ethno settlements, parks and walks | - survey of citizens for the need of landscaping the area  
- construction dairies, books | Slavco Murtovski  
- Daniela Tachunska  
- Slavco Murtovski  
- Elen Kaculacka-municipality of Berovo  
- Zivko Simevski –PECW “Usluga”  
- Vanco Bubevski –EVN-EEM Distrib.-Berovo  
- Brndevski Eftim | * Miso Dogazanski  
* Daniela Tachunska  
* Slavco Murtovski  
* Elen Kaculacka-municipality of Berovo  
* Zivko Simevski –PECW “Usluga”  
* Vanco Bubevski –EVN-EEM Distrib.-Berovo  
* Brndevski Eftim |
| 6.  | Revision of transport services with improvement and reallocation of resources, their implementation | - 50 pcs of placed vertical signals annually  
- 2.500 м designated horizontal signals and parking lots  
- 10 bus stops  
- 30 issued licenses annually | - analysis of the existing situation  
- requests of the citizens for opening new transport lines  
- requests from the citizens for new transport licenses | Gjokovik Toni  
* Slavco Murtovski  
* Gjokovik Toni  
* Trnkovski Dragan  
* Dogazanski Miso -Municipality of Berovo  
* Departmen for traffic at MIA -Tasevski Goran  
* Council for traffic- Gasteovski Eftim  
* Drivers Association- Bubevski Mitko  
* AMA- Chaminski Branko | * Miso Dogazanski  
* Gjokovik Toni  
* Trnkovski Dragan  
* Dogazanski Miso -Municipality of Berovo  
* Departmen for traffic at MIA -Tasevski Goran  
* Council for traffic- Gasteovski Eftim  
* Drivers Association- Bubevski Mitko  
* AMA- Chaminski Branko |
| 7.  | Plan for defining of priorities for improving of the road network and their implementation | - 24 км renovated and constructed local road network  
- 5 км of new streets | - defined criteria for municipal priorities  
- analysis of the existing situation with the road network and the need for new streets  
- reports from the Depart. For communal works | Gjokovik Toni  
* Slavco Murtovski  
* Gjokovik Toni  
* Trnkovski Dragan  
* Dogazanski Miso -Municipality of Berovo  
* Department for traffic at MIA -Tasevski Goran  
* Council for traffic- Gasteovski Eftim  
* Drivers Association- Bubevski Mitko  
* AMA- Chaminski Branko  
* MTV Inspectorate- Radinski Dusko | * Slavco Murtovski  
* Gjokovik Toni  
* Trnkovski Dragan  
* Dogazanski Miso -Municipality of Berovo  
* Department for traffic at MIA -Tasevski Goran  
* Council for traffic- Gasteovski Eftim  
* Drivers Association- Bubevski Mitko  
* AMA- Chaminiski Branko  
* MTV Inspectorate- Radinski Dusko |
| 8.  | Improvement and reconstruction of the water supply system in the urban and rural areas | - replaced activated carbon  
- 20 км replaced asbestos-cement pipes  
- 25 км newly constructed water supply networks | - analysis for the needs for expansion of the reservoir capacity  
- study for the need for replacement of the activated carbon  
- plan for replacement of old dilapidated pipes  
- construction dairies, books | Zoran Handziski  
* Miso Dogazanski  
* Elen Kaculacka  
* Dragan Trnkovski-Municipality of Berovo  
* Zoran Handspike  
* Zivko Simevski-PECW, “Usluga” | * Zoran Handspike  
* Zivko Simevski-PECW, “Usluga” |
<table>
<thead>
<tr>
<th>Nr.</th>
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<th>Indicators</th>
<th>Source of verification</th>
<th>Person in charge</th>
<th>Realization team</th>
</tr>
</thead>
<tbody>
<tr>
<td>9.</td>
<td>Improvement/reconstruction of the system for communal waste waters in the urban</td>
<td>- 14 km newly built sewage network in the town and in the villages</td>
<td>study for the need of a collector system and water treatment plant</td>
<td>Zoran Handziski</td>
<td>Slavco Murtovski, Miso Dogazanski, Elen Kaculacka, Zoran Handziski, Zivko Simevski</td>
</tr>
<tr>
<td></td>
<td>and in the rural areas</td>
<td>- 20 km newly built collector system</td>
<td>- record of PECW “Usluga”</td>
<td></td>
<td>PECW “Usluga”</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- 7 after treatment plants</td>
<td>- study for the need of a collector system and water treatment plant</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10.</td>
<td>Project for improvement/reconstruction of the system for atmospheric sewage in</td>
<td>- 3 km of built atmospheric canals for collection of water</td>
<td>report for cleaning of atmospheric canals</td>
<td>Slavco Murtovski</td>
<td>Slavco Murtovski, Miso Dogazanski, Elen Kaculacka, Zoran Handziski, Zivko Simevski</td>
</tr>
<tr>
<td></td>
<td>the urban and rural areas</td>
<td>- 5 km cleaned existing atmospheric canals</td>
<td>- report from inspection services</td>
<td></td>
<td>PECW “Usluga”</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- 250 m length of newly covered opened atmospheric canals</td>
<td>- information for citizens’ requests from CIC and CCM</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11.</td>
<td>Revision and assessment of the existing system for solid waste management</td>
<td>- 1.200 newly placed bins for solid waste collection</td>
<td>record of JPKR “Usluga” and the new concessionaries</td>
<td>Zoran Handziski</td>
<td>Slavco Murtovski, Miso Dogazanski, Elen Kaculacka, Zoran Handziski, Zivko Simevski</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- 2 new vehicles for solid waste collection</td>
<td>- report form inspectors</td>
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<tr>
<td></td>
<td></td>
<td>- 3 newly attracted concessionaries</td>
<td>- record from inspectors</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>- 9 settlements included in the collection of solid waste</td>
<td>- recorded material from field work</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12.</td>
<td>Project for recycling and reuse of the waste</td>
<td>- 20% increased collection of solid waste annually</td>
<td>report on the quantities of solid waste and record for collected waste for recycling</td>
<td>Elen Kaculacka</td>
<td>Slavco Murtovski, Miso Dogazanski, Elen Kaculacka, Zoran Handziski, Zivko Simevski</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- 65% from the collected waste to be recycled</td>
<td>- report on the quantities of solid waste and record for collected waste for recycling</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13.</td>
<td>Public awareness campaign for minimalizing of solid waste and its selection</td>
<td>- 3.000 households enclosed with the campaign for minimizing and selection</td>
<td>report from activities and education campaigns for the population</td>
<td>Elen Kaculacka</td>
<td>Slavco Murtovski, Miso Dogazanski, Elen Kaculacka, Zoran Handziski, Zivko Simevski</td>
</tr>
<tr>
<td></td>
<td></td>
<td>of solid waste</td>
<td>- report from the inspectorate</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>- 100 placed boards with warning</td>
<td>- recorded material from field work</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- 10 realized environmental actions</td>
<td>- recorded material from field work</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>- analyzed emergency material</td>
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</tbody>
</table>
**Stainable economic development:**

<table>
<thead>
<tr>
<th>Nr.</th>
<th>Title of project</th>
<th>Indicators</th>
<th>Source of verification</th>
<th>Person in charge</th>
<th>Realization team</th>
</tr>
</thead>
</table>
| 1   | Establishment and functioning of a department for economic development in the frames of the municipal administration | - established Department  
- 3 trained employees  
- formed database  
- 3 new investments  
- 3 established branch organization-clusters | - periodical report for operation  
- central register  
- minutes from meetings | Jasmina P. Andonovska  
* Mitko Ilijevski, sector manager  
* Zvonko Pekevski and Svetlana Bosnachka managers of Department  
* Lidija Dogazanska-Council of Municipality of Berovo | * Jasminka P. Andonovska  
* Mitko Ilijevski, sector manager  
* Zvonko Pekevski and Svetlana Bosnachka managers of Department  
* Lidija Dogazanska-Council of Municipality of Berovo |
| 2   | Center for local development and business support                               | - established center for local development  
- 30 trained entrepreneurs and managers  
- 40 prepared business plans  
- 60 submitted requests  
- 15 newly opened businesses | - periodical reports of the center  
- Record for the Employment Agency  
- Central register | Gorgi Peovski  
* Jasminka P. Andonovska  
* Julijana Brasnarska  
* Zvonko Pekevski  
* Dejan Kalamadevski  
* Antonio Dvojakovski – Entrepreneurs Association  
* Vlado Mishovski – business sector  
* Irena Kolovska – GAMA | * Gorgi Peovski  
* Jasminka P. Andonovska  
* Julijana Brasnarska  
* Zvonko Pekevski  
* Dejan Kalamadevski  
* Antonio Dvojakovski – Entrepreneurs Association  
* Vlado Mishovski – business sector  
* Irena Kolovska – GAMA |
| 3   | Landscaping of the town market and its surroundings                             | - 8 built wooden objects  
- 16 beneficiaries of the objects | - record of JPKR “Usluga” | Miso Dogazanski  
* Miso Dogazanski – man of Department for urbanism  
* Zoran Handziski – tech. manager in PECW “Usluga”  
* Elen Kaculacka – Municipality of Berovo  
* Darko Shumanski – AAP | * Miso Dogazanski – man of Department for urbanism  
* Zoran Handziski – tech. manager in PECW “Usluga”  
* Elen Kaculacka – Municipality of Berovo  
* Darko Shumanski – AAP |
| 4   | Business support network in Berovo                                              | - 5 established partnerships  
- 5 closed contracts for cooperation  
- 50 firms included in the network | - record of the Center for economic development  
- record of firms | Jacinta P. Andonovska  
* Jasmina P Andonovska  
* Gorgi Peovski  
* Julijana Brasnarska  
* Zvonko Pekevski  
* Dejan Kalamadevski  
* Darko Vakanski – business sector  
* Tanja Chichakovska – business sector | * Jasmina P Andonovska  
* Gorgi Peovski  
* Julijana Brasnarska  
* Zvonko Pekevski  
* Dejan Kalamadevski  
* Darko Vakanski – business sector  
* Tanja Chichakovska – business sector |
| 5   | Establishment of tourist union/association and raising of the membership capacities to provide better quality of services | - satisfaction of tourists  
- 20% increased number of tourists compared to the previous year  
- 3 mutual presentations at promotional events per year  
- 60% charge of tourist fee | - surveys of tourists  
- record of TIP  
- record of the Union/minutes  
- record of Municipality of Berovo | Vlado Mishovski  
* Vlado Mishovski  
* Julijana Brasnarska – TIP  
* Vesna Chipakovska – TIP / CIC  
* Zoran Peovski – ATD Malesevo  
* Julija Ajtovska – private owners | * Vlado Mishovski  
* Julijana Brasnarska – TIP  
* Vesna Chipakovska – TIP / CIC  
* Zoran Peovski – ATD Malesevo  
* Julija Ajtovska – private owners |
<table>
<thead>
<tr>
<th>6</th>
<th>Development of sustainable tourism in Berovo</th>
<th>20 new openings in the tourist sector 5 newly opened capacities 30% increase of income from tourism 30 registered service providers</th>
<th>record of the Employment Agency record of the Department of urbanism of Berovo Municipality report for realized all-night pass records of the capacities records of TIP</th>
<th>Vesna Chiplakovska</th>
<th>Vlado Mishovski  Julijana Brasnarska– TIP Jasmina P. Andonovska Zoran Povski – ATD Malesevo Miso Dogazanski Zoran Handziski Gligor Mamuchevski-House of Culture</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Preparation and implementation of a plan for development of the textile sector in Berovo municipality</td>
<td>created 10 new textile products increase of textile income for 10%</td>
<td>records of the textile companies records of the Department for LED at Berovo Municipality</td>
<td>Tanja Chichakoska</td>
<td>Violeta Kozovska – AD Alkaloid Marija Metodieva-Beteks Biljana Murtovska-MSS “ Aco Ruskovski” Venko Skenderski</td>
</tr>
<tr>
<td>8</td>
<td>Establishing of a cluster for textile</td>
<td>80% of the involved parties included in the cluster introduced analysis of the labor market</td>
<td>minutes from meetings records of the cluster</td>
<td>Tanja Chichakoska</td>
<td>Violeta Kozovska – AD Alkaloid Biljana Murtovska-MSS “ Aco Ruskovski” Ana Pachemska-Serafim Representatives of textile firms in the municipality</td>
</tr>
<tr>
<td>9</td>
<td>Establishing a cluster for agriculture and food</td>
<td>8 new final and semi-final agriculture products 30 members in the cluster</td>
<td>record of the cluster records of the manufacturing capacities</td>
<td>Daniela Krzovska</td>
<td>Zoran Agovski Jasmina P. Andonovska Zoran Nikolov- Aleksandrija prokom Daniela Kordovska– Council of MB Darko Shumanski-AAP Representatives of firms and associations</td>
</tr>
<tr>
<td>10</td>
<td>Establishing of Agro center</td>
<td>established agro center 300 tones of calibrated potatoes placed on the market 20 closed contracts with subcontractors 15 newly employed 15% increased production of fruit plantations</td>
<td>central register Records of the Agro center Employment Agency records of MPFWS</td>
<td>Branko Lapevski</td>
<td>Zoran Agovski Branko Lapevski Branko Uzevski Zoran Nikolov- Aleksandrija prokom Iljia Ruskovski – Eco Males</td>
</tr>
</tbody>
</table>
### Feasibility study for the potential and the directions for development of agriculture and stock-breeding

- Increase of agricultural and stock-breeding production for 30%
- Established center for production of indigenous plantations

Records of MPFWS - records of Berovo Municipality

- Zoran Agovski
- Jasmina P. Andonovska
- Daniela Krzovska
- Zoran Nikolov – Aleksandrija prokom
- Vlado Neshovski – Council of Berovo Municipality
- Todorcho Gikarski – Council of Berovo Municipality

### Establishing a cluster for forestry and wood industry

- Included 80% of the subjects in the cluster
- Signed 3 contracts for partnership cooperation
- Processing of wood

Records of the cluster - records of the manufacturing capacities

- Dejan Kolovski
- LU Malesevo – Gorgi Portarski
- CA Private forests – Stojan Armenski
- Marjan Sokolchevski – Council of MB

### Development and implementation of a Plan for expansion of the woodwork sector in Berovo

- Opened 2 new capacities for final processing of wood
- Designed 10 new final products of wood
- Increased local income from wood processing and exploitation of forests of 30%

Records of MPI - records of wood-manufacturing capacities

- Darko Shumanski
- Jasmina P. Andonovska
- Darko Vakanski
- Marjan Sokolchevski – Council of MB
- CA Private forests – Stojan Armenski

### Introduction of new technologies for energy efficiency

- Participation of biomass energy with 10% in the total energy consumption in the municipality
- Installation of 3-5 units for biomass exploitation
- Functioning of 2 public-private partnerships for exploitation of biomass energy

Data about the consumption of energy/bills - Records of institutions/firms (survey lists) - Signed contracts for cooperation

- Gorgi Peovski
- Gorgi Peovski – LDA
- Zoran Agovski
- Jasmina P. Andonovska – Municipality of Berovo
- Marjan Sokolchevski – PE Malesevo
- Ljupcho Trenovski – Swine farm
- Darko Vakanski – AD Ograzden

### Building capacities and partnerships for cross-border cooperation

- 15 representatives of LSG, business sector and NGOs are trained to prepare EU projects
- Prepared 5 mutual project drafts
- Realized 3 mutual events per year

List of participants in the trainings - Department for LED Municipality of Berovo - Sector for European questions of RM

- Jasmina P. Andonovska
- Gorgi Peovski – LDA
- Juljana Brasnarska – LDA
- Jasmina P. Andonovska – Municipality of Berovo
- Elen Kaculacka – Municipality of Berovo
- Irena Kolovska – NGO
- Antonio Dvojakovski – BS
- Vesna Chiplakovska – CIC
<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Responsible Entities</th>
</tr>
</thead>
</table>
| 16     | Promotion and sustainable exploitation of the natural resources in the border area of Males region | - published 3 mutual promotional materials  
- organized 2 mutual manifestations per year  
- increase of num. of tourists for 20%  
- realized 2 mutual projects for preservation of environment  
- realized 1 mutual project for improvement of the infrastructure | Department for LED Municipality of Berovo  
Records of TIP and MIA  
Jasminka P. Andonovska |
| 17     | Promotion of the municipal potentials before foreign and home investors (FHI) | - participation on 2 international fairs for promotion of potentials  
- published brochure for potentials and advantages for new investments  
- national promotion of the Strategy for SD of Municipality of Berovo  
- 3 new investments in the municipality with 100 new openings | Department for LED Municipality of Berovo  
Employment Agency Central register  
Jasminka P. Andonovska |
| 18     | Promotion of the municipality as an attractive place for living | - built 50 new weekend house and residences | Department for urbanism at Berovo Municipality  
Miso Dogazanski |
| 19     | Strengthening of partnership relations and facilitation of the economic cooperation with Finland | - organized event for promotion of Berovo Municipality in Finland  
- prepared 2 mutual project drafts  
- installed 2 demo units for energy efficiency with Finish technology  
- established cooperation of 3 NGOs with finish partners | Reports of LDA  
Department of LED Municipality of Berovo  
Minutes and memos for cooperation  
Gorgi Peovski  
Jasminka P. Andonovska - Municipality of Berovo  
Stojan Armenski – CA Private Forests  
WO Rose – Cvetanka Peosta  
Darko Vakanski - BS  
Julijana Brasnarska – TIP |
| 20     | Feasibility study for the potentials of introducing alternative kinds of energy | - Prepared study for the potentials of the municipality for energy sources that can regenerate | final report  
Jasminka P. Andonovska  
Gorgi Peovski – LDA  
Zoran Agovski  
Ljupcho Trenovski-Swine farma  
PE Macedonian Forests- Malesevo-Portarski Gjorgji  
Slobodan Biljarski– EVN |
| 21 | Pilot-projects for exploitation of alternative kinds of energy | - Realized 4 pilot-projects for exploitation of energy sources that regenerate  
- Replacement of 5% of the conventional with alternative kinds of energy | Department of LED for Municipality of Berovo | Jasminka P. Andonovska |
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<td></td>
<td></td>
<td>Gorgi Peovski – LDA</td>
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<td>Zoran Agovski</td>
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<td></td>
<td>Jasmina P. Andonovska</td>
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<td></td>
<td>– Municipality of Berovo</td>
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<td>Irena Kolovska – GAMA</td>
</tr>
</tbody>
</table>
## Quality of life, education and training:

<table>
<thead>
<tr>
<th>Nr.</th>
<th>Title of project</th>
<th>Indicators</th>
<th>Source of verification</th>
<th>Person in charge</th>
<th>Realization team</th>
</tr>
</thead>
</table>
| 1   | Project for capacity building support of the groups that represent the different interests: environment, family and social welfare, sport and recreation, cultural inheritance | - signed 5 memos for cooperation between the local NGOs (Roma and Macedonian)  
- organized 7 trainings for strengthening of the capacities of the local NGOs  
- trained 70% of the local Roma and Macedonian NGOs  
- increased number of initiatives on behalf of the citizens to the corresponding institutions for 30%  
- established two new civil associations | - записници од одржани состаноци, седници  
- archive of the Center for NGO support and LED office  
- pictures of held events  
- Articles from CIC | Jasminka P. Andonovska                                                                 | * Office LED (Jasminka Pashaliska-Andonovska)  
* Local Development Agency (Darko Shumanski)  
* representative of the group for quality of living (Irena Kolovska)  
* Counselor (Zoran Agovski)  
* Representative of NGOs (Cvetanka Peovska) |
| 2   | Plans for enhancement of the town and the villages                                 | - 50% of the existing local councils are mobilized  
- prepared 8 plans for enhancement of the villages  
- organized 4 annual competitions and events  
- organized 5 workshops | - reports  
- minutes  
- pictures  
- extracts from newspapers  
- recorded material | Dejan Kalamadevski                                                                 | * representative of the group for quality of living (Goce Miloshovski)  
* representative of the Department for urbanism (Elen Kaculacka and Daniela Tachunska)  
* counselor from the corresponding commission (Todorcho Cikarski)  
* presidents of the local councils |
| 3   | Reconstruction of the old medical building                                          | - equipped 6 offices  
- provided space for 1 hall  
- opened 2 NGO offices (one Romany NGO) | - technical documentation  
- pictures  
- reports | Miso Dogazanski                                                                 | * representative of the Department for urbanism  
* Zoran Handziski  
* counselor from the corresponding commission (Ljupcho Furnadziski)  
* Stojan Armenski |
| 4   | Construction of a multifunctional library                                           | *enlarged library fund (vocational literature and press) for 40%  
- increased number of members for 40%  
- established IT center  
- opened two new working posts | - technical documentation  
- reports  
- minutes  
- photographs | Zvonko Skenderski                                                                 | * counselor from the corresponding commission (Marin Demirovski)  
* representative of the group for quality of living (Darko Shumanski)  
* Gorgi Peovski  
* representative of LSG (Miso Dogazanski) |
<table>
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<th>Source of verification</th>
<th>Person in charge</th>
<th>Realization team</th>
</tr>
</thead>
</table>
| 5   | Promotion of the region through our culture and tradition                        | - organized and realized - bigger CAE annually                            | - programme of the House of Culture                          | Zvonko Skenderski                     | * counselor/ from the corresponding commission (Vlado Neshovski)  
* representative of TIP Julijana Brashnarska  
* representative of LSG (Dejan Kalamadevski)  
* representative of BS Vlado Mishovski  
* Vesna Chipakovska-CIC  
* Anika Pachemska– NGOs                                                                    |
| 6   | Construction of history and culture museum                                       | * increased number of visitors for 40% since last year                    | - programme of the Museum                                    | Zvonko Skenderski                     | * Dejan Kalamadevski – LSG  
* Gligor Mamuchevski  
* Sasho Korchovski  
* Branka Shishovska                                                                 |
| 7   | Reconstruction and adaptation of multipurpose hall in Berovo                     | - increase number of movies shown 90%                                     | - programme of the Museum                                    | Zvonko Skenderski                     | * counselor/ from the corresponding commission (Marjan Sokolchevski)  
* representative of the LSG Jasmina Pashaliska Andonovska and Miso Dogazanski  
* representative of s cultural institution  
* Antonio Dvojakovski (BS)  
* representative of NGOs (Zoran Peovski)  
* Kolovski Dejan (BS)                                                                  |
| 8   | Publishing of a local information organ                                          | - published 12 issues annually                                            | - published material                                         | Gorgi Peovski                         | * Cvetanka Peovska, Vesna Chipakovska-CIC  
* representatives of local partnerships  
* Students in MSS “AcoRuskovski”  
* - Mitko Demirovski  
* PECW, “Usluga”  
* AKD with its network                                                                  |
<table>
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<tbody>
<tr>
<td>9</td>
<td>Reconstruction and enhancement of walking paths and running tracks</td>
<td>- arranged and marked 9 resting places</td>
<td>- reports</td>
<td>Dejan Kalamadevski</td>
<td>* representative of the group for quality of living (Branka Shishovska)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- published 4.000 maps</td>
<td>- minutes from field work</td>
<td></td>
<td>* representative of the Department for urbanism (Dejan Kalamadevski)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- published 4.000 brochures</td>
<td>- pictures</td>
<td></td>
<td>* NGO (Slavica Furnadziska)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- placed 20 signposts</td>
<td>- reports from TIP</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>- increased number of visitors for 70%</td>
<td></td>
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<tr>
<td>10</td>
<td>Reconstruction of the Canoeing Club</td>
<td>- 20 new members</td>
<td>- technical documentation</td>
<td>Jovan Milichinski</td>
<td>* representative of the Department for urbanism (Miso Dogazanski)</td>
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<td></td>
<td></td>
<td>- organized 1 national competition per year</td>
<td>- pictures</td>
<td></td>
<td>* counselor from the corresponding commission (Branko Uzevski)</td>
</tr>
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<td></td>
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<td>- participation in 1 international competition</td>
<td>- reports</td>
<td></td>
<td>* representatives of the management Committee of the CC (Kosta Bugarinovski)</td>
</tr>
<tr>
<td>11</td>
<td>Finishing of the construction of the sports hall</td>
<td>- organized 3 tournaments</td>
<td>- technical documentation</td>
<td>Miso Dogazanski</td>
<td>* representative of the Department for communal works (Dragi Trnkovski))</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- formed one new sports association</td>
<td>- pictures</td>
<td></td>
<td>* counselor from the corresponding commission (Vanco Remenski)</td>
</tr>
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<td></td>
<td></td>
<td>- increased number of members for 30% with the existing associations</td>
<td>- reports</td>
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<tr>
<td>12</td>
<td>Reconstruction of the hall “Partizan”</td>
<td>- increased number of events realized in the hall 80%</td>
<td>- technical documentation</td>
<td>Miso Dogazanski</td>
<td>* representative of the Department for communal works (Dragi Trnkovski))</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>- pictures</td>
<td></td>
<td>* counselor from the corresponding commission (Biljana Kashirska)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>- reports</td>
<td></td>
<td>* representative of the Home of Culture (Zvonko Skendeski)</td>
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<td>* Milaim Destanovski-CAA</td>
</tr>
<tr>
<td>13</td>
<td>Analysis of the situation with the sport in Municipality of Berovo, with actual</td>
<td>- realized 15 meetings of CC on annual level</td>
<td>- reports</td>
<td>Antonio Dvojakovski</td>
<td>* representative of the group for quality of living (Jovan Milichinski)</td>
</tr>
<tr>
<td></td>
<td>support for development and promotion</td>
<td>- prepared 5 concrete project drafts</td>
<td>- minutes</td>
<td></td>
<td>* professor (Dragan Rashkovski)</td>
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<td></td>
<td></td>
<td></td>
<td>- photographs</td>
<td></td>
<td>* counselor from the corresponding commission (Daniela Korchovska)</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>- project documentation</td>
<td></td>
<td>* representative of LSG (Cocovski Venko)</td>
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<tr>
<td>Nr.</td>
<td>Title of project</td>
<td>Indicators</td>
<td>Source of verification</td>
<td>Person in charge</td>
<td>Realization team</td>
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| 14  | Analysis of the conditions that resulted from the reforms in the health and from the decentralization on local level, with concrete recommendations | - prepared two project drafts on priority problems  
- held one meeting of the Union per month | - reports  
- project documentation | Lidija Dogazanska  
* counselor/ from the corresponding commission  
* representative of LSG  
* Representative of local councils of the settlements in the municipality of Vesna Markovska  
* Eleonora Rashkovska (representative of a fund) | [ ] |
| 15  | Preparation of strategy for improvement of the welfare work and protection of the citizens | - held one meeting per month of the RK  
- held 8 workshops for preparation of the Strategy  
- held 12 workshops for preparation of AP  
- prepared and applied with three precise project drafts from the AP | - reports  
- photographs  
- materials from workshops | Branka Shishovska  
* counselor/ from the corresponding commission (Zoran Agovski)  
* representative of LSG  
* NGOs  
* representative of the Daily Center  
* Suzana Chakievskia  
* representative from the WWC  
* Mirjana Vagadinska | [ ] |
| 16  | Revival and expansion of the Daily Center for People with Special Needs          | - increased number of users of the daily center for 60%                    | - reports from daily activities  
- technical documentation  
- working programme | Branka Shishovska  
* counselor/ from the corresponding commission  
* representative of LSG  
* NGOs  
* representative of Daily Center - representative of the target group  
* Marija Reshkovska | [ ] |
| 17  | Removal of the architectural obstacles for the people with special needs        | - removed 20% of the existing obstacles in the first year                 | - technical documentation  
- pictures  
- reports | Branka Shishovska  
* representative of the Department for urbanism  
* counselor/ from the corresponding commission  
* representative of Daily Center - representative of the target group  
* NGOs | [ ] |
| 18  | Analysis of the existing services and capacities for protection and rescue and providing full teams | - held 16 meeting of the group for one year  
- prepared two project drafts from priority problems  
- equipped 80% CP | - reports  
- project documentation | Jordan Goshevska  
* counselor/ from the corresponding commission (Marjan Sokolchevski)  
* Mihail Pendevski  
* representative of Direct. For protection and saving (Branko Furnadziski)  
* Strahi Dimitrovski | [ ] |
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</thead>
<tbody>
<tr>
<td>19</td>
<td>Information Campaign for self-protection of the citizens</td>
<td>- registered 12 volunteers</td>
<td>reports</td>
<td>Jordan Goshevski</td>
<td>Counselor from the corresponding commission (Stojan Gashteovski) Mihail Pendevski Representative of Direct. For protection and saving (Branko Furnadziski) Strahil Dimitrovski Jordan Achovski Cvetanka Peovska – CIC Stojan Armenisky – CA Private Forests Marjan Sokolchevski PE Macedonian Forests</td>
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<td></td>
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<td>- held 16 meetings of the group for one year</td>
<td>project documentation</td>
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<td>- published and distributed material in the town and in all the settlements in the municipality of Berovo</td>
<td>published materials</td>
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<td>- reduced number of fires caused by negligence 30%</td>
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<td>20</td>
<td>Project for improvement of the equipment and the infrastructure for Fire Protection and other kinds of protection</td>
<td>Bought one vehicle by the end of 2011</td>
<td>reports</td>
<td>Strahil Dimitrovski</td>
<td>Counselor from the corresponding commission (Stojan Gashteovski) Zvonko Pekevski Representative of Direct. For protection and saving (Branko Furnadziski) Strahil Dimitrovski Jordan Achovski</td>
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<td>constructed another 80% of hydrant network by 2010</td>
<td>project documentation</td>
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<td></td>
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<td></td>
<td>published materials</td>
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<tr>
<td>21</td>
<td>Project for canalizing and cleaning of the river beds and the streams in Berovo municipality</td>
<td>reduced number of floods for 50%</td>
<td>reports</td>
<td>Slavco Murtovski</td>
<td>Counselor from the corresponding commission (Ljupcho Dimitrovski) Dragan Trnkovski Representative of Direct. For protection and saving (Jordan Goshevski) Representative of PECW “Usluga” – Zoran Handziski</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- canalized 30% from the rivers and streams</td>
<td>project and technical documentation</td>
<td></td>
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<tr>
<td>22</td>
<td>Analysis of the available expert capacities involved in the educational institution and coordination of the need with the offer of the secondary vocational education</td>
<td>in 8 months held 16 meetings of the team</td>
<td>reports</td>
<td>Dejan Kalamadevski</td>
<td>Counselor from the corresponding commission (Branka Shishovska) Representative of MPS “Dedo Iljo Malesevski” – Vesna Avramska, Mirjana Pecurvska Representative of MSS “Aco Ruskovski” – Eftim Gashteovski Representative of the surrounding local schools – Atanas Kaladziski</td>
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<td>- reduced number of unemployed with SVS for 5%</td>
<td>minutes</td>
<td></td>
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<td></td>
<td>- prepared two actual projects</td>
<td>project documentation</td>
<td></td>
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<td></td>
<td>record of the Employment Agency</td>
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<td>Person in charge</td>
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| 23  | Training of employees in the education institutions and in the kindergarten      | - reduced number of bad grades for 60%  
- increased number of students who participate in competitions for 50%  
- increased number of students enrolled at university for 20% | - reports  
- minutes  
- records for achieved success | Dejan Kalamadevski  
* representative of MPS“Dodo Iljo Malesevski”- Vesna Furnadziska, Snezana Kalpachka  
* Jovan Milichinski  
* representatie of MSS“ Aco Ruskovski” – Liljana Jovanova, Vasko Mehandziski and Pandov Slobodan  
* representative of the surrounding local schools  
* Edija Zekiroa – Terno Vas  
* Irena Kolovska – GAMA  
* Jordan Kostevski – PS „Nikola Petrov Rusinski” | * Malesevski*- Vesna Furnadziska, Snezana Kalpachka  
* Jovan Milichinski  
* representatie of MSS“ Aco Ruskovski” – Liljana Jovanova, Vasko Mehandziski and Pandov Slobodan  
* representative of the surrounding local schools  
* Edija Zekiroa – Terno Vas  
* Irena Kolovska – GAMA  
* Jordan Kostevski – PS „Nikola Petrov Rusinski” |
| 24  | Preparation of project documentation for multipurpose hall in the PIK “23 August”-Berovo | - realized 100% of the planned trainings  
- prepared at least one project per institution | - reports from trainings  
- records from institutions  
- materials from trainings  
- pictures | Dejan Kalamadevski  
* Jasminka Pashaliska Andonovska  
* Vetka Postolovska  
* Izabela Bakalovska  
* Eftim Gashteovski  
* Irena Kolovska | * Jasminka Pashaliska Andonovska  
* Vetka Postolovska  
* Izabela Bakalovska  
* Eftim Gashteovski  
* Irena Kolovska |
| 25  | Support of students with difficulties in mastering the syllabus and support of talented students | - held 15 meetings of the project team  
- applied to three potential donors | - reports  
- correspondence | Miso Dogazanski  
* Jasmina Pashaliska Andonovska  
* Vetka Postolovska  
* Angjelko Rajkovski  
* Dragan Trnkovski | * Jasmina Pashaliska Andonovska  
* Vetka Postolovska  
* Angjelko Rajkovski  
* Dragan Trnkovski |
| 26  | Education of unemployed eight grade students or secondary school students for obtaining certain qualifications | - started 3 family businesses in the first year  
- retrained 15 candidates in the first year | - reports  
- programmers | Eftim Gashteovski  
* representative of LSG-Dejan Kalamadevski  
* Ljupcho Dimitrovski  
* Daniela Neshovska | * representative of LSG-Dejan Kalamadevski  
* Ljupcho Dimitrovski  
* Daniela Neshovska |
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<th>Source of verification</th>
<th>Person in charge</th>
<th>Realization team</th>
</tr>
</thead>
</table>
| 27  | Modernization of the schools | - prepared 11 programmes from the schools  
- three solved priorities in the first year  
- applied to potential donors with three projects in the first year | - reports  
- programmes  
- project documentation  
- technical documentation | Dejan Kalamadevski | *representative of MPS “Dedo Iljo Malesevski”*  
*Vesna Avramka, Izbela Bakalovska*  
*representative of MSS “Aco Ruskovski”*  
*Slobodan Pandov and Slavica Furnadziska*  
*representative of the surrounding local schools*  
*Mirjana Pecurvska,*  
*Biljana Tmkovska – PS „Nikola Petrov Rusinski”*  
*Vetka Postolovska – KG „23 August”*  
*Dushko Popovichski, Czevski Safet and Violeta Kozovska – Council of Parents* |
| 28  | Primary education for adults | - reduced number of people with uncompleted primary education for 60% | - reports  
- programmes | Vesna Avramka | *counselor from the corresponding commission*  
*representative of MPS “Dedo Iljo Malesevski” – Furnadziska Vesna*  
*Safet Czevski – Council of Parents representative of LSG-Dejan Kalamadevski*  
*representative of Terno Vas Edija Zekirova*  
*Lenka Bubevska – RCDM* |
Structure for implementation and monitoring of AP of the Strategy for Sustainable Development of the Municipality of Berovo

Coordination body for implementation of SSD
- representative of LA/ manager of development team – Mitko Ilievski
- representative of the Council – Zoran Agovski
- representative of the business sector – Antonio Dvojakovski
- representative of LDA – Gorgji Peovski
- Facilitators of the working groups - Jasmina P. Andonovska, Miso Dogazanski, Irena Kolovska

Mayor

Council

Working group for infrastructure
- Project team
  - 1 Person in charge
  - Members
- Project team
  - N Person in charge
  - Members

Working group for sustainable economic development
- Project team
  - 1 Person in charge
  - Members
- Project team
  - N Person in charge
  - Members

Working group for quality of living education and training
- Project team
  - 1 Person in charge
  - Members
- Project team
  - N Person in charge
  - Members

LED